

FINANCIAL TIMES

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Cambodia	Bulgaria	British	Ireland	Sudan	Russia
Canada	Colombia	China	Italy	Ukraine	Russia
Czechoslovakia	Croatia	Costa Rica	Japan	Uganda	Russia
Denmark	Croatia	Croatia	Korea	Ukraine	Russia
Finland	Croatia	Croatia	Korea	Ukraine	Russia
France	Croatia	Croatia	Korea	Ukraine	Russia
Greece	Croatia	Croatia	Korea	Ukraine	Russia
Hungary	Croatia	Croatia	Korea	Ukraine	Russia
India	Croatia	Croatia	Korea	Ukraine	Russia
Iceland	Croatia	Croatia	Korea	Ukraine	Russia
Ireland	Croatia	Croatia	Korea	Ukraine	Russia
Italy	Croatia	Croatia	Korea	Ukraine	Russia
Japan	Croatia	Croatia	Korea	Ukraine	Russia
Malta	Croatia	Croatia	Korea	Ukraine	Russia
Netherlands	Croatia	Croatia	Korea	Ukraine	Russia
Norway	Croatia	Croatia	Korea	Ukraine	Russia
Oman	Croatia	Croatia	Korea	Ukraine	Russia
Portugal	Croatia	Croatia	Korea	Ukraine	Russia
Spain	Croatia	Croatia	Korea	Ukraine	Russia
Sri Lanka	Croatia	Croatia	Korea	Ukraine	Russia
Sweden	Croatia	Croatia	Korea	Ukraine	Russia
Switzerland	Croatia	Croatia	Korea	Ukraine	Russia
United Kingdom	Croatia	Croatia	Korea	Ukraine	Russia
Yugoslavia	Croatia	Croatia	Korea	Ukraine	Russia

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COMMODITIES

Iran seeks growth
of minerals wealth

Page 27

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Wednesday November 27 1991

World News

Kenya arrests ex-minister over murder of colleague

Kenyan police said they had arrested former industry minister Nicholas Biwott, a close aide of President Daniel arap Moi, in connection with the murder 20 months ago of foreign minister Robert Ouko.

Page 16

UN split on Yugoslavia

The UN was divided as the Security Council met to prepare a resolution on civil war in Yugoslavia, but there was unanimity that peace-keeping troops would be sent until there was a lasting ceasefire.

Page 16

US refuses PLO visas

The US said it would not issue entry visas to PLO members to advise Palestinians in proposed Middle East peace talks in Washington next week.

Azerbaijan takeover

Parliament in the Soviet republic of Azerbaijan decided to abolish the autonomous status of the disputed territory of Nagorno-Karabakh, also claimed by Armenia.

Police force 'excessive'

South African police who killed 12 blacks while breaking up an African National Congress protest used excessive force, the Rand Supreme Court ruled. Page 4

Yeltsin sets terms

Russian president Boris Yeltsin appears determined to dictate the terms of a new treaty to preserve union among Soviet republics. Page 2

Boost for Walesa

Poland's government won a stay of execution when parliament delayed voting on its resignation in a conciliatory gesture to President Lech Walesa.

Asil Nadir bankrupt

Asil Nadir, chairman and former chief executive of Polly Peck International, the collapsed fruit-to-electronics group, was declared bankrupt in London. Page 8

Spycatcher sag wrong

The UK government was found guilty of breaching the European Convention on Human Rights in attempting to ban the press from publishing extracts from Spycatcher, the memoirs of a former intelligence officer. Page 7; editorial comment, page 14

Drift nets banned

Japan approved a moratorium on drift net fishing on the high seas by the end of next year, following a compromise agreement with the US at the United Nations. Page 27

Ex-CIA man indicted

Former top CIA official Duane Clarridge was indicted in Washington on seven felonies stemming from his role in the sale of missiles to Iran.

Air crash kills 37

Thirty-seven people were killed when a Soviet Antonov-24 airliner crashed while landing at Bujumbura airport in the Soviet republic of Tatarstan.

Mafia sentences

A Sicilian court sentenced 14 Mafia gangsters to between five and 11 years in jail each in a rare extradition trial in which businessmen gave evidence against them.

Two-day curfew

Nigeria ordered the entire population confined to their homes until tomorrow night and closed its frontiers to facilitate a national census. Page 4

Seven die in factory

Seven workers were killed and eight others injured in a factory explosion at Rosioru de Vede in south-east Romania.

Klaus Kinski dies

Klaus Kinski, the Polish-born Hollywood actor, died in California, aged 65. He was father of actress Natasha Kinski.

CONTENTS**Turkish politics** Tansu Ciller, the new economics minister, faces a tough task**US politics** Democrats push the "America First" message**Editorial Comment** Spycatcher: UK revenue support grant**Business ethics** The adoption of corporate codes of behaviour is on the increase**World trade** The Uruguay Round and US business**Crisis in the Punjab** Ludhiana has a growth industry in kidnap threats and ransom**Survey** West Yorkshire's prospects in the single market**International Companies** 18-22**Associations** 6**Companies** 28**World Trade** 3**Books** 73**Companies** 22-25

Business Summary

EC poised to clear French bank stake in steel maker

The European Commission is almost certain to approve the FF12.5bn (\$460m) purchase by Credit Lyonnais of a 10 per cent stake in Usinor-Sacilor, the French state-owned steel maker, on the grounds that it is a form of disguised state aid.

The decision will upset private-sector steel makers such as British Steel which fears that publicly owned steel producers could resort to covert subsidies. Page 16

AIRLINE INDUSTRY The European Commission will rule on two British Airways, Air France, Alitalia, Scandinavian Airlines System and Olympic air fares between the UK and several European cities. Page 16**JAPAN** Japan's ruling Liberal Democratic Party has approved the establishment of an agency to oversee financial institutions in an attempt to prevent a repeat of last year's scandals. The proposed Securities and Banking Bureau in Japan's Commission will be responsible to the finance minister who will appoint the body's three commissioners. Page 4**US BANKS** Congress moved towards agreement on a banking bill which will provide new funding for the almost-empty deposit insurance fund, but which will not broaden the areas of business that banks may enter. Page 6**SIEMENS** German electrical and electronics company, has won the race to acquire control of the energy division of Skoda Kovo, Pilzen, Czechoslovakia's main producer of nuclear and conventional energy generating plants. Page 18**INTERNATIONAL** Business Machines is to reshape its worldwide operations by splitting up into an organisation of increasingly independent companies and business units. The reorganisation "will lead over time to a fundamental realignment of how IBM does business," according to John Akers, chairman. Page 17**TOURANG** consortium formed by Kerry Packer and Conrad Black to bid for Australia's Fairfax newspaper group, appears likely to face an inquiry by the Australian Broadcasting Tribunal, which says "important new information." Page 20**MOLINS** UK-based precision engineering group, finally shook off its predator Leucadia National, US financial conglomerate, which has sold its 48.4 per cent stake. Page 17**ACCOR** French hotel group, escaped a BFr110m (\$35m) fine by answering questions from disgruntled shareholders about its bid for Wagons-Lits before the expiration of a court deadline. Page 18**TOSHIBA** Japanese electronics group, saw worldwide net profits \$2.7 per cent in the first half to Y26.42bn (\$206m) because of sluggish markets. Page 20**ANGLO UNITED** UK fuel distribution group, wants to sell the Falkland Islands Company and associated companies on the south Atlantic islands. Page 17**CHINA Steel** Taiwanese state-owned steel announced it would invest about Tsiba (\$32m) in Taiwan Aerospace, which is negotiating to buy a stake in McDonnell Douglas, US aircraft maker. Page 20**RUSSIA** aims to sell off 70 per cent of state property over the next decade, according to the deputy chairman of the privatisation committee. Page 2**Additional costs** risked stretching the German chemical industry beyond its limits. He said.**Mr Strenger appealed to the government not to turn the screw of additional financial burdens too tightly. "What we urgently need is a break from the increasing demand of federal environmental policy - a****Mr Strenger also criticised proposals to reform government expenditure on drugs. He said chemical companies needed to make sufficient return on pharmaceuticals to compensate for high research development costs.****The pharmaceutical sector is one of the few profitable areas in the chemical industry which is struggling to cope with the slowdown in the world economy.****He was also not convinced****that the consolidation phase after the flood of laws and regulations."****"I want to underline the fact that we cannot compete successfully against intense global competition and lead the field in international environmental policy while at the same time shouldering the burden of constantly rising levies."****If present environmental proposals to tax carbon dioxide emissions and solid waste were implemented, it would no longer be economical to manufacture inorganic pigments, such as titanium dioxide, and organic intermediates in Germany,****Mr Strenger said.****Additional costs risked stretching the German chemical industry beyond its limits.****He said.****Mr Strenger appealed to the government not to turn the screw of additional financial burdens too tightly. 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EUROPEAN NEWS

Unions fire warning shot over EC treaty

By Andrew Hill in Brussels and David Goodhart in London

THE European Trade Union Confederation yesterday threatened a campaign of industrial action if Community leaders water down the existing draft treaty on political union to meet British objections at next month's Maastricht summit. The ETUC represents all the main EC trade union bodies.

Mr Ruud Lubbers, the Dutch prime minister, said on Monday that the social policy provisions of the current draft might be more closely defined to decide which measures could be adopted by unanimity. Britain opposes any extension of qualified majority voting to labour regulation.

Mr Giulio Garavaglia, ETUC general secretary, said yesterday that the latest draft on social policy in the treaty (which could include working hours, part-time work and many other areas of employment law) was the minimum the unions could accept. He claimed all member states except Britain were happy with the Dutch text.



"If Britain's Conservative government isn't ready to follow, then an opt-out clause in the social area will have to be considered for Britain. But the others must stick to the Dutch text," he said.

Mr. Garavaglia - who will meet Mr Lubbers in Amsterdam on December 5 to discuss the social policy proposals - said the unions would be prepared to put pressure on national parliaments to throw out a diluted treaty. He could not rule out anything, including a call for Community-wide

strike action, but said the choice of response would depend on the situation.

Mr Norman Willis, head of the British TUC and current ETUC president, also described the current social policy text as a reasonable compromise but added that "leveling up" would across the Community remained a longer term goal.

However, strong resistance from employers came yesterday from Mr Zygmunt Tyszkiewicz, head of Unice, the European employers' body. He said in London that the "bottom line" for European business in the EC social policy debate was the removal from the qualified majority voting category of the general clause "working conditions" and the clauses "information and consultation".

Mr Tyszkiewicz said that Unice could accept health and safety matters, equality issues and "integration of people excluded from the labour market" being dealt with by qualified majority.



Maastricht's "anti-graffiti" van on its rounds before the EC summit on December 8 and 10. The anti-graffiti van, the first of its kind in the Netherlands, has been on the road since mid-September, writes Ronald van de Krol. The project is a city-based pilot project scheme for short-term unemployed and will continue long after the 12 European government leaders, their delegations, and more than 1,500

journalists and photographers leave the Dutch city.

The van and its three-tonne concrete blocks on public buildings in the area used by non-governmental organisations. The city has asked them to give special attention to making discriminatory or sexist slogans. Later, companies and house owners will be able to call a special number and have the van remove graffiti - for a fee - from their building.

'Unfair' European barriers condemned

By Robert Mauthner, Diplomatic Editor

THIS INCREASING number of "unfair barriers" erected by European countries against asylum-seekers are highlighted in a report by Amnesty International, the human rights organisation.

It accuses European governments of wanting to wash their hands of their responsibility. They have not done enough to put pressure on those countries from which asylum-seekers were fleeing to stop human rights violations, it says.

Some people, fleeing possible torture, execution or other human rights violations, are now prevented even from boarding aircraft to leave their country because they do not have visas, and can be turned away simply because they did not come from so-called "safe" countries.

The danger of such "safe country" lists being influenced by immigration or foreign policy considerations, and not simply by human rights records, is very real and extremely worrying, the report says. In the end people could be sent back to countries where their lives were in danger.

The current asylum crisis has been brought on largely by the fact that governments treat many asylum-seekers in the same way as "illegal" immigrants, and not as people escaping persecution who merit special treatment according to Amnesty.

It says it has details of dozens of cases of asylum-seekers turned away because of deficient procedures, some of whom have been tortured or ill-treated in custody or on their return to their own countries.

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**Europe: Human Rights and the need for a fair asylum policy, Amnesty British Section, £1.50.

Immigration accord begins to take shape

A compromise looks possible at Maastricht summit, writes David Buchan

IMIGRATION and judicial matters are a growth area of co-operation among the twelve members of the European Community. Like foreign policy, they are highly sensitive and have thus far made a separate "pillar" with its own special rules, for the next month's treaty negotiations in Maastricht. Unlike foreign policy, however, they look susceptible to compromise.

That is because 10 states accept the compromise proposed by the Dutch presidency. This would slide one aspect of internal policy - common policy on visas for visiting non-EC citizens - into the Rome Treaty, and allow it to be settled by majority vote in the Council of Ministers and European Parliament.

The rest would remain to be settled by consensus, with the key proviso that the European Commission would have a (non-exclusive) right to propose policies on immigration, asylum, anti-drug/fraud and civil justice co-operation, but not on police, customs and criminal justice co-operation.

Germany and Britain object, though standing at opposite extremes.

Bonn wants more - particularly asylum - brought into the Community fold. Chancellor Helmut Kohl's problem is that his country's constitution requires thorough examination of asylum applications. Germany receives 60 per cent of all such applications in the EC, including

and, because Mr Kohl cannot get opposition support to tighten the country's asylum rules, he wants a Community-wide policy.

This inevitably would be less generous and, because of EC primacy over national law, would override the German constitution.

In June, Mr Kohl persuaded his EC partners to agree that special immigration and asylum reports should be prepared for Maastricht.

Britain, which wants no Community involvement in domestic affairs, is particularly sensitive to the prospect of the European Court determining immigration matters. Otherwise, however, it has proved surprisingly co-operative, so long as the co-operation is between governments without interference by Europeans.

Indeed, with little fanfare, Britain has agreed to a convention on the crossing of external frontiers. This would have been signed last summer, had Spain not objected to it applying to Gibraltar. It would allow non-EC visitors to travel throughout the Community with one visa issued by a single EC state, and would abolish internal visa requirements for legally resident non-EC nationals.

By deciding in principle to recognise each other's visas, EC states have put themselves on the road to a common visa policy.

The implication for Britain is intriguing.

Denmark, Greece and Ireland have also stood outside the 1989 Schengen free-travel agreement.

That agreement was signed by the other eight states, but is far from being put into effect, only France has ratified it, and the computer system pooling information is not yet set up.

The anti-Schengen front is cracking, however. Greece has asked to be an official observer in the Schengen work. Denmark may have its problem of being part of the Nordic passport union solved by possible Scandinavian entry into the

EC before long. Ireland can only realistically act in unison with Britain, with which it has a general election and through which its main concern at this is regional integration.

Yet there is no logic of the EC's requirement in the 1985 Single European Act's commitment to forming an internal market defined as "an area without internal frontiers". Britain has long resisted abolishing border checks, and it is not alone.

The Commission's recommendations would take EC policies several stages further. Its basic philosophy is that the Twelve must be tougher on outsiders to be kinder to those immigrants inside the Community, it suggests.

● Targeting aid at neighbouring countries of emigration. This is already reflected in increased EC assistance to the Mediterranean basin, and to eastern Europe and the Soviet Union. But it concedes that some of the talk about giant waves of migrants may have been designed to extract more money from Brussels.

● Cracking down on illegal immigration. It talks of reviving a proposal to fine EC contractors who employ illegal labour, and of negotiating contracts with neighbouring countries to supply short-term labour. Most illegal immigrants, perhaps as many as 10m, enter legally but then stay their visas or contracts.

Most northern EC states already make airlines financially liable for checking that passengers have the correct entry documents; this liability has been extended to all states signing the external frontiers convention.

This stance of course, has German support. The Maastricht treaty will not give Mr Kohl all he wants. But he may be able to console himself with an accompanying declaration drafted by the Dutch. This specifies that asylum policy will be top of the list if the Twelve subsequently pass any element of interior policy from inter-governmental to Community competence.

For his part, Mr John Major, British prime minister, may have to concede at Maastricht some Community involvement in immigration. All the more so, if he bothers to consider the frustration of members of the European Parliament, who at present have no say at all on one of the hottest political issues in European politics.

NEWS IN BRIEF

Treuhand to be more flexible over sell-offs

THE TREUHAND privatisation agency is to adopt an increasingly flexible approach to the sale of east Germany's former state-owned companies, so as to maintain the pace of privatisation, Mrs Birgit Breuel, the agency's president, said yesterday, writes Charles Leadbeater, Industrial Editor.

Mr Jürgen Möllmann, federal economics minister, and Mr Martin Bangemann, EC industry commissioner, joined Mrs Breuel at a London conference in calling for more British investment. The Treuhand has appointed Mr Peter Walker, a British former cabinet minister, to promote UK investment in the region.

Mr Breuel said the Treuhand would increasingly employ "creative forms of privatisation" to maintain the pace of selling at about 24 companies a day. This would involve contracting out more work to independent investment banks, seeking the flotation of some restructured companies on stock exchanges, and organising large-scale public tenders for groups of small companies.

Mr Möllmann stressed the Bonn government's support for foreign investment. "We expressly welcome foreign participation. There is a massive need for investment and we want to get foreign capital, know-how and technological expertise involved in the reconstruction of the new federal state."

Mr Bangemann predicted that investors in eastern Germany would be well placed to take advantage of the likely emergence of a new region of economic growth around the Baltic sea.

French unemployment rises sharply again in October

UNEMPLOYMENT in France climbed steeply again last month to nearly 2.8m, or 9.7 per cent of the active population, writes Ian Davidson in Paris. The figures seem to confirm that the rate of climb is easing, but the continuing recession, and the widespread expectation that more than 3m people will be jobless before winter ends, are having a disastrous impact on the government's popularity.

The most recent opinion poll shows that only 18 per cent of the electorate are satisfied with Mrs Edith Cresson, the prime minister; 58 per cent are dissatisfied. This is the worst popularity rating for any premier in the 33 years of the Fifth Republic.

The fall in the prime minister's standing, which has been unbroken since her appointment in May, is also dragging down President François Mitterrand. Only 28 per cent are satisfied with his performance, according to the latest poll, while 57 per cent are dissatisfied - his worst showing since 1984.

The seasonally adjusted unemployment figures issued by the Labour Ministry show 2,756,100 out of work in October. This was an increase of 24,100 during the month, and of 264,500 so far this year.

Polish MPs delay vote on government resignation

POLAND'S outgoing government, headed by Mr Jan Krzysztof Bielecki, won a stay of execution yesterday when parliament delayed voting on its resignation until December 5, writes Christopher Boileau in Warsaw. The delay is a conciliatory gesture to President Lech Wałęsa, who wants to keep Mr Bielecki's cabinet in place. Mr Włodzimierz Chrzaniowski, parliamentary speaker, said it was to give time "for more talks".

Azerbaijan inflames Armenia row

By Leyla Boultou in Moscow

AZERBAIJANI parliament decided yesterday to take control of the disputed territory of Nagorno-Karabakh, a move certain to inflame relations with neighbouring Armenia, Reuter reports from Moscow.

Nagorno-Karabakh, an autonomous Armenian-populated region within Azerbaijan, is claimed by both republics.

Nearly 1,000 have been killed and thousands forced from their homes in four years of fighting.

The leaders of Armenia and Azerbaijan were due to meet in Moscow today to define the latest terms between the rival republics, sparked by the creation of a helicopter in Nagorno-Karabakh last week.

Azerbaijan accused Armenian gunmen of shooting down the aircraft. Armenia says it crashed in bad weather.

Mr Andrei Grachov, spokesman for President Gorbachev, said the two presidents would meet the country's top leaders to discuss "the very dangerous, alarming situation and work out decisions that would prevent further escalation".

Azerbaijan President Ayaz Mutallibov had earlier struck a conciliatory tone, telling the emergency parliamentary session - called to discuss the republic's response to the crash - that he opposed solving the dispute by force.

It is understood, however, that when the draft is presented to the Russian president, Mr Yeltsin will be

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resubmitting his own proposals on what the treaty should look like, or at least that he will ensure the document is amended beyond recognition.

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Russian president determined to dictate the terms of new republican treaty

By Leyla Boultou in Moscow

RUSSIA'S President Boris Yeltsin appears determined to dictate the terms of a new treaty to preserve some form of union among Soviet republics after playing an important role in holding up its progress at a meeting on Monday.

Mr Georgy Shakhnazarov, political adviser to President Mikhail Gorbachev, said yesterday the Russian leader had insisted that the goal of the treaty should be to create a confederation rather than a confederative state. The latter provides for more of a union structure than in a pure confederation.

He said Mr Yeltsin had eventually relented and agreed to the terms submitted by President Gorbachev. But the result of the meeting was that the draft treaty was not initiated by republican leaders as planned but sent to republican parliaments for further work.

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WORLD TRADE NEWS

US tells EC to soften farm subsidy stance

By William Duliforce in Geneva

THE EC must soften its stance if the farm subsidy impasse that has brought five years' Gatt trade talks to the verge of failure is to be overcome, US officials said yesterday.

Their comments, after an assessment by the White House, the agriculture department and the trade representative's office in Washington on Monday, indicates the administration has opted for a resolute approach to the crisis. The terms the EC had offered would not make up the large package of farm reforms the US was seeking in the Uruguay Round talks officials said.

A number of the positions taken by Mr Guy Legras, EC agriculture director-general, in Geneva last week, were quite unacceptable. But, if Brussels were prepared to take its time to see what the US would be willing to show flexibility. "We are not saying they have to move first. The question is whether the EC member states will agree to give their negotiators flexibility," one official said.

The US believes French President François Mitterrand is insisting the EC Commission make no more concessions.

Issues on which the EC needed to show more flexibility included the base period from which farm subsidy cuts would be counted; the method of reduction; the types of farm support to be exempted, and the "safeguard" mechanism under which countries would be allowed to protect domestic supplies against unexpectedly large import volumes.

US farm negotiators claim that under the method proposed by Mr Legras, the EC would use for converting its import barriers into tariffs, customs duties would be so high that there would be little or no direct improvement in

exporters' access to the EC market over five years. Minimum access terms offered by the EC would lead to increases averaging from zero to 5 per cent according to projections. Brussels' offer would effectively cut export subsidies by only 10-20 per cent, US analysts claim.

Washington contends President Bush offered a big concession at the US-EC meeting in The Hague on November 8, in scaling down to 35-30 per cent the subsidy cuts sought by the US, and that the EC has not responded with changes to its stance.

Mr Arthur Dunkel, Gatt director-general, plans to call a Uruguay Round stock-taking meeting on Friday, when he is expected to announce that bases now exist for concluding negotiations in all sectors, including services and intellectual property.

Implicitly, he will tell the EC and US that, if they are prepared to resume farm talks, the time is ripe for sector and country trade-offs.

Canada mission for Geneva

MR Brian Mulroney, Canada's prime minister, has sent his trade and farm ministers to Geneva in a last-minute effort to protect Ottawa's supply-management system for farm products, Bernard Simon reports from Toronto.

Canadian dairy and poultry farmers, the system's main beneficiaries, have mounted a campaign to keep the import controls and quotas which have protected them from outside competition for the past 20 years. But pressures are mounting in the Uruguay Round to dismantle these Gatt provisions.

The supply-management system has been permitted under Gatt's Article XI, but most Uruguay Round participants are pushing for its replacement by tariffs. Pressure on supply-management has been growing on several fronts in recent years. A Gatt panel last year upheld a US complaint against Canada's import controls on ice-cream and yoghurt. The

Mulroney last-minute effort US-Canada free trade accord is forcing food processors to seek cheaper raw materials. Another sign that confidence in the system is eroding is the fall in the value of production quotas traded among farmers.

Japan urged to be more active in Gatt talks

THE EC yesterday urged Japan to take a more active role in settling Gatt's Uruguay Round, and be ready to make concessions on issues such as tariff cuts, access for service industries, and dispute settlement procedures, Robert Thomson reports from Tokyo.

Attention has focused on whether Japan will open its rice market to imports, but Mr Frans Andriessen, EC external affairs commissioner, yesterday asked Japan to be ready to make a range of concessions in a short notice to ensure the Round's success.

The EC wants to extend its links with Japan beyond the economic, and an EC/Japan Declaration was issued last July, but Mr Andriessen's talks with Japanese leaders in the past two days have been dominated by trade concerns.

US, China in sixth day of talks to head off sanctions

By Nancy Dunne in Washington and Angus Foster in Hong Kong

US and Chinese negotiators yesterday entered their sixth day of talks to head off US trade sanctions for China's failure to protect intellectual property rights.

On Monday, the National Consumers League and the AFL-CIO, the biggest union organisation in the US, said they would call for a boycott of Chinese toys in 11 US cities over the Christmas sales period. They said the boycott was to highlight China's use of forced and child labour in toy making. The boycott calls follow claims that China was exporting prison-made goods.

Yesterday was the deadline for settlement on a provision of US trade law known as Special

301, providing for a three-month extension of the negotiating period if sufficient progress has been achieved. US officials have been reporting some progress with China over patents, trademarks and copyrights. They may extend the talks, then release a list of potential sanctions to bring pressure on Beijing for further concessions.

Talks are continuing with India over intellectual property rights. Sufficient agreement has been found over the six months of meetings for the US to have reportedly agreed on an extension. But India has said it will implement reforms only under a new Uruguay Round agreement.

US business sees benefits in Uruguay Round

Some find Gatt talks the only viable jumpstarter for the economy, Nancy Dunne writes

IF AND when Gatt's multilateral trade talks are completed, a final agreement for the first time will be delivered by a Republican president to a Democratic congress.

Divided government has stalled US government action for years on a wide range of issues. This paralysis could as easily extend to the complex talks under way in Geneva to revitalise Gatt.

For this reason, the Bush administration has taken to heart the warnings by Democratic leaders that the US must not negotiate away its right to unilateral action against "unfair trade practices". If it accepts the current EC demand for a commitment not to employ Section 301 for at least five years, the Gatt package could go up in smoke.

The feeling is increasing that Gatt does not represent a forum where reality is negotiated or discussed," said Mr Michael Coursey, a Washington trade lawyer. "There is a general feeling that the diplomats there have been having a field day against us. The mood is that what has the rest of the world done for us lately?"

This sentiment does not extend to the US business community whose Washington representatives have devoted six weeks of travel, dawn breakfasts, speech writing, report reading, conferences and stra-

egy sessions to the Round. Most large American companies have huge stakes in the Round. Some of its more ardent backers see it as the only viable jumpstarter for the US economy; others see the benefits accruing over the long term in expanded trade and investment. Unlike their counterparts in Europe and Asia, US business groups have been intimately involved in the talks since the beginning. Industry advisory committees have been exploited for all the negotiating groups.

IBM would be one winner. Company officials say rules on intellectual property rights could make a big dent in costs now totalling an estimated \$1bn (£500m) a year. They want a code on intellectual property subject to a strong dispute settlement mechanism. An investment code is also vital for IBM. Performance needs and other government-imposed demands on would-be investors are uneconomic. "If you send more widgets into a market, your cost structure goes down worldwide per unit," said Mr Douglas Worth, IBM public affairs director. "You have more units on which to spread your research and development; you create marketing economies of scale."

Companies such as American Express such as American Express want maximum liberalisation in as many mar-



kets as possible. Ms Lisa Lamas, the company's director of international financial affairs, says US financial services providers face a host of problems in developing and nurturing undivided countries. Unclear rules of discrimination between local and foreign firms, difficulties in obtaining licences, lack of access to local automatic teller networks or bars to establishing their own.

Negotiations on a framework accord and a financial services annex between the US, EC and others have been going well, mainly in the last few months. But services talks require bilateral negotiations on regulations, and these are very time-consuming.

"There is a huge push in getting the Round wrapped up as soon as possible," said Ms Lamas. "But we don't want the Round done so quickly that all we have is a framework and

insufficient time to complete actual liberalisation."

A lot of groundwork has been laid. Some 40 offers are on the table, but most amount to standstills. The horse-trading is just beginning.

It was vital, Ms Lamas said, to build into the accord "some sort of leverage" so countries unforthcoming in their liberalisation do not benefit from those which make concessions. But if enough liberalisation is agreed, this so-called "free rider" issue will be less of a concern.

At Boeing, Ms Lisa Lamas has been watching the substance talks. The company, which has been losing orders to the Airbus group, wants an expanded list of prohibited trade-distorting domestic subsidies, a clear definition for non-actionable subsidies and procedures for taking action, and to stop loopholes developing.

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Caterpillar estimates its customers are still paying \$100m a year in tariff costs. He is less optimistic about progress in the talks on reform of the anti-dumping code where changes are expected to be only "modest". As a big exporter, Caterpillar could face anti-dumping charges overseas and "just the threat of anti-dumping can cause you not to respond to competitive situations".

Anti-dumping laws were being increasingly applied against "normal business practices", the Gatt definition of dumping was "faulty", dumping calculations tended to be biased towards the petitioners, and the duties imposed were usually permanent. Progress had come on rules covering pre-shipment inspection, Ms Lamas added. Disciplines had been established to ensure an end to abuses encountered in Africa and, sometimes, Latin America.

In the end, the final Gatt agreement will pass Congress without backing from US business and its cosmopolitan lobbyists. There will also be US losers. As quotas come down, textile and apparel producers could be wiped out by low-cost competition; any lowering of import limits on sugar, peanuts, dairy and other protected commodities will hit the farming sector. Congress will hear from them too.

Indonesian radio system contract goes to UK

GEC-Marconi of the UK has won a £30m turnkey contract to provide a radio broadcasting system for Indonesia, the biggest deal of this type the company has secured, Michael Skapinker reports.

GEC-Marconi, the aerospace and electronics arm of the General Electric Company, said it would provide nine shortwave broadcasting transmitters and 20 antennae, capable of covering the whole of Indonesia. The equipment will be made at the company's Chelmsford factory.

The deal includes building and installation work, commissioning, training and logistical support. GEC-Marconi will carry out the work likely to take three years, in association with P.T. Astana Mitrasena of Jakarta.

Turkish army order

CADILLAC Gage of the US was yesterday awarded a \$33m (£18.6m) contract to supply guns for Turkey's armoured personnel carriers, the Anatolia news agency said. John Murray Brown reports from Ankara. The deal was earlier won by FMC of the US, after a dispute with a Swiss group.

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we've been active for more than

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over £330 million. ■ We employ

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£100 million in a new plant at Easter

Inch where we're planning to employ a

further 2000 people to supply handsets

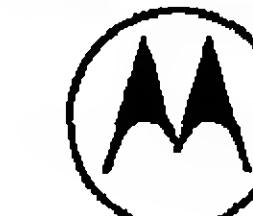
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MOTOROLA

INTERNATIONAL NEWS

Japanese securities watchdog approved

By Robert Thomson
in Tokyo

JAPAN'S Ministry of Finance yesterday won approval from the ruling Liberal Democratic Party for an agency to oversee financial institutions and attempt to prevent a repeat of the scandals which have shaken the industry this year.

While there had been calls for an independent watchdog similar to the US Securities and Exchange Commission, the proposed Securities and Banking Industry Inspection Commission will be responsible to the finance minister, who will appoint the body's three commissioners.

The Finance Ministry has been condemned for being too close to the securities houses and allowing the spread of corruption. Japan's leading securities houses have admitted to compensating favoured corporate clients for trading losses and, in the case of two brokers, to dealing with Japanese gangster groups.

LDP approval of the commission coincided with the end of the period of Nomura Securities, the largest broker, whose branches were operating normally yesterday for the first time in six weeks.

Equity trading had been suspended at 78 of Nomura's 153 offices for a month and at eight offices for six weeks, and the company's absorption was greeted by the first increase in 10 days in the Tokyo stock market average.

Nomura suffered the harshest penalty of Japan's Big Four brokers for "excessively promoting" stock in Tokyu Corporation, a railway operator in which a gang leader acquired a large stake.

All four brokerages had been banned from dealing with corporate customers for between one and three weeks as a penalty for the compensation of select clients.

Industrial output in Japan falls

By Steven Butler in Tokyo

JAPANESE industrial production took an unexpectedly sharp decline in October, falling by 2 per cent compared to a year ago in the first year-on-year decline in industrial output in four years.

The figures released yesterday by the Ministry of International Trade and Industry (Miti) have added further evidence that the economy is cooling far more rapidly than had been suggested by earlier government forecasts.

Miti had forecast that industrial production would rise in October by 2.6 per cent over September, compared to an actual decline of 0.3 per cent.

The decline is likely to add to pressure on the government to stimulate the economy by further cuts to interest rates or by a fiscal stimulus. Mr Yasushi Mieno, the governor of the Bank of Japan, on Monday rejected calls from industrial and political leaders for an easing of monetary policy.

Offices of Mr Nguza's Union

How Moi's right-hand man made his wealth

Julian Ozanne looks at the extensive business connections of Nicholas Biwott, arrested yesterday

MIR Nicholas Biwott, arrested yesterday in connection with murder, has accumulated interests worth tens of millions of dollars in a wide-ranging group of Kenyan companies during his political career.

The probity of several multi-million dollar projects commissioned during his 10-year stint as energy minister has been called into question, despite his repeated denials of any illegal financial dealings. Western diplomats in Nairobi used to say that his continued presence as a senior figure in the Kenyan cabinet had seriously tarnished the government of Mr Daniel arap Moi.

The inquiry into the death of Robert Ouko, the former foreign minister, has heard allegations that Mr Biwott and two other cabinet ministers demanded kickbacks from BAE, Swiss-based consultancy, for their return for a multi-million dollar contract to rehabilitate a molasses plant in Mr Ouko's constituency.

Mr Eston Barrack Mbajah, Mr Ouko's brother, said in an affidavit that Mr Ouko clashed with Mr Biwott during a trip to the US over "foreign accounts Biwott and other government ministers held in other countries". Mr John Troon, the British detective leading the investigation into Mr Ouko's death last year named Mr Biwott and one other senior government official as his two prime suspects in the murder inquiry.



Biwott once regarded as second most powerful man in Kenya

Companies Registry of the Attorney General's office. But records show that Mr Biwott has amassed large interests in construction, petroleum distribution, aviation and property.

He first entered the business world in 1975 in partnership with Mr Moi in a company

called Lima Ltd, originally formed to import comic harvester. Mr Moi was then vice-president of Kenya and Mr Biwott his personal assistant, and also under-secretary at the Ministry of Home Affairs.

Lima became the bedrock of a business empire which expanded into Lima Finance, which in turn acquired large share holdings in the prominent Kenyan private companies, Trade Bank, Trade Finance and Prudential Assurance Company.

Mr Gideon Moi, the president's son, was appointed a director in 1989.

In 1978 Mr Biwott teamed up with Mr Gad Zeevi, an Israeli businessman, whose construction company, HZ Construction, was already the biggest in East Africa. Together they built a group of companies which included FZ Construction, Kobil and Kenol (both petroleum distributors) Pan African Equipment, Air Kenya and Yata Centre - a large indoor shopping mall.

Earlier this year Mr Biwott fell out with Mr Zeevi over the purchase of a \$10m (£5.4m) oil refinery in Puerto Rico and forced him to sell his interests in the group and leave Kenya. Shares in Trade Bank, originally held in thirds by Mr Biwott, Mr Zeevi and Mr Iqbal Kassam, a local Asian businessman, are believed to have been divested subsequently.

Mr Biwott has also developed a beneficial interest in

Pets Aviation, ABC Foods, Ziba, Middle East Bank, and several other small hotels, retail companies and distributorships.

Allegations of conflict

between his duties at the energy ministry and his many business interests have been constant over the years.

The most serious and best documented, with western donor countries in the foreground of the accusations concern the award of contracts for the estimated \$270m Turkwell Gorge Hydro-electric scheme in

1986.

The project was never put to conventional tender. Early preliminary design reports by Segreac, the French engineering concern, were followed quickly by an offer from the French government for a complete package of loans to finance the project. This was accepted in preference to a package put together by the European Community.

The construction contract was eventually awarded to Spie Batignolles and French companies were also selected to supply turbines, generators and transmission equipment. Nearly 80 per cent of the project cost was financed by commercial borrowing repayable in Swiss francs.

An internal memorandum drawn up by Mr Achim Kratz, then EC delegate to Kenya, said the financing conditions

US refuses to lift PLO entry ban for talks

THE UNITED States said yesterday that it would not issue entry visas to members of the Palestine Liberation Organisation (PLO) intending to advise Palestinians in proposed Middle East peace talks from Washington.

The State Department spokeswoman, Mrs Margaret Tutwiler, also said that the US would not entertain conditions for attendance at the talks, on December 4 in Washington, from any of the other Arab or Israeli parties.

Jordan and Lebanon are the only countries to have accepted the invitations to the talks so far. The Israeli inner cabinet is to decide its response today. Mrs Tutwiler said that Syria and the Palestinians had communicated "responses" that show a readiness to respond positively, with some questions".

The Palestinians are pressing Mr James Baker, US Secretary of State, to use his discretionary powers to seek a waiver of the immigration law which bars members of the PLO from entering the US.

However, Mrs Tutwiler was adamant that Mr Baker - who has recommended such waivers for visits to the United Nations in New York, for humanitarian reasons and for certain academic conferences - would not issue them in this case.

She said that it was up to the parties to the talks, which would follow meetings held in Madrid at the end of October, to decide to come to Washington or not as they wished.

Addressing Arabs and Israelis directly, she said: "If you choose to come, we think these are important talks. We believe that you believe they're important talks. And let us have your response."

The US has asked for responses by Monday but the deadline passed without official word from the three most important parties - Israel, Syria and the Palestinians.

Earlier, diplomatic sources said that the US had proposed to Israel and Syria that they begin discussing an Israeli withdrawal from the occupied Golan Heights in exchange for peace. The sources said that the idea was brought up in messages to both countries inviting them to the talks.

US pulls out of base in Philippines

THE American flag was lowered for the last time at Clark Air Base yesterday as the US abandoned one of its oldest and largest overseas bases, damaged by a volcano in June, AP reports from Manila.

Filipino base employees embraced the departing Americans and many in the crowd wept during the two-hour ceremony, marking the end of nearly a century of American military presence in the country.

Looters then entered the sprawling base, taking appliances, cable and other material, US officials said.

S African police and protesters face charges

A JUDGE yesterday asked

prosecutors to consider murder charges against policemen and anti-apartheid black activists involved in 13 killings during some of the worst South African township violence this year, Reuter reports from Johannesburg.

Judge B. O'Donovan ruled that police officers were responsible for 12 deaths, while six unidentified people in

a crowd of mostly pro-African National Congress blacks were responsible for the deaths of a policeman at the scene. Judge O'Donovan said charges of murder or culpable homicide could be brought and asked the attorney-general of Transvaal province to review his findings.

The judge made no finding on a 14th death, that of an

eight-year-old girl who was shot in the head. The bullet did not match police weapons used on the day, he said. Daventry residents had gathered to defend a section of the town from attack by members of the Inkatha Freedom Party, who were holding a rally nearby during one of the most tense periods of a 15-month bout of factional violence.

Two minutes used excessive

force in trying to disperse a crowd of 200 people on March 24 in Johannesburg's Daveyton township. The "slayings exceeded the bounds of self-defence", the judge said at an inquest in the Rand Supreme Court.

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US refuse
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for talks

U.S. pulls
of base in
Philippines

win freedom

FINANCIAL TIMES WEDNESDAY NOVEMBER 27 1991

Even in a Primera you can be affected by the



Wait until one of those rare days when the weather tells you not to go outside. Then step inside a Nissan Primera.

Drive to one of those lonely byroads, the ones people avoid when it gets a bit stormy.

Go ahead, take that road in a perfectly straight line. Notice the bent trees as you step on the accelerator. The Primera's advanced aerodynamic shape slices through the wind. (As it has done countless

times in one of the world's largest wind tunnels.)

You drive smooth, stable and certain. You can even find your favourite radio program without fighting your steering wheel.

Now the road dissolves into a storm of whirling leaves and rain. But you don't lose grip.

In fact, the Primera's advanced multi-link front suspension is at the top of its class. (It also turns cobbles into velvet.)

This sophisticated system is further enhanced by an extra rigid body. One that completes the Primera's high-performance handling.

So when you happen to drive on this very day, on this very road, in this very car, you know exactly what to expect. Well, almost.



Nissan Primera. The performance car for a country called Europe.

Model shown SLX. Specifications may vary in every country. Alloy wheels optional.
The Nissan Primera is available in 4-door Sedan, 5-door Hatchback and Station Wagon models.

AMERICAN NEWS

Congress grinds out bank bill

By George Graham in Washington

The US Congress yesterday inching its way towards final agreement on a narrow banking bill which would provide new funding for the almost empty deposit insurance fund, but avoid any attempt to broaden the areas of business that US banks may enter.

Negotiators from the Senate and the House of Representatives sought to find the lowest common denominator between the different versions voted through by each chamber, in the hope that they could pass a compromise bill in time to end this year's session of Congress before the Thanksgiving holiday tomorrow.

"It is essential that we not only have a blend of the best of the two bills, but also have a package that can pass both houses," said Senator Donald Riegle, chairman of the Senate banking committee.

His House committee counterpart, Congressman Henry Gonzalez, added that it was essential to concentrate on the most urgent problem - the authorisation of up to \$70bn of additional borrowing power for the deposit insurance fund.

"I think we all believe that broader structural reform is needed, but the fact is that today we must deal with the immediate financing," Mr Gonzalez said.

Senator Riegle had warned,



Gonzalez (left) and Riegle: Pragmatic warnings

in a letter to President George Bush on Monday, that he believed the \$70bn package would not be enough to deal with the problems facing the banking industry, and he called for a stronger initiative.

The senator drew a stinging retort from Mr Nicholas Brady, Treasury Secretary, who said that the administration had been fighting in vain for such an initiative since February.

"The narrow bill ... provides critically needed funding but is otherwise wholly inadequate to the task at hand."

"Fundamental reform of our banking laws - already delayed - is not a 'We can get

to it later' issue," Mr Brady said.

Most of the road towards a narrow compromise bill was travelled on Monday night, when Senate negotiators agreed to drop their proposal to allow banks to open branches freely outside their respective home states.

Although the House has voted in favour of inter-state branching, as it is known, on several occasions as an isolated measure, House negotiators believe it is now essential to keep the bill as narrow as possible if it is to stand any chance of passage before Congress rises for the holiday.

Earlier proposals by the Bush administration to allow banks to enter the securities, insurance and real estate businesses were dropped in a Senate debate last week.

The Senate long ago threw out the administration's request for commercial companies to be allowed to own banks.

Some points of disagreement remained to be hammered out yesterday afternoon. However, a chaotic conference session was frequently disrupted as members were called away to vote on other matters in one chamber or the other.

Outstanding issues include:

- Coverage of foreign deposits by the federal deposit insurance fund. Banks do not pay deposit insurance premiums on those deposits.

- Measures to allow expansion of "non-bank" banks providing a limited range of financial services. Critics argue that this would open a wider loophole for indirect ownership of banks by commercial companies.

- Provisions which would allow banks to invest a proportion of their capital, or of their assets, in equities. Opponents say this would commit the "economic sin" of allowing insured deposits to be invested in risky areas.

Haitian refugee exodus worsens

By Canute James in Kingston

THE breakdown of negotiations to resolve the political crisis in Haiti has been followed by an increase in the number of refugees from the Caribbean state.

The US authorities say that their coast guard has intercepted a further 1,000 Haitians fleeing the country on boats, bringing to 4,500 the number of refugees being held on US craft in the Caribbean.

The US Defense Department has decided to build an emergency camp for such refugees at the US naval base at Guantanamo Bay in south-eastern Cuba.

The US immigration service and representatives of Caribbean governments say they expect an increase in the number of refugees in the next few days, amid reports from Haiti that the army there, which staged a coup at the end of September, has been rounding up and shooting supporters of the overthrown President Jean-Bertrand Aristide.

The US has been attacked for its decision not to allow the Haitians into the US because Washington does not regard them as refugees from political persecution. An attempt by Washington to return by force the Haitians held on US ships has been halted by a federal Judge in Florida. A hearing on the legality of the move is due next week.

President George Bush has been criticised by human rights organisations, Haitians living in the US and, privately, by Caribbean government officials for keeping the Haitians out of the US. Comparisons have been made with the ease with which Cubans fleeing their country are accepted by the US.

Washington's position is that the Haitians are a different case in that they are fleeing economic hardship. A meeting in Colombia of Father Aristide, exiled by his army, and a group of Haitian legislators failed to agree conditions for his return to Haiti. The negotiations were set up by the Organisation of American States.

The legislators demanded that the US-backed international economic embargo against Haiti be lifted, while Fr Aristide said it should be maintained until he was exercising his powers again. The legislators also balked at his demand that the leaders of the army which overthrew him be tried for treason.

Prospects for the president's return seem to be dwindling. Mr Jean-Jacques Honore, the army-appointed prime minister of Haiti, has said Fr Aristide will not be allowed back.

Haiti's neighbours are fearing that the US naval cordon of Florida to intercept Haitian refugees will force more of them to other parts of the Caribbean. About 1,200 are in Cuba and Jamaica.

Middle-class mockery pricks the president

Lionel Barber went to Sioux Falls and found Democrats attacking with wit and statistics

HERE are many good jokes doing the rounds about the Great Plains states about President George Bush but Mr Bob Coakley's ranks among the best. Just before election day, the Democratic party nominee calls Mr Bush and asks him to be secretary of state in the next administration. "You know what," says Mr Coakley, a World War II bomber pilot, "Bush accepts."

The Democrats have drawn blood with charges that the president is more interested in running foreign policy than in tackling domestic issues. With the US economy stagnant, Mr Bush finds himself cast as aloof, indifferent and out of touch with millions of hard-pressed middle-class Americans.

Some 1,300 Democrats from South Dakota and neighbouring Nebraska gathered in an Arabian equine stud farm outside Sioux Falls last Saturday night to hear four Democratic presidential hopefuls talk about the forgotten middle-class. It soon became clear that this is part of a bigger, more volatile message.

That message is "America First". Senator Tom Harkin of Iowa, Senator Bob Kerrey of Nebraska and Governor Bill Clinton of Arkansas - who are leading the six-strong field of Democratic aspirants - all agree that the US is falling into a trap set by its international competitors that it is time to spend more money at home on education, infrastructure and health care, and that Americans are watching their standard of living being slowly eroded compared with that of Germany and Japan.

The fourth candidate and a very long shot for the presidency, Mr Larry Agran, former mayor of Irvine, California, goes even further: he would cut the US defence budget by 150bn inside 12 months, using the money for job retraining, environmental protection, budget deficit reduction, high-speed railways, infant mortality programmes and cancer cures. "It sounds extreme, but Mr Harkin is not far behind."

He is all clenched fists and gnashing teeth. He believes that he is the old-fashioned Roosevelt of the late Vice-President Hubert Humphrey. He talks tough on trade, railing against the proposed North American Free Trade Agreement with Mexico on the grounds that it will turn the US into a low-wage economy. He has no qualms about attacking Europe and Japan. "They call me a protectionist. Well, la-de-dah. I am proud to defend America," declares Mr Harkin, to applause.

At the end of the evening, there was little doubt that Mr Clinton had outgunned his opponents. He is also more conscious than his rivals of the need to appeal beyond a liberal constituency in order to have a chance of beating Mr Bush next November.

Mr Clinton also knows that he needs liberal voters to get through the early primary races and he faces an uphill struggle against a well-organised Mr Harkin in South Dakota. The High Plains state ranks as an early test for Democratic hopefuls in the Midwest. Pundits have already discounted the Iowa caucuses as a certain Harkin win.

On humour alone, Mr Clinton would appear to be a strong runner. On Saturday night, he raised the biggest cheer when he recalled Vice-President Dan Quayle's promise to be the pit-bull dog of the Republican campaign.

"My," said the Arkansan, "that's got every fire-hydrant in America worried."



Governor Bill Clinton: Well-read, full of statistics and with a nice line in Quayle-baiting

IMF chief set to back Police arrested in Argentina's reforms

By John Barham in Buenos Aires

MR Michel Camdessus, International Monetary Fund managing director, is to arrive in Buenos Aires today for a three-day visit, during which he is expected to endorse again Argentina's economic reforms and confirm that it will be able to begin drawing on a three-year, \$35bn loan from the fund in the spring.

He stated last week that Argentina should be able to convert its current one-year \$1.04bn stand-by facility into a three-year extended fund facility (EFF) loan to finance a reduction of its \$35bn commercial bank debt.

However, optimism over Argentina's reforms does not quash concern that it

Police arrested in business kidnap cases

By John Barham

E

ARGENTINA'S federal police have arrested six of their own members, three retired army officers and two civilians, all suspected of having extorted \$15m in ransoms through kidnapping businessmen.

President Carlos Menem, hailed what he called the biggest breakthrough against organised crime since he took office in 1989. He said the arrests showed the police were able to purge themselves of criminal elements.

The alleged kidnappers include three high-ranking police officers, one a former bodyguard of ex-President Raúl Alfonsín.

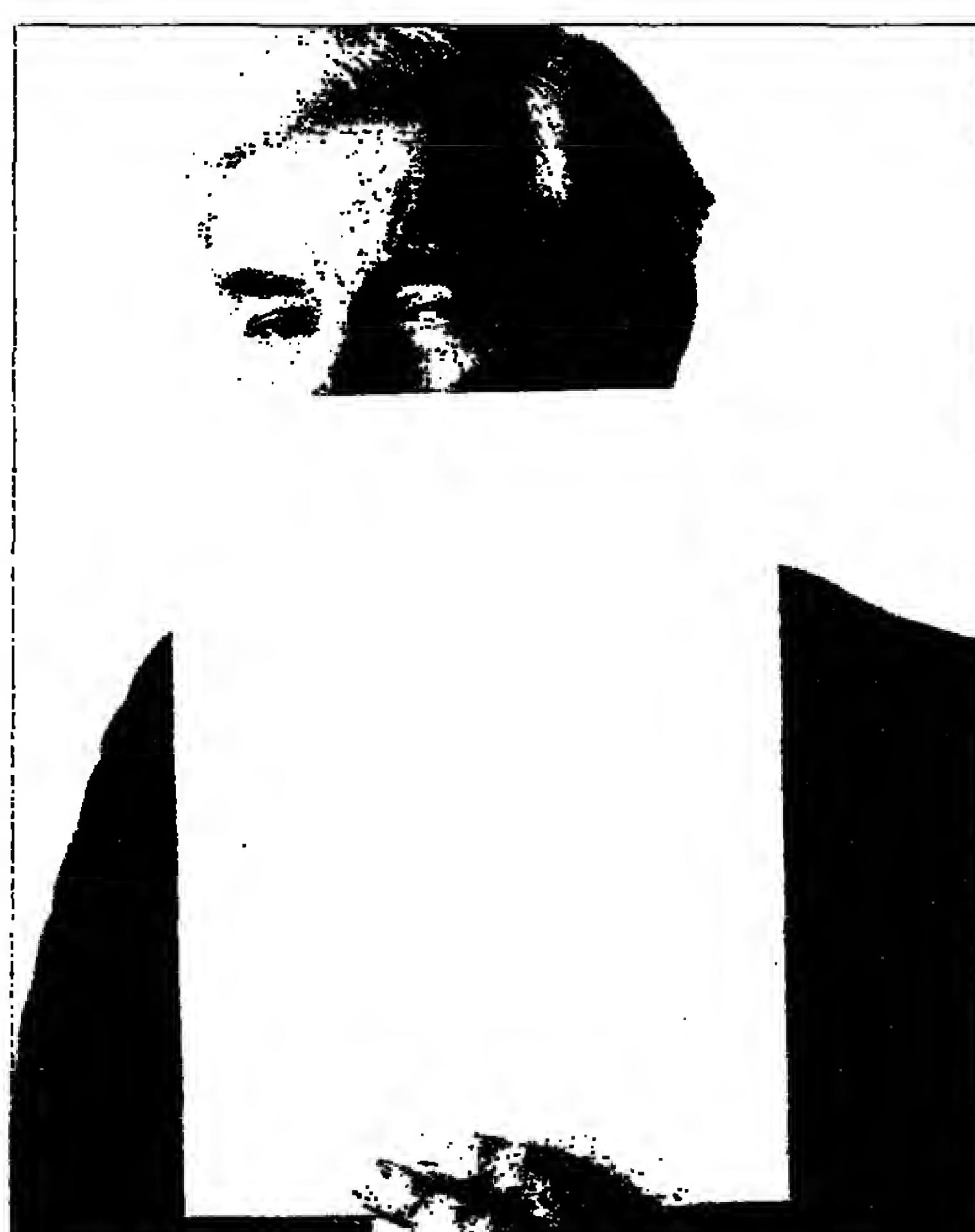
There is concern at the extent of support the suspects

had in the security apparatus. They are thought to have been operating under the 1976-83 military government, during which security forces were given virtual free rein to detain, torture and murder the regime's political opponents. It was only a small step for officers to begin kidnapping businessmen for profit.

Other similar gangs have been disbanded since the return to democracy in 1983.

Argentine police are also investigating a gang of bank robbers showing military-style precision. Officials have hinted that these paramilitary criminals may be linked to army rebels who have led four mutinies since 1987.

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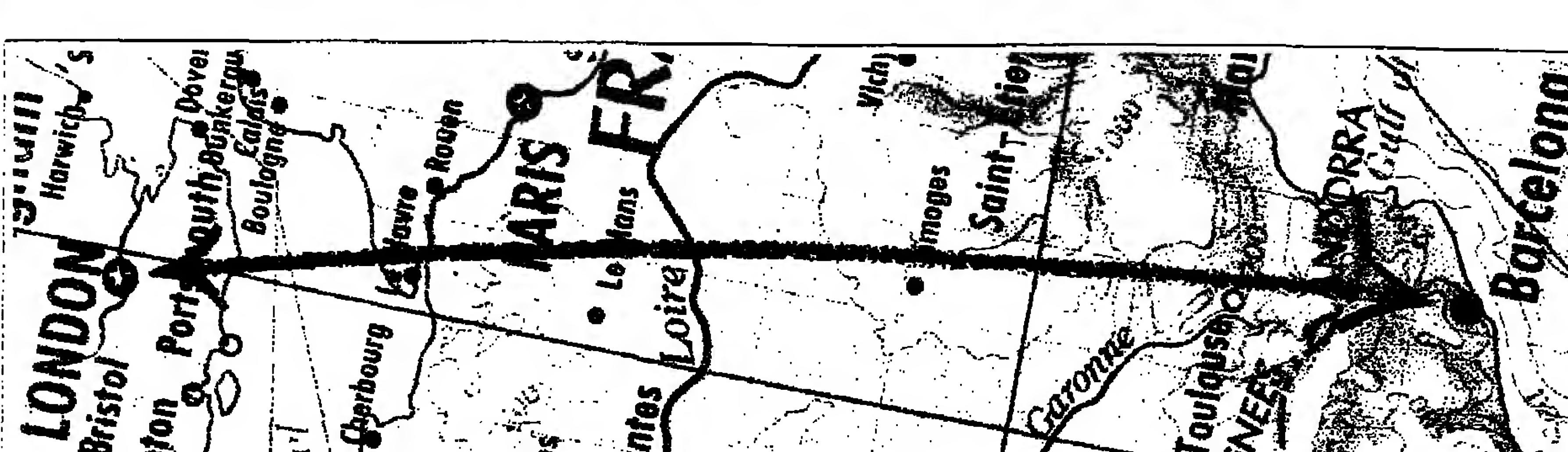
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Officials failed to alert DTI over Iraqi 'supergun'

By Neil Buckley
and Ralph Atkins

OFFICIALS from Britain's Department of Trade and Industry (DTI) insisted yesterday that they were not fully briefed about the Iraqi "super gun" project until March last year, even though other government departments are known to have had details before that date.

The project involved Iraqi attempts to buy components from Sheffield Forgemasters, a steel tubing company in northern England, for a long-range artillery weapon. The export of eight sections of steel tubing, manufactured by Sheffield Forgemasters, was foiled by US customs officials on March 3, 1988.

The DTI had thought the pipes were for a petrochemical project and decided the company did not require an export order when the original contract was examined in 1988.

Mr John Meadow, head of the DTI's overseas trade division told a House of Commons' select committee on trade and industry that officials had been on "the receiving end of a very sophisticated deception operation which partially succeeded".

The department had been alerted in general terms to an Iraqi project code named "Babylon" in November 1988 but was not told the precise nature of the project, he said.

The Ministry of Defence (MoD) and the intelligence services, however, understood that they had known both of the existence of Project Babylon and that it was for a long-range gun, as early as autumn 1988.

Then, directors of Astra, a British munitions company, met a senior official at the MoD's Defence Export Sales Organisation and told him they had discovered that PBR, a Belgian ammunition company had just taken over, was working on an Iraqi order believed to be for "unusual types of propellants for a very large gun."

Although the MoD was alerted to the nature of Project Babylon, the DTI was unaware of Sheffield Forgemaster's involvement until customs officials seized the steel tubes in 1990.

Mr Meadow said the warning his department received of Project Babylon in November 1988 was insufficient to prompt it to re-examine previous exports to Iraq, but was enough "to open an eye or two".

The MoD said the tubes had no obvious military use in spite of a warning from Sir Hal Miller, a Conservative MP, that the manufacturers feared the tubes might have such a purpose.

Mr Meadow admitted the officials had highlighted flaws in procedures for checking export licence applications.

Major seeks wider opt-out clause at Maastricht

MR JOHN MAJOR will use a meeting with Chancellor Helmut Kohl today to underline British opposition to any new "opt-out" clause on a single European currency that would confine the option to Britain alone, writes Ivo Daway.

As German officials in Brussels indicated that Bonn wishes to see new wording in treaty texts lifting the exemption to the UK, Downing Street made clear that the UK was anxious to retain a general

clause in the treaty amendments on economic and monetary union (Emu).

The re-emergence of difficulties on Emu came as the UK prime minister was preparing for a new round of whistle-stop EC diplomacy in meetings today with Mr Giulio Andreotti of Italy in Rome and the German chancellor in Bonn.

His aim is to spell out to Britain's EC partners that last week's Commons debate has

been to retain a general

most controversial issues still outstanding before the next Maastricht summit.

Mr Major will tell both leaders that his government is working for an agreement and ready to discuss compromises on several aspects of European political union, including more powers for the European Parliament.

He will add, however, that his own Conservative party remains doggedly opposed to any substantial concessions on

a Community-wide social charter of employment rights and to any reference to a "federal goal" for the EC.

Downing Street said last night the government was anxious that there was no radical rewriting of Dutch draft treaty texts on economic and monetary union that offered a general opt-out clause on the long-term aim of a single Euro currency.

Admitting that Emu

represented "one of the most

fascinating areas" of the negotiations, officials said a general clause was preferable to any alternative that singled out Britain.

It was acknowledged, however, that the Dutch presidency is under pressure from other member states to find a form of words that would prohibit Germany from choosing to exempt itself from the single currency goal when the final currency date has to be taken.

For its part, the British gov-

ernment fears that wording tailored exclusively to allow a UK exemption will lay the government open to criticism that it is choosing to take the slow lane in a two-speed Europe.

Yesterday, Mr Neil Kinnock, the Labour leader, levelled just such a charge when he claimed that the Tory government was being "dragged along" by its European partners rather than participating positively in moves towards closer EC union.

Big retail food chains challenge Sunday law

AT least three leading food supermarket chains plan to open their stores in England and Wales on the four Sundays before Christmas, posing the toughest challenge yet to Sunday trading laws, write Guy de Jongquier, Robert Rice and John Thornhill.

Tesco, which led the move, said yesterday that most of its 376 stores in England and Wales would open. Safeway plans to open "the vast majority" of its 316 stores, while Asda said more than 100 of its 180 stores would open.

J. Sainsbury said its board was urgently reviewing its position and would decide shortly how to respond.

The Home Office said that it had no plans to suspend the Sunday trading laws before Christmas, and that it should be seen as an acceptable reform could be found.

Stores violating Sunday trading laws can be fined up to £1,000 per offence. However, enforcement varies widely and depends on individual local authorities, some of which have recently sought High Court injunctions against offenders.

But this tactic was undermined by a Court of Appeal ruling in April that injunctions should only be granted if local authorities were prepared to compensate retailers for loss of business in the event of the injunctions being overturned.

That ruling is due to be reviewed by the House of Lords.

The European Court, meanwhile, is also considering whether the 1980 Shops Act, the basis of Sunday trading restrictions, is compatible with the Rome Treaty. Lex, Page 11

Labour rejects referendum on EC

By Ivo Daway, Political Correspondent

MR NEIL KINNOCK, the opposition Labour Party leader, yesterday rejected a referendum on further European integration, describing the proposal as a "dilemma by-pass" aimed at exempting Westminster MPs from taking difficult decisions.

In his first statement on the referendum controversy, Mr Kinnock said that it would be impossible to find an appropriate single question that adequately encompassed the complex issues facing Britain.

If the formula chosen centred simply on whether the British people wished to stay in the European Community or withdraw, it was clear they would vote to stay, he said. "A referendum is not the way to decide the future of Britain," he argued.

His comments, closely reflecting the views of the Tory leadership, came at a Westminster press conference aimed at contrasting Labour's "positive" approach to EC issues compared to the negative posture of the ruling Conservatives.

Quizzed on whether he

would follow the government in requiring an "opt-out"

clause for the UK on monetary union, Mr Kinnock declined to

give a clear answer, however. He argued that the question of Britain going forward to a single currency would arise further in the future.

There is no question of a British government undertaking movement to European integration without consulting the parliament of the United Kingdom," he replied.

Mr Kinnock also dismissed opinion poll findings indicating ambivalence among electors over the wisdom of proceeding further down the path to closer integration. Polls had found that people also opposed any question of UK withdrawal from EC membership, he pointed out.

It is well understood we cannot be half in and half out," he added.

Asked if Dutch treaty texts now under discussion on a European Central Bank offered enough political accountability, the Labour leader replied that the management of economic policy would remain with individual countries which would retain fiscal decision-making at parliamentary level.

The idea that the proposals under discussion in the Inter-

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resented a diminution of sovereignty was "nonsense."

Mr Kinnock was also dismissive of the controversy over whether Europe should adopt a federal goal. "We have made it clear that we are extremely hostile to any idea of a European superstate. There is no prospect of such a state developing," he said.

Pressed later on whether Labour could accept the word "federal" in a treaty text, he replied: "I think it would be useful if it were clarified and less of a distraction if it were dropped."

Earlier, Mr Kinnock had added that his own acceptance that Britain's destiny was in Europe had come even before the 1983 general election in which Labour fought on a platform advancing British withdrawal from the EC.

Asked if Michael Howard, employment secretary, said that the government may be powerless to prevent the implementation of the European Monetary System, Mr Kinnock said: "I don't know what Mr Howard means by that."

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UK NEWS

Walker to head Treuhand in UK

Former minister to advise on investment, writes Roland Rudd

MR Peter Walker, the former Conservative cabinet minister, is to take up a part-time post encouraging British commerce to invest in eastern Germany.

He had been approached by the German Chamber of Commerce in London to be the representative of the Berlin-based Treuhand privatisation agency.

The agency was concerned that British companies have not shown much interest in acquiring some of the 6,000 state-owned assets for sale.

Mr Walker said yesterday that it was understandable that most of the 4,000 companies sold by Treuhand had gone to west German companies.

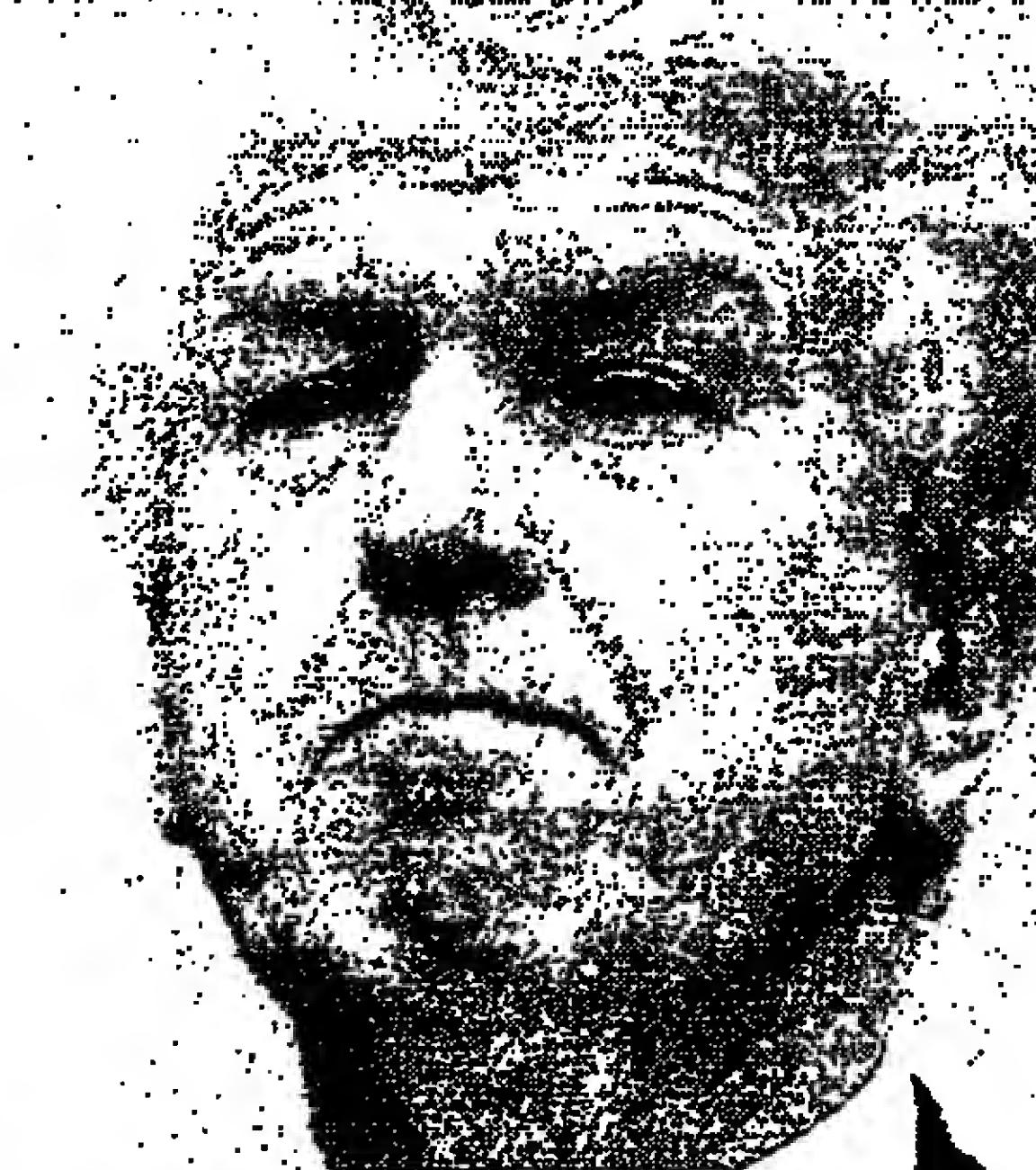
But one reason he says he decided to take up his post was that the Treuhand made it clear how keen it was to "internationalise" east Germany.

In deciding whether to accept a bid for a state-owned company the agency will take into account both the price and the business plan of the potential purchaser.

But, said Mr Walker, such is the desire of the Treuhand to attract western British investment that, if a British and German company compete for the same asset, the UK bid would be treated very sympathetically. It is not, he said, impossible for a UK company to buy an east German asset after offering less than a west German company.

Mr Walker retired as Welsh secretary in 1990, having served as Mrs Thatcher's longest serving cabinet minister. He had previously served in the departments of energy, trade and industry and environment.

Where Mr Walker feels he



Peter Walker: keen to "internationalise" east Germany

can make a real difference is in persuading financial advisers, such as merchant banks and stockbrokers, to bring their clients attention to the opportunities which exist in investing in east Germany.

Most of Mr Walker's time is spent in corporate finance as a director of Smith New Court. He was brought in by Sir Michael Richardson, chairman of Smith New Court and vice-chairman of NM Rothschild.

Nearly a quarter of London Underground's workforce of 21,000 is to be axed over the next three years as part of an unprecedented drive to increase the network's efficiency.

The effect will be to put the Underground on a profitable footing by 1996 and could open the way to its ultimate privatisation.

About 5,000 jobs will disappear by 1993. The Underground expects most of the cuts to be achieved through natural wastage and voluntary redundancy, but some are likely to be compulsory.

Many of the jobs will go through the contracting-out of services such as train and station cleaning, leading to the creation of new jobs in the private sector.

which was the government's lead adviser on energy privatisation when Mr Walker was energy secretary.

He can claim practical experience of the east German market. As a non-executive director of British Gas he was involved in the company's decision to purchase a 5 per cent stake in Germany's Verbundnetzgas, the former east German Gas distribution company.

The UK utility plans to spend £250m over five years upgrading the former east German gas grid to western standards. It also purchased stakes in two east German gas distributors through the Treuhand. Mr Robert Evans, British Gas's chairman, said Mr Walker's "wide background and experience as a businessman" has been invaluable to the company.

Detractors of Mr Walker say he has not had enough recent experience of the City to be able to judge how strong he should make his pitch to financial advisers without overselling them something they do not really want to hear about.

The businessman who knows Mr Walker best, Mr Jim Slater, prefers to keep his silence rather than talk about the man who established Slater Walker in 1983. Mr Walker left seven years later, when he became a government minister and some time before the company's crash in 1975.

But in Mr Slater's autobiography he writes that he believed Mr Walker to be "particularly good at gauging what other people outside the company would think of any proposed course of action".

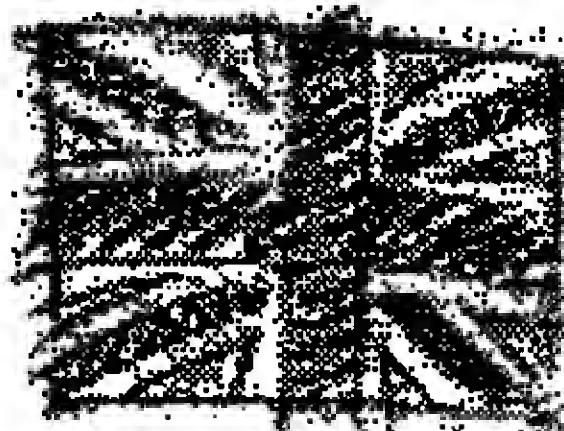
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BRITAIN IN BRIEF



Asil Nadir declared bankrupt

Mr Asil Nadir, chairman and former chief executive of Polly Peck International, the collapsed fruit-to-electronics group, has lost a year-long fight to stave off personal bankruptcy.

An order declaring Mr Nadir bankrupt was made by Mr Registrar Scott after Den Norske Bank lodged a petition alleging debts of £1.45m on a loan guaranteed by Mr Nadir.

One immediate consequence of the bankruptcy is that Mr Nadir will probably now have to give up his remaining directorships.

The Den Norske application apparently took the administration by surprise but nine creditors from an earlier bankruptcy action against Mr Nadir joined the new action once it became known, bringing his debts to over £50m.

Tube workers face job cuts

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JOB CUTS: Harland and Wolff, the Belfast shipbuilder (above), has announced 300 redundancies just three months after the company announced an order for six bulk carriers worth £223m. A company spokesman said: "The redundancies reflect company strategy established at the time of privatisation and mark a move away from the construction of sophisticated one-off vessels."

Ford workers vote for deal

Manual workers at the UK subsidiary of Ford, the motor manufacturers, have voted by more than four to one in favour of a deal which will give them their lowest pay rise for more than a decade.

Although a vote in favour of Ford's proposed deal had been expected, the size of the majority will please the company. This is the first time in many years the company has concluded a pay deal without facing at least one strike ballot.

Concern over European trade

Sir Denys Henderson, chairman of ICI, Britain's biggest manufacturer, has expressed concern that "political manoeuvring" over the future of the European Community has taken precedence over continued efforts to eliminate European trade barriers.

Speaking at a conference in London, Sir Denys said completion of the single market was vital for European business, as it would help to increase competitiveness.

Sir Denys also said he was worried by signs that Japanese companies were "increasing their technological leadership" over the US and Europe.

EC prosecutes UK over water

The UK government is to appear before the European Court of Justice in Luxembourg accused of failing to ensure that drinking water in parts of England meets EC standards for nitrates.

This is the first time that the UK has been prosecuted by the EC Commission over drinking water. The Commission is claiming that Britain is in breach of the drinking water directive because some supplies have exceeded the permitted level of nitrates. The British Government has had long exchanges with Mr Carlo Eipa di Meana, the EC Environmental Commissioner, in an attempt to avoid the case going to the European Court.

Iranian export deal likely

UK exporters are expected to win contracts from Iran after efforts to settle an estimated \$230m in arrears owed to Britain by the former government of Shah Reza Pahlavi.

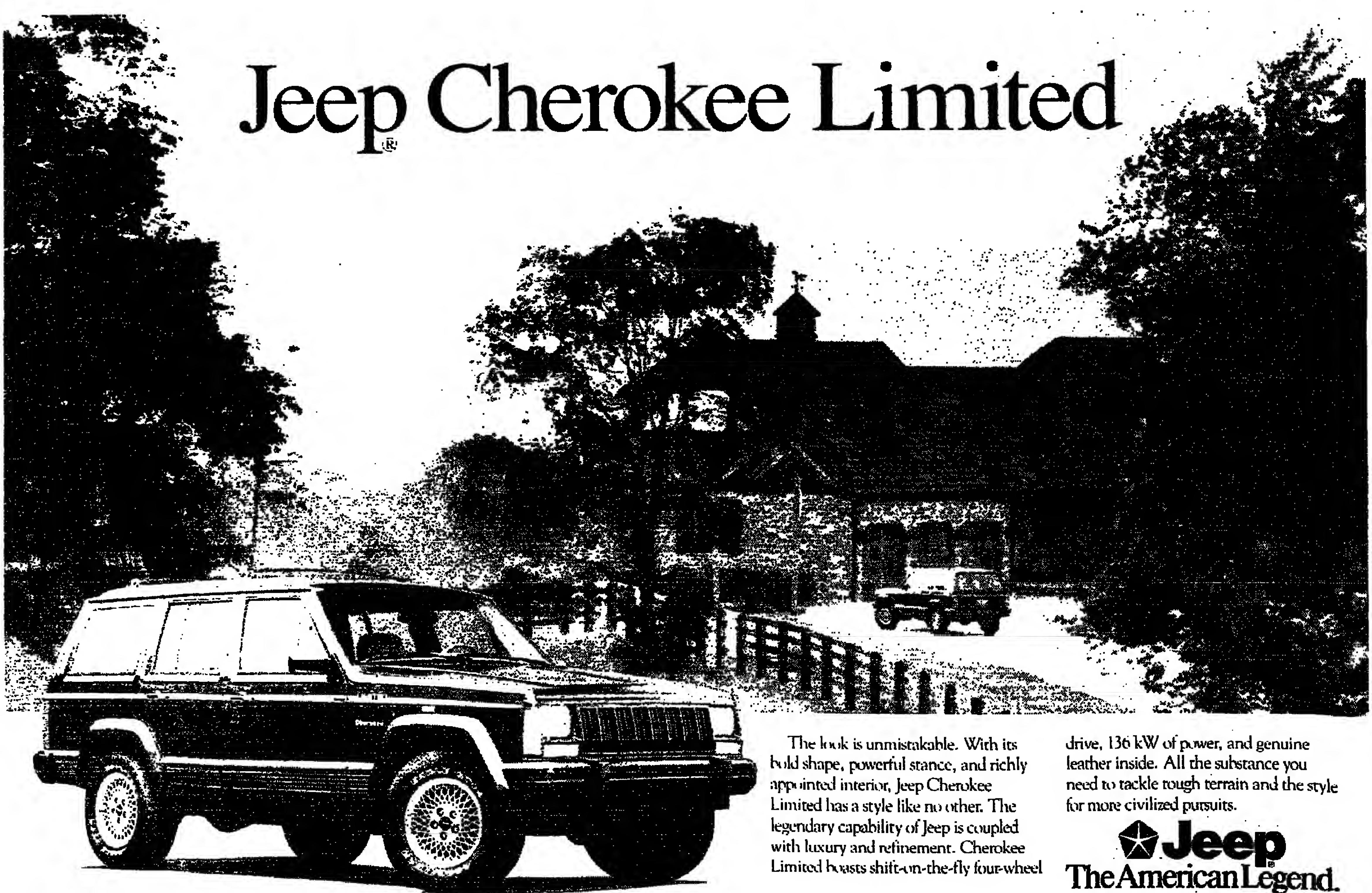
New trade links, which may follow a visit to Tehran by the EC's export credit agency, could include contracts for petrochemicals, power generation and refineries, mining, dams and oil installations.

Nissan UK could close

Mr Octav Botnar, chairman of Nissan UK, has acknowledged that the company could soon be forced to close. The company, which has distributed Nissan cars in the UK for the past 21 years, was served notice of termination by the Japanese manufacturer earlier this year after a series of rows.

Vashe zdrovye
Sotheby's has held an auction of rare Crimean wines from the Massandra vineyard of the Tsars. Three bottles of 1891 Livadia Red Port, reserved for Imperial consumption, sold for £16,450.

Jeep Cherokee Limited



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WEST YORKSHIRE

Wednesday November 27 1991

West Yorkshire's location on the M62 near the east Pennine crossroads of northern Britain, and its mix of industry and commerce, offer good prospects for the region in the single market. First, however, businesses damaged by the recession will have to survive, writes Ian Hamilton Fazey

Very little certainty

TIMES ARE fraught in West Yorkshire, a county of 2m people and one of the main engines of northern England's economy.

The recession arrived late and selectively, but just when many companies were beginning to hope they might escape, it is biting again. There is edginess everywhere, because the only certainty is the unpredictable patchiness of both hurt and healing.

Sales forecasting has gone out of the window in many companies. Managements which developed just-in-time production techniques to save their industrial customers from carrying stock have seen them pulled beyond reasonable limits by sporadic demand. One month the order book is full, the next it is empty, with no prospect of revenue to cover overheads.

"Just-cancelled-in-time has also been a factor," says Mr Lindsey Mackinlay, a director of the Henry Barrett Group and of Bradford & Bingley Building Society. "There is no certainty. Many businesses are living from hand to mouth."

It has become impossible for most to plan even six months ahead. "Profits have been knocked sideways, so all new investment is on the back burner," says Mr Brian Bigley,

regional director of the Confederation of British Industry for Yorkshire and Humberside.

Paradoxically, this is not entirely bad news, for the very survival of the bulk of industry and commerce in West Yorkshire says much about its previous state of financial fitness.

Moreover, the local economy is well mixed, both by sector and company size, so there is a natural resilience. Indeed, about 40 per cent of nearly 200 quoted companies in the M62 corridor between Liverpool and Hull are in West Yorkshire.

Mr Tom Speir, chairman of the Leeds-based, northern operations of Goddard, Kay Rogers, the law-hunter, says locally control of so much of West Yorkshire industry has given it the chance to save itself, where a branch economy would have been powerless against life-or-death decisions taken from afar.

The consensus is that people have learnt lessons from the recession of 10 years ago when a painful restructuring was forced on northern England in the wake of widespread manufacturing closures.

Combined with what Mr Richard France, a property consultant with Edward Erdman, says is "natural Yorkshire resistance to hype", this helped ensure that there were

few local bubbles to burst when those of London and the south-east went pop.

Mr Bigley says sectors hit hardest are construction, building supplies, engineering where it services the automotive industry, and some printing companies, although other printers are thriving.

He says the chemicals sector is in fair shape; food, drink and confectionery are holding their own; wool processors are busy but fabric makers are struggling; the clothing industry is facing another attack from cheap imports, but patchiness, rather than a pattern of either general success or failure is the main feature of the textiles sector.

Improved export sales provide the one positive general pattern that Mr Bigley and other industrial leaders see, although there is a growing worry about slowdown in the German economy, where most of the orders come from.

Many businesses appear to have gone into the recession with prudently hoarded cash reserves. Others which were highly geared - and not intrinsically sound enough to persuade local venture capitalists to help them swap debt for equity - collapsed as cash flow slowed.

The lessons of yesteryear have helped many to survive. "The area has bucked the recession to some extent because the better and more stable businesses were already survivors and knew what they should do," says Mr David Courtman, of the Leeds branch of Singer & Friedlander, the merchant bank.

They started cutting to the core early to safeguard vital costs, such as closing or selling peripheral subsidiaries and shedding labour sooner than last time, instead of trying to save jobs until it was too late to save themselves. They slashed investment, stopped planning ahead and battened down to ride the storm, using cash reserves to even out dips in the order book.

However, most agree that if the situation is not desperate, it is at best finely poised. Cash reserves are nearly exhausted and even those who scent recovery cannot get working capital from their bankers to chase sales.



Symbol of a more confident era: Titus Salt's Congregational church, Saltaire village

All this in an area which has "bucked the recession".

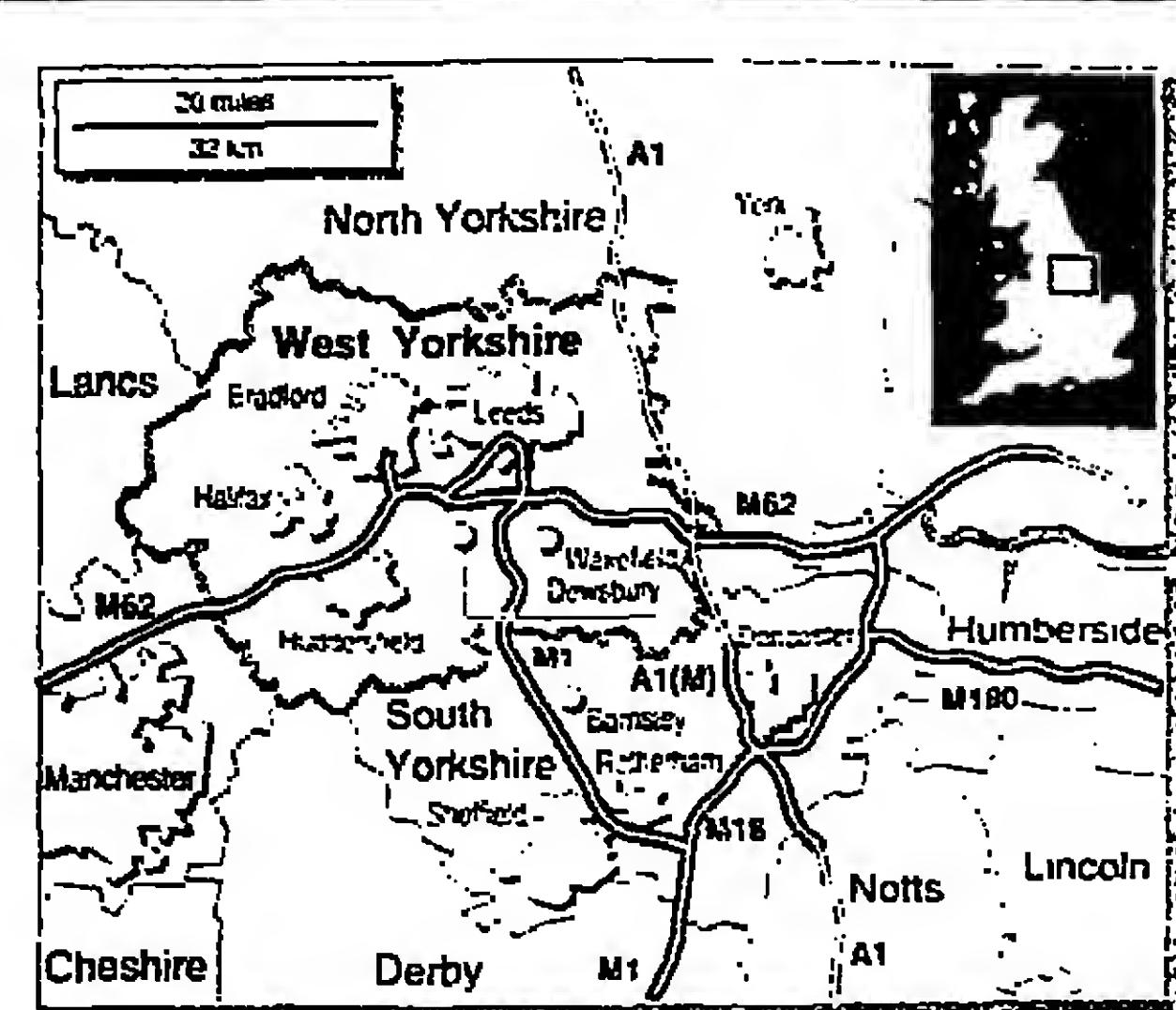
What happens next is crucial to northern Britain. West Yorkshire shares with Greater Manchester, its transparently neighbour, the job of leading the upside of the economic

cycle. Together, they form the heart of the northern economy, with nearly as many people as in Scotland between them.

The north's chances of becoming a European super-region as the single market unfolds from 1993 depend

greatly on how they each recover.

Fortunately, a longer view is possible from public sector bodies, such as local authorities, universities or polytechnics, or nationally-backed financial and professional ser-



vice providers, because theirs is not a day-to-day struggle for life.

One of the strengths of West Yorkshire has long been its scattered urban communities of Leeds, Bradford, Halifax, Huddersfield, Wakefield, Dewsbury and Morley. However, Leeds - with 750,000 people - has size on its side as the regional capital of Yorkshire and Humberside and is developing a 25-year view.

It is in Leeds that the region's financial and professional services - lawyers, accountants, merchant and international bankers, consultants and investment capital providers - have gathered in their tens of thousands, most of them armed with total local autonomy.

It is no accident, for example, that the largest office of Scottish Life outside Edinburgh is in Leeds. In an astute move, the company has recruited Mr Ian McGeechan, the Scottish and British Lions rugby coach, whose mother comes from Morley, into the local management.

The city is at the pivot of the M62, M1 and A1, with commensurate economic leverage. Liverpool, Newcastle and Nottingham are all 100 minutes or fewer away by road. Greater Manchester, the north's capital and armed crucially with Europe's fastest-growing airport, is 40 minutes distant.

The Humber ports, often described as the north's gateway to Europe, can usually

be reached in under an hour. Leeds this month decided to take a realistic view of the Channel tunnel, seen as too small and too difficult to reach as a result of under-investment by British Rail.

The city is joining Dublin, Liverpool and Hull to promote the virtues of the motorway network and the Humber, which handles more unutilised freight for northern European markets than the tunnel ever will.

However, this is tomorrow's story. Mr Paul Jagger, regional secretary of the Trades Union Congress, says he is braced for yet more job losses. Mr Peter Scaman, of KPMG Peat Marwick, says there are good deals in the pipeline for mergers, acquisitions and buy-out specialists, but both he and Mr Michael Frank of County Natural West agree they take months now, rather than the weeks of two years ago.

Long term, there is no problem with the vision. Mr Colin Fell, managing partner of property specialist Bernard Thorpe, says Leeds office rentals are holding at £20 a sq ft and forecasts under supply. Mr John Tysoe, managing director of Yorkshire Electricity, is planning for faster economic growth than the national average in the next five years.

The difficulty is ensuring that industry and commerce can get through the recession to deliver the benefits, a process which is not entirely in West Yorkshire's hands.

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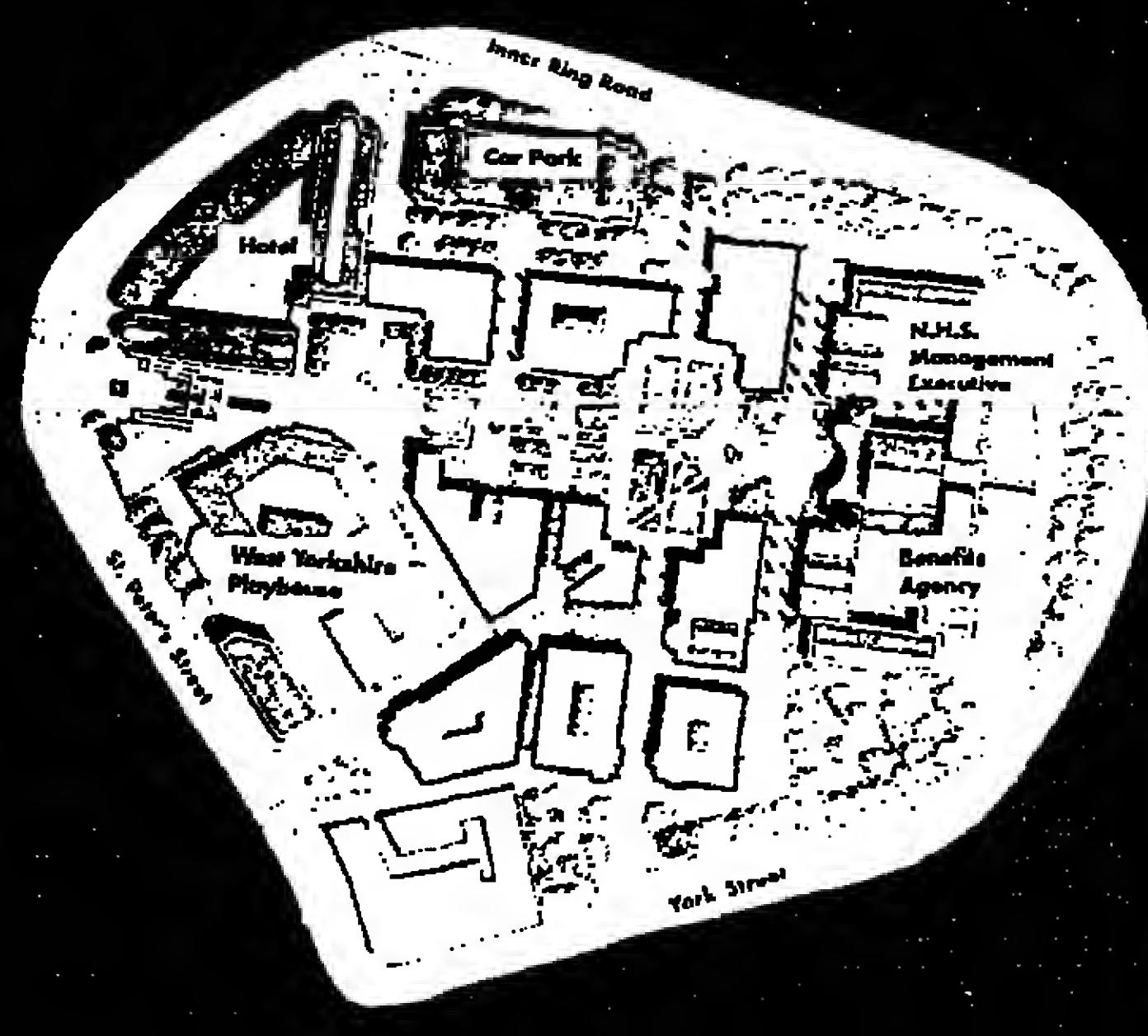
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WEST YORKSHIRE 2

LEEDS this year pulled off one of the most significant coups in recent industrial development: it stole the Royal Armouries from Sheffield.

The armories, which are presently housed in the Tower of London, have been looking for space for several years. Much of their collection of historic weapons and armour goes unseen because there is no room to show it and visitors to the Tower are usually more interested in the crown jewels.

Sheffield was within days of winning their relocation to an out-of-town site near the M1 when Leeds made its pitch. Mr Guy Wilson, master of the armories, had only one hour available, but what he saw of the Clarence Dock on the River Aire, a few minutes walk from Leeds city centre, was enough.

The £35m project is almost certain once funding details have been settled. The Royal Armouries will be housed in a waterfront museum near new links to the M1 and M62 motorways. About 1.3m tourists are expected each year.

Leeds' triumph marks a coherence of approach that looked unlikely when the government forced a development corporation on Leeds in 1988.

The Labour-dominated Leeds city council did not want it. Mr

George Moody, then leader, set up the Leeds City Development Company (LDC) as an alternative, claiming £400m of private sector support.

One argument was that the city did not need a government quango such as Leeds Development Corporation (LDC), when it was developing well enough on its own. As elsewhere, the issue was seen as in terms of political conflict between central and government.

Changes since then have made it increasingly difficult for local authorities to operate trading subsidiaries, while some of the people in central positions have changed, notably the council's leadership, where Mr Jon Trickett is in charge.

At the same time, the onset of recession made large-scale speculative property development by the potential backers difficult, while the LDC has shown that it could work where the city had failed.

The LDC has powers of com-



Stuart Kenny: 'It needed some pragmatic leadership'

Leeds' fundamental problem is that railway, river and canal bisect its centre from east to west. Rapid growth of the city centre to the north of the railway, which is elevated, had quite literally turned the south city centre into the wrong side of the tracks.

Running through this run-down, southern wasteland was the waterfront of the Aire and Leeds-Liverpool canal, which was severely damaged by the city's heritage of the industrial revolution in the shape of old mills and warehouses.

The Tetley brewery was south of the river, Asda, the supermarket chain, broke into the area with its new headquarters and Barratt, the construction group, was building some yuppie houses shortly before the LDC was set up. But prospects were slowed by a combination of local and national bureaucracy.

"On one site, the developer had been trying to get plan-

ning permission for seven years. Too many people were trying to decide the heritage issues involved," says Mr Stuart Kenny, the LDC's marketing director. "It needed some pragmatic leadership."

The LDC has proved itself by speeding things up. Minor projects such as opening arches under the railway have improved access to the waterfront, where some derelict warehouses have been converted into a hotel and restauran-

t. The threat of compulsory purchase by the LDC on some city-owned sites galvanized the LDC into developing them, as well as forcing a negotiated sale by one large public sector landowner. A rash of small or medium-sized projects got under way, many with end-users signed up and mostly by local developers, so that the national recession in property development seems to have had little impact.

By a process of accretion,



John Siddall: everyone has to work together

rather than grand design flagship projects, 2.5m sq ft of developments have been completed, with another 1.5m sq ft under construction or consented to. The effect has been to expand the city centre and open it up for further development to its south and south-east.

Mr Martin England, the LDC's chief executive, says that 6,300 jobs have been created or relocated into the area at a cost of £2,958 each in public funding. This compares with a £28,000 national average for development corporations.

Early antagonists seem to have evaporated. Labour leaders understandably complain about the LDC's lack of local accountability, but this appears ritual rather than genuine, for the city leadership has developed a reputation for pragmatism too.

The LDC still exists, but at arm's length from the council and operating a mixed portfolio of small projects. The biggest development in Leeds is the government one: the new headquarters for the relocation of the departments of Health and Social Security out of London, a 400,000 sq ft block designed by the renowned architect Mr Terry Farrell, which is being built on city-owned land by Norwest Holt.

Most of the city's effort goes into the Leeds Development Agency and there is a recognition of mutual dependence with the LDC.

"We have to work together. Stuart Kenny cannot sell sites to developers unless he first sells Leeds as a location," says Mr John Siddall, the city's economic development officer.

Working together goes beyond co-operation. The city council, the LDC and the chamber of commerce are the main players in the Leeds Initiative, a partnership of public and private sectors that brings in expertise from the city's universities and polytechnics.

The LDC made the first approach to the Royal Armouries, but it was the Leeds Initiative which concluded the sale. The strategic value of the relocation will be immense, but Leeds would have had no chance if the LDC had not opened up the area first.

The government has just extended the LDC's life to 1995. The Royal Armouries is due to open in Leeds a year later. Mr England wishes the LDC could live to see the day, but by then the other supporters of the Leeds Initiative expect to be able to carry on without it.

Ian Hamilton Fazey

■ LEEDS: greater coherence in approach to development strategies

Royal Armouries plan offers protection

WAKEFIELD'S success in attracting inward investment through its crossroads position in the east Pennine region faces a significant challenge if it is to bridge the gap with the European transport system.

The decision, taken in December 1990 by Railfreight Distribution, BT's subsidiary handling international and intermodal traffic, to site the UK's first terminal for Channel tunnel traffic in Normanby, Wakefield, was a major milestone in the region's efforts to forge an image of industrial accessibility.

A public inquiry as been called into the decision, which was made in preference to a nearby site in Leeds, and the hearings will begin in March. Meanwhile, further anxiety has been caused by the govern-

ment's announcement that the Channel rail link will take the east London option.

There are fears in West Yorkshire that choosing the most expensive route will delay the completion of the vital link and even put in jeopardy the final connection between Stratford and Kings Cross.

The situation has not been improved by British Rail's announcement that it is bypassing Leeds and Wakefield from its network for direct passenger services to the Channel tunnel and beyond.

It is a measure of the self confidence of Wakefield, and its outstanding record so far in attracting inward investment, that these developments have stimulated intense lobbying both regionally and in London

and a determination to secure a gateway to Europe. The area's confidence is more remarkable because the removal of the metropolitan county tier from local government has created a vacuum in strategic planning.

Wakefield has been one of the most dynamic authorities and is prepared to try and fill the gap.

The success so far of the region is explained by Mr Zenkichi Igarashi, managing director of Pioneer Electronics

Technology (UK), which has recently opened its first UK audio visual equipment factory at Wakefield.

"We chose Wakefield because of its location, communications and ready availability of a quality workforce. Our Wakefield site is on the M62 half way between the interchanges with the M1 and the A1, so our suppliers can reach us in short time periods and we can export through the Humber ports."

Pioneer's £20m first-phase development, creating 500 jobs, was not the first but may be the most significant in Wakefield's recent history. Stimulated by the council's economic development unit, founded in 1987, and assisted with grants under its status as a European Coal and Steel Area, Wakefield has made the most of an outstanding position.

Besides the outstanding road network, there are four airports within reach; with Leeds Bradford just 45 minutes away and along the Humberside, East Midlands, and Manchester one hour across the Pennines. The electrification of the east coast line has brought Wakefield to within 1 hour 45 minutes of the capital and 18 trains a day run direct; both ways.

The road network brings a

potential market of 7.5m people within one hour of the region and 20m people within two hours. These are some of the reasons why Pioneer chose Wakefield ahead of Barcelona, northern Spain.

Before Pioneer, Wakefield's biggest success was attracting Coca Cola and Schweppes Beverages (CCSB) with a £60m manufacturing plant which is

the largest and most technically advanced in western Europe.

National and international companies drawn to Wakefield include Hewlett Packard, Panasonic UK, Thorn, Asda Distribution, Dunlop Slazenger, Nancaco, Britvic Soft Drinks and Karter Birnbaum, the Swedish plastics company, as well as home grown concerns such as Burberry's, Allinsons, and Sirdar and Warburtons.

The local council is keen to make sure that Wakefield's regeneration, crucial to a region which lost 16,000 jobs between 1984 and 1991 as the number of coal pits fell from 18 to three, is not dependent totally on inward investment.

The Wakefield 41 Business Park, located at the epically junction of the M1, has attracted significant business and financial service development, as has Wakefield city centre - as a former administrative hub for local government.

McDonnell Douglas Information Systems, Northern Telecom, Vodafone, Sainsbury, Sime Darby, Prudential, Kajima, the Japanese management contractor, and Barclays Bank are some of the concern which have moved to Wakefield 41. The latter providing, it says, Britain's first regional electronic banking office providing direct access to best-money market rates.

It is the development of Port Wakefield, the Normanton freight rail depot, which is most keenly being watched as an indicator of future growth: not least by Pioneer, sited alongside the 300-acre site.

Wakefield council is determined that beyond the 20-acre terminal site there should be manufacturing, especially along the motorway frontages, and that central development should include a European Business Centre, a conference facility, and hotels. Beyond that will come distribution and warehousing development.

The dream of building the UK's first channel tunnel rail freight village is central to Wakefield's ambition to place its crossroads image within the European context.

Jim Kelly

■ WAKEFIELD: a crossroads in the east Pennine region

Filling the holes left by pit closures



Pioneer: location, communications and quality workforce

Bradford just 45 minutes away and along the Humberside, East Midlands, and Manchester one hour across the Pennines. The electrification of the east coast line has brought Wakefield to within 1 hour 45 minutes of the capital and 18 trains a day run direct; both ways.

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engineering: Britain's largest engineering faculty offering 20 degree courses including more unusual subjects such as fuel and energy, ceramics and dye and textile studies. Technology transfer programme for industry through two limited companies, University of Leeds Industrial Services, (ULIS) and Geographical Modelling and Planning (GMAP). ULIS, which generates £5m annual turnover, offers services from routine problem solving to collaborative projects and takes innovations to the market place. These include Cad-Cam Data Exchange Technical Centre (part funded by DTL, European Commission and 50 UK-based manufacturers), exploration mapping systems for oil and mining companies and Down Syndrome screening.

GMAP, designs, builds and develops computer-based geographical market analysis systems. GMAP clients include P.H. Smith, Barclays Bank, E.ON, Shell and Department of Health. The Centre for Plant Biotechnology and Biotechnology aims to solve specific global problems including crop infection, dye and colour chemistry; course endorsed by Clothworkers' Company of the City of London. Language training includes Arabic, Japanese and Chinese.

Joint activities include R&D and Polymer Science and Technology.

Received charter in 1984; developed from Leeds School of Medicine (founded 1833) and Yorkshire College of Science (founded 1874). Student total: 13,000. One of Britain's largest universities and Leeds' third largest employer with nearly 4,600 employees, including more than 1,000 academic staff.

Particular strengths include:

Chris Tighe

■ ACADEME: a technical and scientific hot spot

country's largest music schools with 230 students. Organises the annual Huddersfield Contemporary Music Festival.

Joint activities include Centre for Biotechnology; studying biotransformation, funded by SERC, Department of Trade and Industry and private sector.

Recent projects include applying new computer modelling techniques to crash helmet design to improve safety.

Faculty of Health and Social Care: Thermal Analysis Research Unit.

Joint projects include:

Yorkshire and Humberside Regional Research Observatory (Tero) with Leeds University and regional bodies. Broad-based research on the region's economy and social performance and trade. Data analysis for businesses, investors, consultants and policy makers. Also Polymer science research.

Leeds University

Received charter in 1984; developed from Leeds School of Medicine (founded 1833) and Yorkshire College of Science (founded 1874). Student total: 13,000. One of Britain's largest universities and Leeds' third largest employer with nearly 4,600 employees, including more than 1,000 academic staff.

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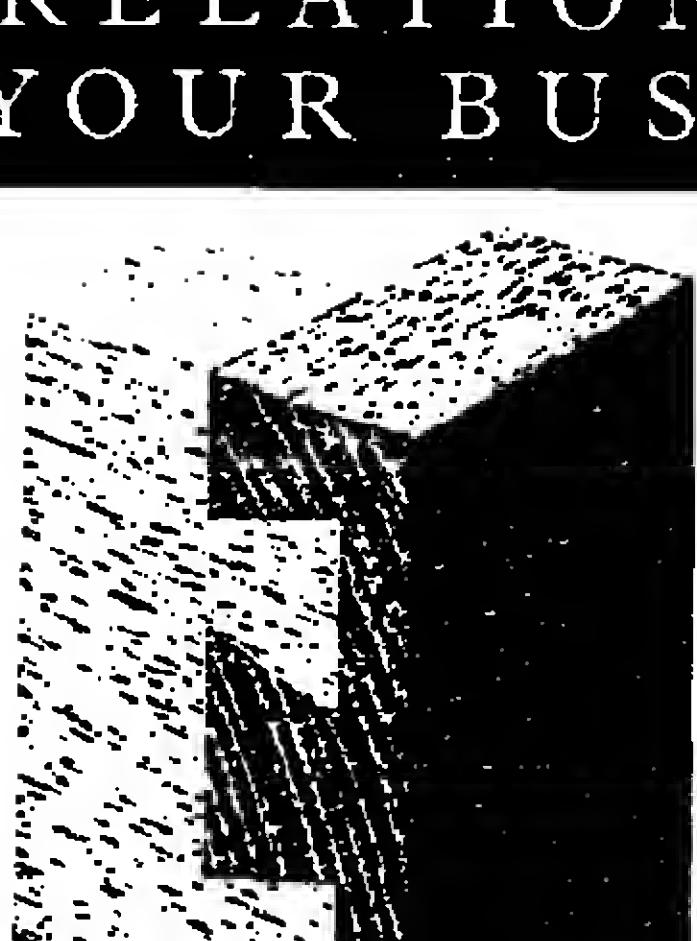
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WEST YORKSHIRE 3

THERE ARE two things to say about the financial and professional services sector in Leeds: the first is that growth seems unabated; the second is the way it has influenced the course of the recession.

Ten years ago the sector was small and local. Today it employs tens of thousands in fields such as accountancy, law, banking, building societies, merchant banking, venture and development capitalism, and stockbroking.

Then, networks of professionals were informal and poorly developed and there was little to stop client companies being shut down when they ran into trouble.

This time, the networks are stronger and full of experienced professionals with a vested interest in keeping regional industry and commerce alive, if only to pay their bills. Large sums of capital and expertise are available for management buy-outs, buy-ins, mergers, sales of businesses, or financial reconstructions.

West Yorkshire, and the wider Pennine region, has in Leeds its professional and professional services available for which companies previously had to go to London. Indeed, many of the professionals are refugees from the south, supplementing a local sector which has exploited its price advantages over London to increasingly good effect.

It is in legal services that growth has been most apparent, with Leeds boasting more of the largest law firms in Britain than anywhere else outside London. In addition, a welter of smaller, strongly entrepreneurial practices are emerging into a vigorous market for their services.

Booth & Co claims to be the largest in Leeds, with more than 500 staff, having doubled

Financial services continue to grow in Leeds

Tide turns north



Peter Scaman: fees are up 70 per cent on last year

in size in the last three years.

A rival claim comes from Dibb Lupton Broome and Prior, formed by amalgamation of well-established firms in Leeds, Sheffield and Manchester.

According to the legal profession's trade press, it is Leeds

nest: experienced solicitors at partner level often cost half as much as their London counterparts — and advice is on the doorstep.

It is the development of professional networks, rather than expansion of individual professional sectors, that makes Leeds tellingly different from 10 years ago, because they are what makes it possible to apply expertise in the round.

Where a bank might have closed a business down, its advisers will try to save it. It is much easier to change a troubled business's ownership and management. KPMG Peat Marwick, the accountants, has a list of more than 20 senior managers each looking for a management buy-in.

"So far the large law firms have been able to grow in spite of, rather than at the expense of, each other," says Mr John Pike, one of Booth's partners.

He believes that the initial race for size — to meet demand for speedy service — is abating. With clients questioning value for money, more competition is likely in the local market place, with all the firms stressing the worth to clients of contacts at senior level.

This is where Leeds' price advantage over London is kee-



David Wilkinson: a developing advisory role helped business

charge as well as heading corporate finance, claims to offer a wider range of services than County's competitors and there are increasingly more competitors against which to score.

Merchant banking was a weak point in Leeds with only County, 31 and Singer & Friedlander, in real contention.

Indeed, Singers this year celebrated its 30th anniversary in the city, having been first in the field.

It has eight executives, three of them main board directors of the bank, so its commitment is strong. This year it merged its Leeds and Nottingham corporate finance operations to trade on easy north-south links between Yorkshire and the Midlands. Both banks run strong, specialised lending operations to industry and commerce, with County

£20m-plus per deal. Singers goes down to £500,000.

The success of County and Singers encouraged Lloyds Merchant Bank to open in Leeds two years ago, recruiting Mr John Richardson, former head of County, in the process. Mr Geoffrey Weaver, who runs the development capital arm, says: "We have discovered a far bigger raft of activity than we ever envisaged. You have to be here to respond quickly and compete. We are certainly seeing many more deals than we could have seen from London."

Barclays Bank is active in merchant banking sectors and there is ever-present competition from N.M. Rothschild, which services Leeds from its large Manchester office.

Meanwhile, there is still room for local players in providing investment capital.

Yorkshire Enterprise, the descendants of the West Yorkshire Enterprise Board, one of the first regional venture capital schemes, is ever-present.

So is Mr Barry Anyez, a specialist in Business Expansion Scheme funds, whose Capital for Companies has raised more than £4.5m for seven BES funds — one a year from 1984. His business is part of the thriving BWE Rensburg stockbroking and financial services group. Its predecessor in the 1980s was another West York-

shire success story.

In spite of competition, 31 still has the biggest share — it claims about 35 per cent — of venture and development capital markets. It has a staff of 10 in Leeds. However, Mr David Wilkinson, Yorkshire and Humberside director, emphasises the developing advisory role of the financial and professional sector and the way it has helped business through the recession.

Ian Hamilton Fazey

■ TOURISM: shifting the eye of the beholder

Unlikely rebirth

BRADFORD'S Victorian Town Hall, with its deliberate echoes of Florence's Palazzo Vecchio, is a fitting symbol of West Yorkshire's success as a tourist attraction; last year 6m people visited the region spending an estimated £56m.

While the beauty of the Renaissance brings millions to Tuscany, Bradford's lure lies in the rural attractions of the moors and the sublime grandeur of the industrial revolution.

When such comparisons were first made smirks spread across southern faces. But vigorous and dynamic marketing, linked to a shift in aesthetic values, have brought about an unlikely revolution.

The shift in the tourists' view of beauty has been sensed by Joseph Morris's comprehensive The West Riding of Yorkshire, published in 1920, notes: "The industrial region of Yorkshire is almost entirely confined to the West Riding, yet even here it desolates, roughly, only one half of the county's surface story."

Desolates? Bradford has nearly 11,500 people working in tourism related industries, many of them in urban areas, and depressing images of dark Satanic mills have been replaced by, for example, the benign TV images of Last of the Summer Wine.

In a recent survey of the country's top 38 cities Bradford was ranked sixth for quality of life, 21 places ahead of its closest neighbour Leeds.

The tourist revolution began in Bradford's town hall. The council created Britain's first Economic Development Unit in 1979 against the backdrop of 63,000 lost jobs in textiles and engineering and an unemployment rate of 16 per cent.

The city had a hotel stock under used at weekends, the rural attractions of the Brontë parsonage at Haworth, the Dales, and the vast untapped resources of its Victorian industrial heritage, exemplified by Titus Salt's Industrial model town of Saltaire.

By 1984, 30,000 people a year were booking holidays in the district. This was a year before the National Museum of Photography, Film, and Television came to Bradford as an arm of London's Science Museum.

It has been an attention to detail and long-term planning which has given the tourist industry a firm foundation. For example, guided tours of the town's mill shops draw thousands to Bradford as an arm of London's Science Museum.

Observers of the tourist revival in West Yorkshire are more bullish about its impact on the local economy: not in terms of direct economic benefit but in the crucial field of investment image.

In a commentary for the Yorkshire and Humberside Regional Research Observatory Mr Ian Couch of Huddersfield Polytechnic says: "As friction of distance becomes further reduced by communications improvements marketing West Yorkshire relies increasingly on image as a selling factor."

Bradford Bounding Back, the city's official slogan, is to compete with Wakefield Means Business, Leeds Leads and Wakefield Works. But Bradford has succeeded, perhaps more than any, in jettisoning the unwanted baggage of the past.

The city can count more than 50 recent examples of TV and film credits, from Emmerdale Farm at nearby Esholt, to the Holiday Programme and Wish You Were Here. Positive image making of this kind, according to the region's umbrella strategic authority the Yorkshire and Humberside Development Association, can move investment from the City of London and the capitals of Europe.

Jim Kelly

■ REGENERATING OLD COMMUNITIES: Halifax

Partnership in optimistic mood

IN A recession no town is an island — not even Halifax, the focus of Business in the Community's first, much publicised one-town partnership.

The town has been praised by Prince Charles, visited by top UK businessmen and nurtured by an eager team of locally-based entrepreneurs and councillors. The borough of Calderdale, centred on Halifax, saw its unemployment rate drop from 12.7 per cent in early 1987, when the partnership was launched, to 5.7 per cent in early 1989.

However, it has risen to 9.6 per cent, the consequence of

7,000 job losses in the last two years. But during the same period, about 4,500 jobs have been created — proof, says Mr Michael Ellison, Calderdale council's chief executive, of the partnership's positive effect.

"Without it we would have been back in the situation we were in in 1982," says Mr Ellison, whose quip "The answer's yes. Now what's the question?" sums up the partnership's can-do philosophy. He is heartened that Calderdale's jobless rate has dropped slightly in the last two months. But he admits: "It's absolutely soul destroying to see companies

with whom we have worked and had very positive relations victims of this recession."

Much of the centre of Halifax looks very handsome today; a number of its honey-coloured stone buildings have been beautifully restored, some with help from the revolving fund set up by the partnership with £200,000 from Rowntree Mackintosh, the food manufacturer.

The town has the good fortune of having the headquarters of one of Britain's best known institutions, the Halifax Building Society; its Calderdale workforce has risen to 2,500 people.

The transformation at Dean Clough, the 125m sq ft of Victorian carpet mills whose closure in 1982 dealt a blow to the town's economy and morale, is continuing, thanks to the extraordinary energy and commitment of entrepreneur-musician and art lover Mr Ernest Hall, one of the partnership's leading members.

Two hundred companies, including the Halifax Building Society, have premises at Dean Clough and 3,000 people work there.

Mr Hall, who says he regards recession as a fit person views a cold — "something you can throw off quickly" — is proud that during this recession not one company at Dean Clough has gone out of business. At a time when the problems of business survival breed a consuming work ethic in many entrepreneurs, Mr Hall, who provides free space at Dean Clough for professional artists, is championing culture.

For all his optimism, in Halifax town centre in the pictureque nineteenth century covered market, the response to Dean Clough for professional artists, is championing culture.

For all his optimism, in Halifax town centre in the pictureque nineteenth century covered market, the response to

gave the council the confidence to go ahead.

Another fruit of the partnership is the Eureka Children's Museum, a £10m project under construction on former marshalling yard land beside Halifax railway station. Eureka!, an informal learning centre for children aged six to 12, is the first project of the Children's Museum, an educational charity backed by the Clore and Vivien Duffield Foundations.

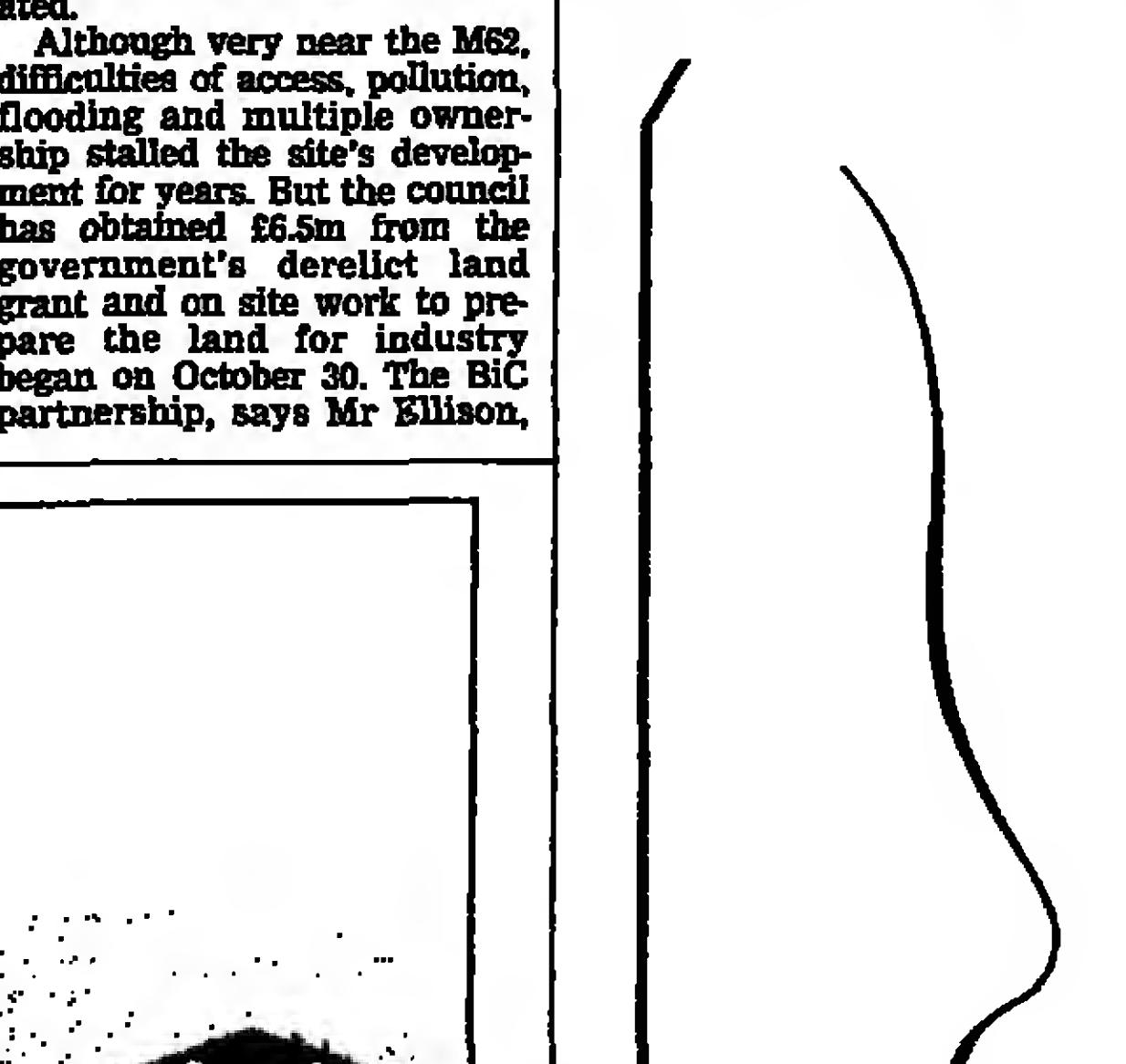
This new venture, which aims to attract 500,000 visitors per annum within three years of its opening next summer, was destined to be located outside the south-east but it was thanks to BIC's influence that it came to Halifax.

Centred on Huddersfield, Kirklees would deny any suggestion it had been outflanked by the Calderdale partnership.

The Kirklees Engine for Growth Forum, embracing public and private sector, academic, union and ethnic interests, began at about the same time. But its main result so far, the partnership set up in 1988 by Kirklees council and Henry Boot, property developers, has been hampered by the recession, with industrial and commercial projects being delayed by lack of demand or interested tenants dropping out.

Two housing schemes are being built, but the partnership's main project, the £100m Kingsgate shopping development in Huddersfield, is expected to go to a public inquiry, so work is unlikely to start until late 1993.

Chris Tighe



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Cross-border mergers

Executives from British Airways and KLM Royal Dutch Airlines will attempt to give some substance to a business myth over the next few weeks. The myth is that the Dutch and the British enjoy a compatibility which makes joint ventures between their companies more likely to succeed than cross-border deals between companies from other nations.

The two airlines are discussing a merger which could create a European airline capable of matching the largest US groupings such as American Airlines, United and Delta. They are hoping to replicate in the airline industry what the Anglo-Dutch groups Shell and Unilever have achieved in the oil and consumer goods industries.

The claim that the British and Dutch have compatible business cultures largely rests upon these two enduring examples. The Royal Dutch/Shell Group of companies has grown out of the 1920 alliance between the Royal Dutch Petroleum Company and the British Shell Transport and Trading Company. The Dutch are the dominant force with 80 per cent of the whole group. Unilever was the creation of a 1929 merger between Lever Brothers, the British soap and detergent manufacturer, and the Margarine Union.

The factors which have made these mergers work may have little relevance to the contemporary airline business. Shell and Unilever were products of the great Dutch and British trading empires which provided a ready source of raw materials.

Their success is due as much to their elaborate formal structures as their management cultures. For instance, the Royal Dutch/Shell Group of operating companies is controlled by three holding compa-

nies. They report to the group's parents, the national companies Royal Dutch/Shell and Shell Transport and Trading, which have retained separate stock market quotations and shareholding structures.

Martin Waldenstrom, an expert in cross border deals in the Paris office of Booz, Allen and Hamilton, the management consultants says: "Both mergers were structured in an intelligent way and they were formed at a time when people were serious and straightforward about joint ventures. These days companies often go into joint ventures with ulterior motives."

Some Anglo-Dutch deals have founded. The UK's General Electric Company has long standing joint ventures with Philips of the Netherlands in lamp manufacturing in far flung parts of the world. But they recently failed to consummate a proposed deal in medical equipment. Although Philips is rapidly streamlining its management, it is nowhere near as decentralised as GEC. However, according to management consultants and executives who have worked in Anglo-Dutch joint ventures, several factors will be working in BA and KLM's favour.

Peter Klapwijk, a senior consultant at AT Kearney's Amsterdam office said: "Language is a major factor. English has penetrated Holland far more than it has in Ger-

many or France. A deal between KLM and Sabena of Belgium would have been terribly complicated linguistically. BA and KLM would be fine."

The common characteristics of the two economies has encouraged some common features in their business cultures. Both are trading nations with small domestic markets, extensive overseas interests and relatively international approaches to business.



A merged KLM and British Airways would be capable of matching the largest US airlines

British workers often have strong preconceptions about how German or French managers will behave, which the continental Europeans have to overcome to win trust. By contrast, British workers tend to have few strong preconceptions about the Dutch. This promotes a general congeniality, according to Waldenstrom.

Brian Small, managing director of Ingersoll Engineers, the British

management consultancy, who has worked on aircraft manufacturing for both British Aerospace and Fokker, the Dutch group said: "There really is very little difference. There may be keenness on consensus. The Dutch style is a comfortable halfway house between the British financially driven Anglo-Saxon approach and the regulated Germanic system with supervisory boards."

Shell's structure reflects the differences in cultures, while blending them in a decentralised management system. The Dutch will tend to dominate the technical, engineering and exploration departments, while the British forte is in marketing and finance. Leyland-Daf, the truck and commercial vehicles manufacturer formed in 1979, like Shell, evidence that Dutch-led mergers work quite harmoniously. A former Leyland executive explained: "The Dutch went out of their way to get people outside. They want to great trouble to hold meetings in the UK as well as in Holland. They have given Leyland considerable independence and responsibility."

Daf's approach to Leyland contrasts with the way Ivecco, the Italian truck maker has managed its merger with Ford's British truck operations. Ford's former UK plant is rapidly becoming dependent upon Italian components and design, according to management consultants who have worked there.

Even with cultural and linguistic factors working in their favour, Anglo-Dutch mergers have had problems. John Campbell, an analyst at stockbrokers County NatWest who worked for Unilever for 20 years said: "One of the drawbacks was that in the 1980s, consensus building meant it took too long to make decisions."

A British management consultant

who worked on the Leyland-Daf merger commented: "The Dutch really were too nice because the market was buoyant, profits were booming and they wanted out of their way to make things work. They are having to tighten up now."

One of the biggest obstacles in the way of a deal between BA and KLM could be the very congeniality of the Dutch airline's management culture. A Dutch consultant who has worked extensively with KLM said: "The airline has weak leadership and little strategic direction. To make this merger work they will have to be clear about where they are going and that they will have to make hard decisions to save people. The US airlines have broken their unions to get costs down but the Europeans have not yet faced up to that issue."

He says KLM still has a comfortable civil service culture, which encourages loyalty but discourages radical cost cutting. This contrasts with the tough post-privatisation business culture at BA associated with its chairman, Lord King. The prospect of a British takeover has already provoked an outcry from some Dutch trade unions and concerns among some KLM managers.

A deal between BA and KLM would be led by the much larger British airline. It may be a worry for the teams negotiating the deal that while Shell and Leyland-Daf suggest that Dutch-led mergers with British companies work, Unilever shows that a majority of equals can work, were little evidence that British-led mergers with Dutch companies are as successful.

The prospect of the Dutch arriving at London Heathrow might make the British smile. The prospect of Lord King arriving at Amsterdam's Schiphol is already provoking fits of anxiety.

Bulls caught on the horns of a dilemma

Employees are misbehaving, but companies are fighting back with new ethical codes says Peter Miller

Business morals have had a bad time in recent months. In the US, Salomon Brothers, the securities house, admitted during the summer that it had rigged government bond auctions. In the UK, cases are under way against several former investment advisers accused of stealing client money. Worldwide, the offices of the Bank of Credit and Commerce International tell of fraud and theft on an unprecedented scale.

Yet management school lecturers detect a trend towards more ethical business practice. "More is being demanded of business," says Stanley Kieser, director of the London-based Institute of Business Ethics. "With more widespread share ownership, business has had to justify itself to a much wider section of the population."

At least as an academic subject, ethics is booming. The

Journal of Business Ethics, a monthly publication with editorial offices in Canada, has a circulation of 8,000, high for an academic journal. For the first time this year, business ethics has become a compulsory subject for first-year students at the London Business School.

The courses work case studies into a framework of theory drawn from philosophers from Immanuel Kant to John Rawls. They are chiefly concerned with dilemmas and situations in which legitimate interests compete.

One example used by Diana

Robertson, a visiting assistant professor, is the company which wants to sell a factory on land discovered to contain radioactive waste. The law does not require disclosure to the buyer. If the buyer is told, the selling shareholders may lose. If he is not told, the buyer loses. What does the selling company do?

In other case studies, hiring practices are examined for sex discrimination; takeovers studied for grey areas in finance; manufacturers' recalls considered with a view to product safety.

The new interest in ethics is

not just theoretical. Robertson points to the increasing adoption of codes of corporate behaviour and the appointment of ethics officers in corporations.

Corporate codes of ethics usually include clauses on:

- Bribery and inducements.
- One British company makes it "an offence to accept or solicit any gift or consideration... as an inducement or reward for showing favour in connection with the company's business".
- Privileged information.
- This should not improperly be communicated to competitors, customers, securities professionals or others.
- Conflict of interest. The idea is to avoid impairing employees' objectivity.

The Institute of Business Ethics suggests that such codes also include plain procedures for responding to the dilemmas that surface as people seek to apply the principles in question.

The reason for companies introducing such a policy are mixed. Some are trying to make amends for previous misdeeds.

Others are keen to mitigate legal or regulatory sanctions or want to prevent possible future embarrassment. Still others are simply responding to a climate of sterner public opinion.

At Salomon, for example, the language of probity has accompanied a house cleaning. David Maughan said after his appointment in August as chief operating officer: "I think you can combine good business and good ethics." In an October letter to shareholders accompanying Salomon's third-quarter results, Warren Buffett, interim chairman, spoke of giving more responsibility to "men and women who share our thinking and our values".

Sceptics of the growing concern for corporate uprightness may detect an element of cloistered virtue. In quiet markets,

with few temptations, it is easier to be ethical than, say, during a takeover boom, when potential illicit revenues are large. A study of attitudes to insider trading published in the September issue of the Journal of Business Ethics confirms that with more to play for, people are more inclined to let their scruples lapse; peer pressure can cause resistance to crumble.

Ethical codes - at least in the US - can be a pragmatic shield for companies in which employees' unethical behaviour has descended into illegality. American businesses recently were given an explicit

economic incentive to establish and police ethical codes. Under new federal sentencing guidelines, convicted companies can reduce their potential exposure to heavy corporate fines by having in place formal policies that define standards of behaviour, including ethical norms. These have to be communicated to all employees and enforced if the company is fully to benefit from a list of mitigating factors.

"You have to monitor and you have to punish," says Frank Razzano, a Washington lawyer.

With business ethics becoming ever more institutionalised, causal lapses are likely to diminish. What will remain will be, in Robertson's words, "that, arguably small, fixed, percentage of businesses which will always do things it shouldn't".

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ARTS

TELEVISION

Never mind the book, feel the drama

Much has already been said about the forthcoming television dramatisations of two books: *Clarissa*, which begins on BBC2 this evening, and *Stanley And The Women*, which begins on ITV tomorrow and is very good. There is, of course, nothing unusual these days about intense advance publicity of this sort. Newspapers, even supposedly serious broadsheet newspapers (apart from this one so far, fingers crossed) are turning themselves increasingly into the unpaid hand-maids of the television industry. Having started out 35 years ago either ignoring or ridiculing the medium which it was feared might kill the newspaper business, the press has turned through 180 degrees and today relies upon the popularity of television to sell papers.

The tabloids report on the lives of those who act in the soap operas and the fictional characters who feature in them without distinguishing much between the two; and the broadsheets puff the more serious television dramas by publishing profiles of the cast or the director, or long accounts of the awful vicissitudes of shooting the whole thing... on location, of course, in Venice or California. This is offered, increasingly, as a substitute for proper criticism. The most you are likely to get nowadays by way of review is a few lines from a self-licensing novelist or English don whose primary task is not to criticise television but to make the readers laugh.

This domination of television criticism in Britain by those whose lives are bound up with literature is one of the chief reasons why adaptations from

books come in for so much stick, though on this occasion there is another reason for acrimony: feminism. *Clarissa* was written by Samuel Richardson 244 years ago, and *Stanley And The Women* by Kingsley Amis seven years ago. Yet both have much to say about the position in society and the treatment of women, and neither can be described as Politically Correct, in the sinister meaning of that phrase now seeping out of American universities. (It is Politically Correct to discriminate so long as it is against whites, heterosexuals, and, of course, men).

Some of the objections to these two adaptations, in *The Spectator*, *The Daily Mail* and elsewhere, have been shrill indeed. BBC Television has been criticised for condensing a one-million-word book into three 55-minute episodes. Producer Kevin Loader and director Robert Bierman have been vilified for showing on screen the rape which, although it is (we are assured) the climax of the story, is modestly disguised in the book by a bit of 18th century obfuscation. There are some connected with the production, we are informed in tones of outrage, who have never read all seven volumes of Richardson's novel from cover to cover.

As for *Stanley And The Women*, it seems that the Politically Correct stance for those who took Central Television's shilling and agreed to join the cast is to condemn Amis's book and his lonely soul, and to argue that all the female characters have been made in the television version. That Geraldine James, who plays the harpy psychiatrist Dr Trixie Collings (a splendidly recognisable caricature of an all too familiar type) has declared that

she hesitated before accepting the role because "anything by Kingsley Amis would be an anti-woman" but then took up the challenge "to bring a more human side to her character". And John Thaw, who plays the title role, is quoted as saying "I didn't enjoy the book. It is misogynistic and I certainly do not like that... we have softened the characters from the way they were portrayed in the book, I am delighted to say."

Perhaps we can look forward to Thaw playing Richard III as a bumbling and basically kindly sort of chap and James portraying the witch in *Hansel and Gretel* as elderly and confused but thoroughly nice at heart.

That is not to suggest that television must stick slavishly to either the plot or the tone of the original when adapting from some older source, though you are going to see the work of a living author and retain much of his original title, some degree of faithfulness might be polite. Otherwise television has as much right to borrow and modify - or steal and alter out of all recognition - as any previous medium. Only a fool objects to *The Magnificent Seven* on the grounds that it fails to transpose *The Seven Samurai* accurately to the wild west. Only a pedant would object that Jacques Amyot was slightly inaccurate when he translated Plutarch's *Parallel Lives*, that Sir Thomas North made things worse with his English translation from Amyot, and that the impertinent thespian William Shakespeare played merry hell with the North version and that we should therefore junk it all together.

Many of the objections to the BBC's *Clarissa* and ITV's *Stanley* seem to have been made by people who have read the books but not actually seen the television productions. My experience is the reverse: I have watched every minute of both productions unencumbered by any preconceptions which might result from reading the books, and can report that even if these two versions are poor literature (which seems to be the gist of the objectors' case) they are excellent television.

The claim that *Stanley* is misogynistic is wrong if by misogyny you mean someone who singles out women for vituperation. True, this drama is savagely sarcastic about several of its female characters - and very funny about them, which among the Politically Correct may be more unforgivable - but it is equally scathing about Asians, teenagers and journalists. We are in one of television's more easily recognisable moods here, middle class media folk made familiar and funny by Tom Stoppard and Frederic Raphael but by scores of long forgotten simple plays by lesser writers. The difference with *Stanley* is the vivid streak of misanthropy which runs throughout. The other great strength is that the appealing way in which people are seen carrying on in newspaper office, commercials' company, pub and so on is only just an exaggeration.

The job of conveying the atmosphere of society in *Clarissa* must have been far, far harder, yet it is managed triumphantly. There are no Janet-and-John explanations here of how different were 18th century attitudes to women, religion, duty and so on; we are treated like adults and left to gather that from internal evidence. There is one serious omission in the plotting which

may, for all I know, come from Richardson (if so the adaptors, David Nokes and Janet Barron, should have filled in); we are given no proper motive for the intense spitefulness with which brother and sister Bella and James Hartwell persecute their sister Clarissa. Otherwise it is an extraordinarily compelling tale of profound urges, sexual in the aristocratic rake Lovelace, religious in Clarissa.

It seems a little odd that we always see the country mansion, the London brothel and the Hampstead house from precisely the same points of view (economy measures?) but in all other respects - costumes, props, everything - the production looks magnificent, as it should at a cost of £2m. Even action scenes such as sword fights, dances and coach rides, which can so easily look banalised to a public much accustomed to period drama, appear fresh and vivid. Above all, the acting throughout the cast is uniformly superb, another striking indication of the astonishing depth and strength of Britain's acting profession. It must have taken courage to cast an unknown, Saskia Wickham, in the title role, and the scarcely famous Sean Bean as Lovelace; they will never be unknown again.

Perhaps the BBC is offering an appalling misrepresentation of Richardson's book, though I doubt it. But even if it is, who cares? The novel has mouldered on the shelf for two centuries whereas this hugely entertaining television serial will be seen by millions. Anybody likely to be outraged at the liberties taken by adaptors should stay switched off and take down the seven volumes from the bookcase. They will find them *ergo intacta*.

Christopher Dunkley



Diana Quick, Saskia Wickham and Cathryn Harrison in 'Clarissa'

Sadao Watanabe

ROYAL FESTIVAL HALL/RONNIE SCOTT'S

Japanese record collectors will pay top prices (£1000) for old American vinyl deletions, and new classic vinyl, printed by the Blue Note label affiliate in Tokyo, is eaten up there as it is in the West. But despite a prodigious appetite for the genre, talented home produce is rare in Japan. Altoist Sadao Watanabe remains one of a few live exports and these dates, organised as part of the Japan Festival, mark his first ever in the UK.

Something of a national treasure back home, the 57 year old started out with a clarinet in the school band but learnt the trade he now plays - shiny jazz rock - in the US. Early blurb for the gigs had promised a set of standards and Bird-like playing at the Soho club, followed by a showcase of recent material at the Festival Hall. Sadly, ear splitting but otherwise uninspired cross-over prevailed at both venues.

Accompanied by a well-drilled, all Japanese sextet of two guitars, electric bass, keyboards, drums and percussion, Watanabe should have had no difficulty in commanding his point home. But the point of playing such cleanly phrased alto and soprano to a crushingly loud and mechanical accompaniment was lost on me. The material was

drawn from the most recent of 50 odd albums listed in the programme - the bossa based "Ella", "Front Seat" and the latest, "Sweet Deal". These albums could be known in marketing parlance as Adult Oriented Rock and indeed "Any Other Fool", according to the programme, "remained high on the Adult Contemporary Chart of Billboard magazine for many weeks". Quite why "adult" should equate with easy listening at high volume beats me.

Indeed, some of the band's repertoire is far from easy listening. It is actually quite hard to discern one number from the next, each running to a formula of tough copy book solos - from guitar heroics through slap bass thunder to keyboard demo programmes. The drum solo from Yuichi Togashiki was physically painful. Watanabe himself is clearly a great player, and the soprano is a rare voice in jazz. He really should be harder on himself and easier on our ears.

On exiting the Festival Hall, Watanabe fans were assaulted by the over-amplified sound of a Japanese busker on electric *buzzo*. That was interesting.

Garry Booth

Dance for Life Gala

Julio Bocca, Darcey Bussell, Anthony Dowell, Viviana Durante, Alessandra Ferri, Christopher Gable, Sylvie Guillem, Irak Mukhammedov, Yelena Pankova, and Moira Shearer are among the many dancers who are giving their services for a gala in the presence of the Princess of Wales on Sunday December 1 at Her Majesty's Theatre, London. To help raise funds for CRUSAID, the charity performance

will involve dancers from many British companies, and members of the Frankfurt Ballet will be making their London debut. Sir Kenneth MacMillan has created a new duet especially for the occasion. Tickets from £35 to £250 are available from Crusaid Ltd, 21a Upper Tachbrook Street, London SW1V 1SN; telephone/fax: 071 834 7586; and donations can also be made to Crusaid at that address.

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■ GENEVA

Victoria Hall 20.30 Armin Jordan conducts the Orchestre de la Suisse Romande in Beethoven's aria Ah! Perfido and Mahler's Fourth Symphony, with Julia Varady. Tomorrow's programme in Lausanne by the same artists includes La Mer and Richard Strauss' Four Last Songs (262511)

■ HAMBURG

Staatsoper 19.00 John Neumeier's production of Sleeping Beauty, plus tomorrow, Sat and next Mon. Fri and Sat 19.00 Bernhard Klemperer conducts Marco Armento Morelli's new production of Così fan tutte, with a cast led by Karita Mattila and Boleslaw Skrzek (351555)

Deutsche Schauspielhaus 20.00 Chekhov's The Cherry Orchard. In a new staging by Wilfried Minks. Tomorrow: Dancing at Lughnasa, first German production of Brian Friel's award-winning play, set in Donegal. In 1995. Sat: first night of new production of Alan Ayckbourn's 1974 comedy Absent Friends, directed by Ulrike Maack (248713)

■ FRANKFURT

Opernhaus 19.00 Stefan Soltesz conducts Nikolaus Lehnhoff's new production of Lohengrin, with a cast including Helene Deess and Anja Silja, also Sun. Tomorrow: Eugene Onegin. Sat: Shostakovich's The Nose, staged by Johannes Schaaf (238061)

Akte Oper 20.00 Red Army Choir and Ensemble In an evening of traditional Russian song and dance. Tomorrow: Igor Oistrakh is violin soloist with the Lucerne Festival Strings. Mon: Vladimir Spivakov and the Moscow Virtuosi (1340 400)

English Theater Kaiserstrasse 20.00 Willy Russell's new musical play Blood Brothers. Daily except a cast led by Edmund Barham,

■ LONDON

Covent Garden 19.30 Georg Solti conducts Elijah Moshinsky's production of Simon Boccanegra, with a cast led by Alexander Agafonov and Kiri Te Kanawa. Last performance on Sat. Tomorrow and Fri: Royal Ballet 071-240 1066 Coliseum 19.30 Graeme Jenkins conducts David Alden's production of Un ballo in maschera, with a

cast led by Edmund Barham,

■ PARIS

Palais Garnier 19.30 Lawrence Foster conducts the Orchestre de Paris in Franck's Le Chasseur malin, Beethoven's Third Piano Concerto with Yefim Bronfman, and Enescu's First Symphony, repeated tomorrow. On Fri, the first half of the programme is replaced by Beethoven's Violin Concerto, with Uto Ughi (4563 0786)

Palais Garnier 19.30 Opera Ballet with three Jerome Robbins choreographies. Runs till Sun (4017 5570)

■ STOCKHOLM

Royal Opera 19.00 Daniel Börz's new opera The Bacchantes, staged by Ingmar Bergman, also Fri, Sat:

Johan Gottlieb Naumann's Swedish opera Gustav Vasa (248240)

Kungliga Operan 19.30 Okko Kamu conducts the Stockholm Simfonietta in Mozart's Symphonies No 25 and 40, plus the Flute and Harp Concerto. Tomorrow: Stockholm Arts Trio plays Beethoven's Archduke Trio. Sun: Stockholm Chamber Orchestra plays Bach, Bloch and Dvorak (244130)

Sounds of Scandinavia

HUDDERSFIELD FESTIVAL

The premiere of Robert Saxton and Arnold Wesker's *Caritas*, on which Max Loppert reported from Wakefield last Saturday, is the main attraction of this year's Contemporary Music Festival in Huddersfield. But away from the opera house the Huddersfield programme is as densely packed as ever, with a daily average of four events throughout the festival's 11 days.

Huddersfield consistently has its thematic shapes, and after 14 years almost every significant European and American composer has been surveyed. Tippett and Britten (for the second time) are emphasised towards the end of this year's festival, but the first weekend was dominated by Scandinavian music, with visiting ensembles from Norway, Sweden and Finland, and a bevy of Nordic composer in residence.

Ten years ago Scandinavian would have seemed a most unlikely theme for a music festival. But if any trend can be identified in European music during the 1980s it is the steady rise to prominence of composers from Denmark, Sweden and Finland especially, not just as isolated, highly gifted figures, but working like-minded communities co-operating and sharing technical innovations and performance traditions. Fuelled by generous state subsidies Scandinavian music has been widely exported of late, and next autumn there will be a showcase in London too, when the Barbican is staging a major Scandinavian festival.

If no composer has so far emerged during this renaissance with the stature of a Ligeti, a Berio or a Birtwistle, the stylistic spectrum is wide and the level of achievement, especially in the generations beneath these senior figures, remarkably high.

Composers such as the Danish Poul Ruders and the Finnish Magnus Lindberg might well yet achieve the heights of celebrity, and while the Huddersfield concerts offered no startling revelations, they provided a vivid demonstration of the energy and range of current Nordic music-making.

It was not all thrilling and innovative of course; some of the music included in the programmes given by the Oslo-based ensemble Cikada would have confirmed all the prejudices of a decade ago: too many of the pieces were pale reflections of modernist trends from farther south that were already past when the pieces were written.

One song cycle by Arne Nordheim, *Trä Vori*, was the main novelty in Cikada's Sunday-morning recital, but suffocated under its own rhetorical gestures: a string quartet by Karel Kolberg (born 1938), was a hopeless mingling of traditional and post-socialist techniques. Yet another quartet, *Sorj*, by the 41-year-old Åse Hedstrom showed much more structural coherence and a tight grasp upon a sinewy musical language, while John Persen's *Et Cetera* set out from some minimalist sequences to build a substantial (25-minute) satisfying single movement; Persen, born in 1941, is reputedly also the composer of a piece called *John Persen's Guide to the Orchestra*...

The Cikada's instrumentalists, especially its wind players, confirmed that superlative performances of contemporary music are no longer the sole

property of British and German groups, and the extraordinary event offered by the Finnish ensemble Toimii, suggested an approach quite unlike anything within our usual concert experience.

Toimii styles itself as a laboratory, a meeting ground for composers and musicians to share ideas and performing experiences. It is led by Magnus Lindberg and the composer-conductor Esa-Pekka Salonen, and public performances are strictly rationed.

Toimii's programme in Huddersfield consisted of eight works presented in two unbroken spans, without explanatory notes or introductions. Alongside pieces expressly written for members of the group (piano, percussion, cello, clarinet, guitar), were collective pieces, semi-improvised, worked out during rehearsals. The tone varied enormously: the jockey, corporate *Valse Twiste* followed Olli Koskinen's ethereal guitar meditation *Turte le Corde*, while Lindberg's own fiercely dramatic *Ablauf* for clarinet and bass drums, is a solid-standing concert work of genuine stature.

The Toimii mixture is a teasing one. Perhaps we heard too many improvised concerts during the 1970s to warm to the simplistic shapes of some of the longer pieces included here but there is something fresh about the experiments, and about Scandinavian music's efforts not so much to be different as to give its composers the best possible chance of realising their widely varied potential.

Andrew Clements

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Wednesday November 27 1991

The quagmire of local taxes

MR MICHAEL Reseltine has resisted pressure to increase the £11.8bn limit, set in July, on next year's council spending. The revenue support grant announced yesterday represents an apparently generous 7.2 per cent increase over last year's target. But since it is less than 5 per cent over what was actually spent last year, local government representatives have warned that the increase will be insufficient to maintain services. If cuts in services accompany higher poll tax demands next year, the government may yet have to raid the contingency reserves to head off discontent in a pre-election period.

One important pressure on poll tax levels will be the level of non-payment - currently running at about 70 per cent in the worst boroughs. Even the better organised councils find it hard to collect much more than 95 per cent, which forces up the tax for those who do pay. This points to a further loss of legitimacy and revenue shortfall next year.

To make matters worse, chasing non-payers is expensive and time-consuming. The courts are likely to be busy throughout next year and long after the poll tax is dead. Dearable though this is in equity, it is a distraction for council officers. At the moment there are new council tax rates and without batches. The minimal contribution which those on social security benefits are required to pay adds to the burden. With the cost of collection £8 a head more than it brings in, in the case for shellshocking this expensive and needless diversion is overwhelming.

Resisting temptation

Ministers may, however, be tempted to batter down the hatches and weather out the storm of the final year of poll tax before reaching the seemingly safer haven offered by the new council tax in April 1993. The temptation should be resisted, for there are aspects of the council tax which present a risk as tempestuous as that of the poll tax.

For example, the council tax will reduce about 14 per cent of local authority revenue - the rest coming from central government grant and the uniform business rate. Since only

the council tax will be under the control of local authorities, it must finance any additional spending which councils decide upon. On average, a 5 per cent increase in spending will require a 35 per cent increase in council tax bills - a gearing of seven to one. The average conceals variations between authorities: the gearing is greater in the worst-off authorities - for example, it is eight to one in Liverpool.

Gearing factor

The gearing effect also places considerable stress on the system by which the government assesses what prudent councils should spend - the Standard Spending Assessments (SSAs). These are calculated to allow every council to provide a standard level of service if they charge the recommended level of council tax. It is unlikely that SSAs can be determined to high degree of precision; if they are not, the gearing factor magnifies the council tax increase necessary to cover any underestimate.

The consequences of such gearing contributed to the downfall of the poll tax, and it could do the same for the council tax. It is hard to find an expert in local government finance who thinks such a major gear-up is sustainable in the long term. The solution is clear: councils must be given control of more than 14 per cent of their expenditure.

One way would be to reduce the range of services which councils finance. For example, further education is about to be taken out of local control and financed directly by the exchequer. If all schools were to opt out of local education authority control, they would in practice be financed by central government.

The alternative is to give councils control over more of their revenue by returning the business rate to local authority control. Safeguards could be devised to limit increases which might damage competitiveness. But whether spending is reduced or the tax base increased, the proportion of council expenditure which is raised by local taxes must be raised if local authorities are to secure a stable financial base from which to provide improved services.

Britain in the dock

THESE ARE not the best of days for British justice. On Monday the conviction of Mr Winston Silcock for the murder of a London policeman was overturned on the grounds that the evidence was insufficient and possibly fabricated. Yesterday, the European Court of Human Rights ruled broadly in favour of the British press and against the British government in the case of the right to publish extracts from the book *Spycatcher*.

The two cases raise unrelated issues. Yet it is worth noting that the *Silcock* ruling is not the first time that the evidence in cases involving the police and the due processes of law has been rejected in subsequent inquiries. The damage done to public confidence has been great.

Spycatcher is a different matter altogether: half-serious, half-comic. The lighter side is that five years ago the British cabinet secretary spent several weeks in a court in Australia trying to prevent the publication of what was then being imported through Heathrow and the channel ports even while he was speaking.

The more serious aspect is that the British government had a case. If there is to be a secret service in any country, it is reasonable to expect that its members should keep the secrets. True, they should have the right of internal appeal if they think that the purpose of the service is being subverted. And there is a case for greater external supervision of the service from outside; but this does not itself gainsay the principle of life-long secrecy.

Stable door

The weakness of the case against *Spycatcher* was that the government was trying to lock the door long after the horse had bolted. It was almost bound to lose in the end, and to look ridiculous. Not unnaturally, the British press exploited that to the full. None of this, however, helped to resolve the underlying question of where, for British public servants, the boundaries between secrecy and disclosure should be drawn.

Ever since the Official Secrets Act of 1911 (now amended), the British government machine has been riddled

with a desire to protect information. Successive committees, such as the Fulton inquiry into the civil service reporting in 1968, have pointed out that excessive secrecy has developed into an essential part of the British official culture. Information must not be disclosed if it can be avoided, the source must not be disclosed and even the recipient can be found guilty of an offence for passing it on.

Sharper provisions

It may be said that there have been some reforms in the last few years. Certainly, Mr Douglas Hurd as Home Secretary narrowed the Official Secrets Act, but also made it sharper. If it was intended as a liberalising reform, it was at best half-hearted. In recent years, the cause of the secret service has been further enhanced by a trend in favour of court injunctions granted often all too easily to those who wish to prevent the publication of information.

This approach is peculiarly British. It may be wondered, whether it is inimical to good government. Other democracies seem to proceed very well without such constraints. In the United States, most obviously, there are sufficient checks of government and challenges to central authority to ensure that information comes out in the end. However, his recent record of speaking out loudhails that of traditional clearing bank chairmen. Who's he trying to impress?

Not so very long ago, NatWest was Britain's biggest bank. But this title is now firmly held by Barclays and if NatWest's share price wilts much more it could slip into the number three position after Lloyds Bank. It's always nice to hear what Lord A has to say, but there's work to be done back at home.

Ollie's hero

Getting Ollie North, the man who survived six days of grilling on national television by the Iran-Contra committee, to say anything new about his involvement with Britain's Terry Waite is about as easy as getting Ronald Reagan to admit he knew about the whole thing.

After four years of famine caused by a government budget surplus, the UK gilt-edged market is confronted with a feast. Today £1.5bn worth will be put up for auction by the Bank of England.

Rising government spending in the wake of the recession has seen the supply of gilts - UK government bonds - surge to a point where next year total sales could reach a record £25bn. The new stock will add vitality to a market that only a few years ago seemed threatened with extinction as government finances moved into surplus. But can the gilt-edged market cope with such sharp volume without structural change? Perhaps, many traders and investors are starting to doubt it.

The government's finances need to be put into perspective. They may be back in deficit this year, but on the basis of official forecasts, the Public Sector Borrowing Requirement is unlikely to exceed 2 per cent of gross domestic product this year, though it is rising rapidly; in Labour's big spending days of the 1970s it was anything up to 10 per cent.

The public sector's total debt in 1990 was £190bn, nearly triple the £58bn outstanding in 1975, but according to Mr Simon Briscoe of Greenwell Montagu Gilt-Edged the proportion of GDP it represents fell from 63 per cent to 35 per cent during that period.

That should leave plenty of room for the gilt-edged market to grow, especially since the climate for government borrowing has become more favourable since Britain entered the exchange rate mechanism of the European Monetary System last year. Despite recent pressure on sterling, membership of the ERM has reduced the perceived currency risk for overseas investors, adding to the attraction of the traditionally high quality of gilt-edged stocks. The Labour party's European entry is more determined than the Conservatives to defend sterling's parity within the ERM. If it wins the election, this should limit the threat of a collapse in sterling, says Mr Nigel Richardson of SG Warburg Securities.

The Bank of England has so far experienced little difficulty selling gilts. In the first six months of the current financial year it sold some £5.8bn-worth, of which £2.5bn were bought by overseas investors.

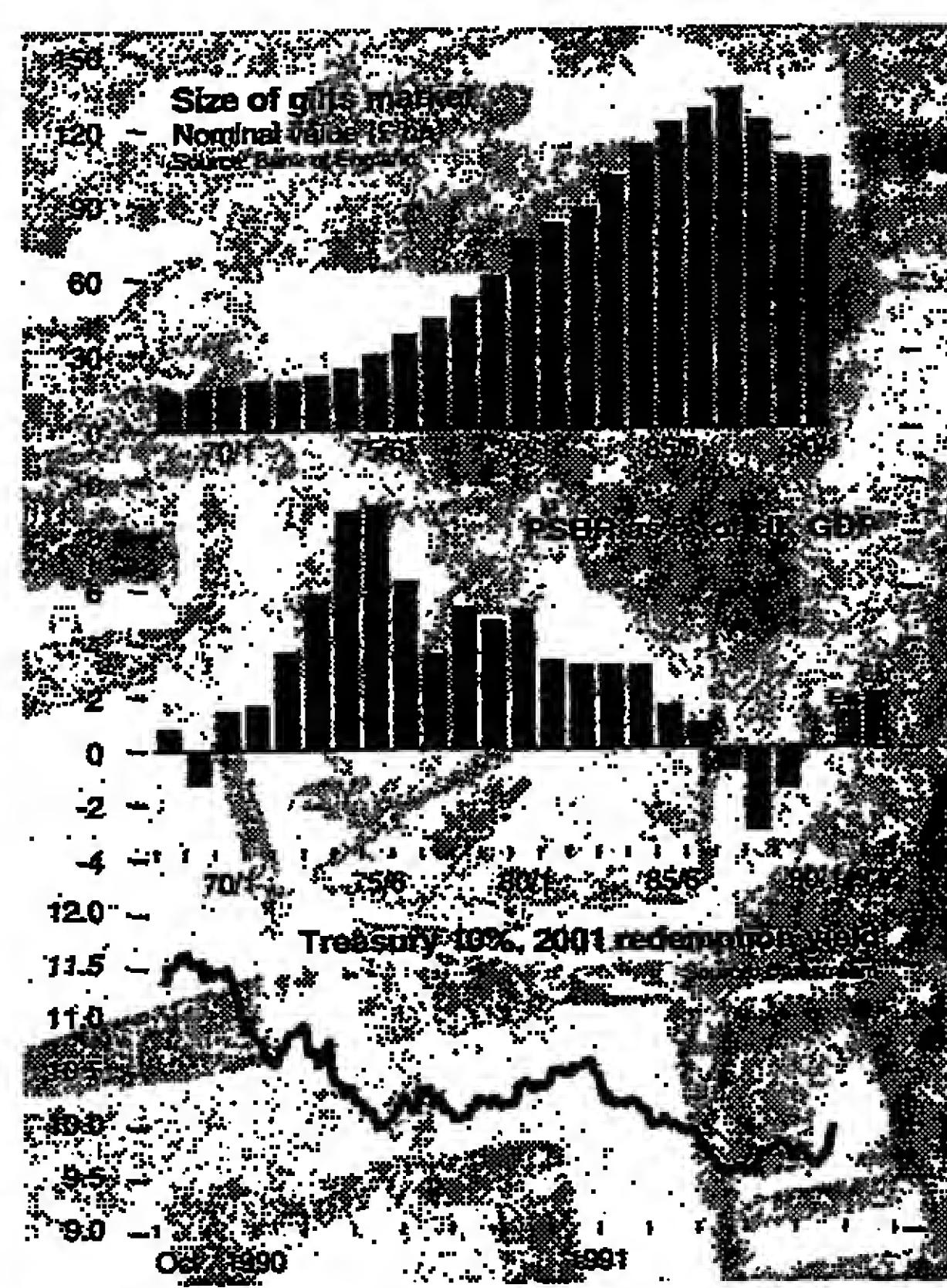
However, demand has been boosted by falling inflation and declining interest rates, which make fixed-rate investments more attractive. Both phenomena appear to have come, at least temporarily, to a halt. At the same time the market has recognised that increased government borrowing is more than just a fiscal affair. The implication is not as strict as it was about fiscal policy," says Mr Richardson.

The implication is that a change in fiscal policy has occurred: even a Tory government is issuing large amounts of gilts to fund increased public spending. Under Labour, of course, supply would be expected to increase sharply, if only because privatisation proceeds, estimated at £8bn this year and next, would quickly dry up.

The abundance of supply has left many market participants with the belief that both foreign and domestic investors

Sara Webb and Peter Montagon examine proposed reforms of the UK gilt-edged market

Losing its lustre



will need further encouragement to buy gilts. Foreign investors are particularly important given that UK institutions have steadily reduced their proportional holdings of bonds over the past 20 years or so. Whereas in 1978, pension funds had 29 per cent of their portfolios invested in UK fixed interest securities, last year the proportion had dropped to only 4 per cent.

Against the background of rising gilt sales, it is not surprising that attention has focused on the effectiveness of the market to handle the demands that will be made of it. The result: a growing number of charges that the structure is primitive by international standards. These sentiments could come into the open at a meeting tomorrow called by the UK Bond Commission, a lobby group of traders and investors formed under the aegis of the Society of Investment Analysts.

Among the Bond Commission's suggestions are: the introduction of a set calendar for gilt issuance; an end to deduction at source of tax on interest payments (withholding tax); the possibility for international investors to hold their gilts in one of the two Eurobond clearing houses; and the development of an active repurchase market which would permit traders to borrow stock freely from investors if they wish to sell short (that is, sell stock they do not own in the expectation of prices falling). All these ideas are aimed at transforming the UK government bond market into something more akin to its counterparts abroad, which would make it more appealing to international buyers.

In many countries, including the US and France, the government has a timetable for selling its debt. Dealers and investors find this a convenient arrangement because they know precisely when an issue is due. However, the Bank of England prefers to operate through an ad hoc mixture of auctions and tap sales (made more informally through the market). It believes this gives it greater flexibility in achieving the twin objectives of selling a given overall amount and obtaining the best possible rate. Under the US auction system, market prices tend to fall just ahead of a sale and rise afterwards, which suggests the US Treasury never achieves the best possible rate.

As for tax on interest, many investors feel the UK should follow the example of Spain and Italy, two countries with

OBSERVER

But when it came to disclosing the names of his business heroes, he did let his guard slip a little yesterday. No surprises about Ross Perot, the founder of Electronic Data Systems. But News Corp's Rupert Murdoch?

"I greatly admire the man. He built a huge business empire from virtually nothing, and has given employment to thousands of people," says North.

Praise indeed for a man who employs many of the newspaper and TV journalists that made Col North's life a misery in the late 1980s. They still seem intent on hounding the man who is trying to start a new career running a company making light armour.

Vouchsafe

Things really are getting bad in Brazil. With the rate of inflation rising at around 30 per cent a month, the basic wage of street children who scavenge for motorists at traffic lights asking for money in not always the friendliest terms are finding little remuneration these days. In desperation, they have started to hold up placards announcing that they accept luncheon vouchers.

Ted's big day

Ted Elliott has entered the records of British innovation. His TED is a remarkable kind of semiconductor chip that allows British warplanes to fly hedge-high through hills in pitch dark or heavy mist. The initials stand for Ted Elliott's Device, the name by which this sensor is known among scientists at the Malvern Laboratory of the Defence Research Agency.

Yesterday, Elliott - chief scientific officer at Malvern - won a one-tenth share of this year's £25,000 MacRobert award for innovation in engineering, the engineering equivalent of a Nobel prize.

Ted's TED is the heart of Nightbird, the GEC system that gives the Harrier and Tornado aircraft round-the-clock, all-weather capability. Brilliant as Nightbird is proving - civil authorities now want it to spot smugglers and rescue people adrift at sea - the inventors were obliged to share their award with another innovation, the Rover Metro.

Another team of five was headed by Rover to take medals and money for the Metro. It included Alex Moulton, inventor of the famous bicycle that bears his name, but more recently of the hydro-gas suspension that gives the car at least some of the versatility that Nightbird can import to an aircraft.

The initials stand for Ted Elliott's Device, the name by which this sensor is known among scientists at the Malvern Laboratory of the Defence Research Agency.

Yesterday, Elliott - chief scientific officer at Malvern - won a one-tenth share of this year's £25,000 MacRobert

high-yielding bond markets, which have recently decided to scrap withholding tax to woo more foreign investors.

"Withholding tax is a nuisance. You can claim it back by filling in forms, but it's a bureaucratic chore," says a trader at one of the big four gilt-edged market-makers. Worse still, the process involves the foreign investor revealing his or her identity, something which is anathema to many traditional clients of the big Swiss banks.

Many international investors are used to holding their Dutch, German, Eco or French bonds in Europe, or Cedel, the two Eurobond clearing houses. Because there are no facilities for this, gilts cannot be held in this way, and it makes it harder for them to switch from one market to another even though a gilt market's own settlement system is faster than the other houses. The lack of Cedel and Euroclear facilities is regarded as a serious enough obstacle by some European investors to deter them from investing in gilts at all.

Finally, one of the most sensitive questions, if also one of the most technical, is whether the Bank will bow to pressure to establish a repurchase (or bond lending) market in gilts. This would add substantial depth to the market as well as offering an additional return to holders of gilts who were prepared to lend out their stock to traders for short periods.

London already boasts well-developed repurchase markets in other government bonds such as those of Germany and France. The US has a large repurchase market in its Treasury bonds. Yet the Bank of England fears that opening up such a market would dilute its regulatory authority and reduce the price discovery function of established market-makers in return for their commitment to quote continuous prices. Instead, a bond-lender has to use a Stock Exchange money broker who lends the stock to a gilt-edged market-maker, a restrictive process which means little use is made of the facility.

The only area where the Bank appears sympathetic to change is that of taxation of interest. This is, however, outside its jurisdiction and a matter for the Inland Revenue, whose priorities are more to do with the most efficient way of collecting tax than with reform of the gilt-edged market.

Senior Bank officials bridle at suggestions from the UK Bond Commission that the bond market is primitive. Indeed, up until now, awareness of its irritation has tended to stifle public debate on reform. Yet it will be difficult for the UK legislature to ignore developments elsewhere as governments vie to make their bonds more attractive.

There will be an increasing trend towards harmonisation of market practice as Europe edges towards economic and monetary union, says Greenwell Montagu's Mr Briscoe. "Virtually all these developments (put forward by the Bond Commission) will take place over a period of time."

Whatever the longer-term pressures for change, immediate urgency is lacking. So far, the Bank of England has been able to sell gilts easily; as long as it can continue to do so, rapid change is unlikely.

find that their group's new American depositary receipts (ADRs) have just started trading under the SDOZY symbol. It would not be so bad if SDOZY was a major producer of sedatives or tranquilisers. But this is the name of its more highly rated rival Roche, the inventor of Valium.

Meanwhile yesterday's announcement of the appointment of two new commissioners to the nine-strong board was accompanied by a snap of one of the two, Ian Woods, who becomes director of VAT control.

She is featured sitting on her bed, right leg in plaster. The press office, which denied she had sustained the injury from an angry VAT evader, explained that Woods' only alternative had been a picture taken in hospital wearing a decolleté nightdress. As a size-up member of Opportunity 2000, the department feared that might send even less appropriate signals.

Swinging

The golf professional was teaching on the practice ground when one of his more erratic pupils hit a huge slice onto the adjoining dual carriage-way. Moments later there was a loud bang, followed by the tinkle of shattered glass and a scream of screeching brakes.

As police and ambulance sirens wailed in the distance, the distraught beginner turned to his teacher and asked what he should do.

"Just move your right hand round a little and swing more slowly next time," came the reply.

The name is bond

David Owen and John Willman on new options for local finance

Mr Michael Heseltine's announcement yesterday of increased government funding for UK local authorities was accompanied by the customary threats to curb overspending by councils. Whitehall now has wide powers to cap council spending, gathered over a decade in which central government has tried to reduce local government expenditure and councils have played a cat-and-mouse game to evade controls.

The result has been to create one of the most highly-centralised political systems in Europe. Many council leaders see themselves as little more than administrators of centrally-determined local services. Conversely, the government finds itself held responsible to account for the quality of local government services it does not control.

There is an alternative model: inviting the capital markets to discipline local authorities, as they effectively do in the US. There, local authorities have considerably greater freedom to levy taxes. They are also free to borrow money on the highly-developed municipal securities market - and it is this which imposes a discipline on fiscal profligacy.

This is because US local authorities' ability to tap the capital markets depends on their creditworthiness. The need to secure a credit rating encourages borrowers to be fiscally prudent, since a low rating increases borrowing costs and can restrict access to certain markets.

The system is not foolproof, as financial crises in cities such as New York demonstrate. But central government can stand back from the fray - an advantage which should be readily apparent to a UK government which has become mired in problems over council spending and tax-raising.

Various proposals to introduce a municipal bond market into the UK have been submitted to the government. And with a review of the structure of local government under way, it is an option which could be attractive as a way out of the impasse between central and local government.

LETTERS

Consistency
and referendum
called for

From Mr F Forbes

Sir, Mrs Thatcher has consistently argued that European political union would result in a loss of British sovereignty. Mrs Thatcher does not like the idea of an "outside" parliament dictating policies in Britain, and in recent days has called for a referendum on the issue.

However, on November 15 1985 Mrs Thatcher signed the Anglo-Irish Agreement, which gave the government of the Irish Republic a role in the internal affairs of Northern Ireland. This was seen as a loss of sovereignty by the Unionist parties in Ulster, and they also called for a referendum.

The referendum was strongly denied by Mrs Thatcher in 1986. It has been said that Mrs Thatcher was ill-informed about the Anglo-Irish Agreement by her Foreign Office advisers. Perhaps she should now denounce the agreement in order to maintain a consistent approach on the issue of British sovereignty.

F Forbes,
151 Ash Grove,
Queens, New York

From Mrs Iris Hardy

Sir, I may be wrong, but as I recall Mr N J R Mullin (Letters, November 22) was not a member of Mrs Thatcher's cabinet, and therefore is hardly in a position to comment on what went on in cabinet meetings. As for not allowing the people to speak, they spoke up very well for her in three general elections. With all the main political parties being the same time, the only way for the ordinary voter to express an opinion on the European issue is through a referendum.

Iris Hardy,
Windrush,
South Hams,
Nr Kingsbridge,
Devon

Girobank is a
choice, but not
BT's choice

From Mr Roger Hambrook

Sir, Mr Tony Vandy, BT's director of service development, says in his letter of November 25 that "BT believes that it is in everyone's interests for (its) customers to be able to pay for (its) services with the financial instrument of their choice".

Why then did BT withdraw the facility to pay its bills by the financial instrument of my choice, namely Girobank transfer?

Other utilities and commercial organisations are happy to accept payment by Girobank transfer. Why does BT not listen to its customers?

Roger Hambrook,
57 Tudor Road,
Barnet,
Hertfordshire

A set margin would bring consumer credit into market economy

From Mr Martin Mayer

Sir, Your leader, "The nervous nineties" (November 23/24) misrepresents as a "cap on interest rates" the attempt in US Congress to establish a relationship between market interest rates and the rates charged by banks on credit cards. It is hard to understand the economic objections to a measure that would create for this form of consumer credit a presumably by contract, a fixed margin between the banks' cost of funds and their interest rates on credit cards.

All American commentators consider similar procedures desirable for adjustable-rate mortgages.

Sticky costs are notoriously ones of the reasons why recessions drag on and down. Immoveable interest rates on credit cards are like immovable wage rates in industry as

a retardant on recovery. They occur because consumers have poor information and worse opportunities to use the information they do have in purchasing credit. Far from interfering with market rates, a law establishing a maximum margin between, say, labor and credit-card rates would bring consumer credit into the market economy. It would also enhance the efficacy of the Federal Reserve's monetary policy by assuring that open-market operations to change interest rates are transmitted to wider sections of the economy.

Stably, one of the lessons of the last decade is that governments – especially those that insure deposits – have a function in preventing banks from digging their graves with their

Martin Mayer,
33 East End Avenue,
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Takeover Panel inflicts death of thousand cuts to bid procedure

From Mr J P Carrington

Sir, It appears from the announcement by Mr Peter Lilley, the trade secretary, last week that there is to be a further delay before the question of the referral of the Williams Holdings bid for Racal to the Monopolies and Mergers Commission is finally resolved.

The decision by the Takeover Panel on Monday that the bid timetable should be frozen until the trade secretary is satisfied his conditions have been complied with will compound the problem and impose yet more delays.

As holders of both companies, we are increasingly concerned at the potential damage to both companies caused by the prolonged period of uncertainty which has resulted from the lengthening of the offer period in this case. Even more

important, it seems that the 60-day offer period – which has been a key element in the success of the London market in handling takeovers in an orderly manner – is suffering the death of a thousand cuts at the hands of the Takeover Panel. The panel should be urged to hold to the principle of the 60-day offer period, which is in the best interests of the shareholders and all concerned other than advisers and management eager to defer the fateful day.

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Fax service
LETTERS may be faxed on 071-873 5828.
They should be clearly typed and not exceed 100 words and set for transmission for five minutes.

Czechoslovak bond defaults

From Mr Adolphe J Warner

Sir, Your correspondent's comment (International Capital Markets, November 13) that "Czechoslovakia has never defaulted on its international debt obligations" is at variance with the records of the UK Council of Foreign Bondholders and of the US Foreign Bondholders Protective Council. According to the latter source, the 8 per cent dollar bonds of the Czechoslovak Republic, issued in 1922, and of the Cities of Greater Prague and Carlsbad in 1924, defaulted on the latter in 1934 and on the former in 1939. They have remained in default ever since.

A settlement offer in 1946 extended the maturities of both the dollar and the sterling bonds to 1960, but was repudiated by the communist government in 1952, when service was again suspended. The government discontinued service on

the sterling debt in 1958, and unilaterally offered to settle the British claims for 75 per cent of face value, an offer that the Council of Foreign Bondholders rejected.

The US claims were subsequently settled at significant discounts from their face value by a distribution of former Czechoslovak-owned assets seized by the US government and allocated through that government's Foreign Claims Settlement Commission some 20 years later.

The Czechoslovak government has done nothing to cure this default through negotiation with the holders of its dollar bonds, which remain in default to this day.

Adolphe J Warner,
Chairman,
Global Asset
Management Associates,
935 Park Avenue,
New York

PERSONAL VIEW

State aid and the reform of political finance in the UK

By Vernon Bogdanor

The next election is likely to be the most hard fought since 1974. In so tight a contest, the smallest of advantages could prove crucial. For this reason, the question of company donations to the Conservative party is likely to become important for those who believe the parties should have an equal opportunity of putting their case before the electorate.

In the last election in 1987, the Tories spent about £2.9m, Labour about £1m, and the Alliance about £1.2m. Some, though by no means all, of this imbalance was because the Conservatives have more paying members and more individual contributors; but much of it stemmed from the role played by company donations.

There is no legal requirement for parties to reveal their funding sources, and Conservative party accounts do not disclose corporate or individual donors. But it seems that 50-60 per cent of the £15m central income of the Tory party in 1989 derived from company donations. This compares with about 70 per cent of the Labour party's total income of £4.3m in 1989 which came from trade union contributions.

Trade unions, however, if they wish to maintain a political fund, have been required, since the Trade Union Act of 1984, to ballot their members every 10 years. Moreover, individual trade unionists may "contract out" of contributing to this separate political fund. No similar requirements are

placed upon companies. They do not have to obtain the consent of their shareholders to make political donations, nor are there any provisions for "contracting out". It is possible, therefore, that a pension fund contributor is also indirectly contributing to the Conservative party, even though he or she may not be a supporter of the party.

Companies are required, since the 1987 Companies Act, to notify all donations of more than £200 made for political purposes in their Directors' Report. Recently, Pensions Investment Research Consultants questioned FT SE 100

respect of political donations. Though it seems apparent that there would be big administrative difficulties in any attempt to allow shareholders to "contract out", there is no reason why companies should not be required to obtain the prior approval of their shareholders before making donations.

The best solution, however, would be to lessen the role of institutional finance. Britain is one of the few democracies in which institutions play so large a role in the provision of political funds. In most European democracies, public funds are provided to political parties, usually in proportion to

The reform of political finance would probably prove a huge source of relief to corporate Britain

the vote which the party received at the last election, and subject to a threshold.

In North America, the state provides incentives for individual contributors through tax concessions or the provision of matching funds. These incentives are used as leverage to ensure that political parties meet certain minimal standards of democratic accountability. In Britain, the provision of state funding could be accompanied by a requirement that the parties produce audited accounts, disclosing the sources of all donations. The parties would become legally responsible for the money they raise and spend.

The principle of state aid to the political parties is already recognised by the payment of

enhanced salaries to the leader of the opposition and the opposition whips, and the provision, since 1975, of funds to the opposition parties to help them carry out their parliamentary work. This is an important recognition of the principle that the existence of an effective opposition is just as important to democracy as an effective government. This principle is, however, confined to the work of the parties within parliament. No state aid is provided for the parties' work outside parliament, such as research. Yet, if aid is provided for the parties within parliament, the presumably relevant funds will be spent outside parliament. The basis, therefore, for the distinction between funds paid to the parties for their work within, but not outside, parliament seems shaky.

One argument for state aid is

the need to remedy the financial disparities between the main parties so that each has an equal chance to put its policies before the electorate, and the need to provide resources for the opposition parties to shadow government effectively. But perhaps the main argument is the need to lessen the role of institutional donations. Most directors are probably embarrassed by the question of political contributions, while shareholders and pension funds might prefer their companies to concentrate on their corporate objectives.

Thus the reform of political finance would probably prove a huge source of relief to corporate Britain. The author is reader in government at Oxford University, and a fellow of Brasenose College

Edward Mortimer

An empire in tatters

The Soviet Union's security agreements must be made binding on its successor states

Picture yourself, if you can, as a European diplomat. Let's call you Professor Dr van Winkel. Last year you served on your country's delegation to the talks in Vienna on Conventional Forces in Europe (CFE).

Your country belongs to Nato, so you laboured long and hard to impose ceilings on the number of tanks, artillery and armoured combat vehicles the Soviet Union would be allowed to deploy west of the Urals; and to avoid potentially aggressive concentrations of Soviet equipment within reach of Nato's own frontiers, you also insisted on sub-zones with sub-ceiling.

It was a difficult and complex negotiation, rendering to all the more so in its closing stages when the Germans changed sides, and those left on the other side (the Warsaw Pact countries) ceased to negotiate as a team. But in the end you and your colleagues managed to nail it all into place, and on November 19 1990, in Paris, the CFE treaty was signed. The keystone of the new European security order was in place.

Perhaps you overdid the champagne. More likely you were just exhausted by your efforts. Anyway, you fell asleep during the celebrations and slept for a whole year. Last weekend you came to, and found yourself still in Paris, attending a seminar at the Western European Union's Institute for Security Studies.

Britain and Italy (and possibly Spain) are the only WEU countries capable of effective fighting other than in national self-defence, or beyond the Nato area, as demonstrated recently in the Gulf.

Accordingly, I imagine they are deeply concerned at the possibility of receiving directives from the WEU regarding the commitment of, in effect, Italian and British armed forces, rather than of combined Union forces.

In recent days, your paper has reported that:

- France now plans to separate conscripts from regular forces so that the regulars will be available for combat (significant forces were not available for the Gulf because of the conscript non-combatant policy);
- Germany has reiterated that its constitution prevents deployment outside the Nato area. This time it prevents Germany from participating in Italian, French and British humanitarian naval action in the Adriatic.

Until France has freed up its forces, Germany has changed its constitution and both are ready to participate in operations anywhere for any purpose under Union directives and WEU command, the present Anglo-Italian declaration encouraging the development of the WEU as "the defence component of the Union" seems about right.

F Graham Appleby,
F Graham Appleby,
10 Residence des Thermes,
5 Quai Voltaire,
Le Pecq, France

russian quotas will be reduced. (And you thought last year's negotiations were complex!) All this has been worked out by the Belgian speaker, Mr Eric Renard, who hails from a research institute in Brussels called GRIP. It is understood by some specialists in Moscow think-tanks which are, or were, branches of the Soviet Academy of Sciences – and are therefore, like the Soviet armed forces themselves, looking around for new masters. Whether the political leaders in Ukraine or in other republics which are busily trying to "nationalise" their share of the Soviet armed forces have any inkling of it is not much more doubtful. Meanwhile the treaty has yet to be ratified, and any decision now taken to ratify it by the sub-zones comprises the

three Baltic states, Byelorussia, the Kaliningrad enclave (which belongs to Russia), and part of Ukraine. If the Baltic states sign the treaty, they can presumably claim the right to a share in the quota of 6,300 tanks the treaty permits in that sub-zone. If not, Ukraine and Byelorussia may claim most if not all of the quota, outnumbering the 4,000 tanks allowed to the Visegrad states.

But that sub-zone forms part of a larger zone which also includes the Moscow and Volga-Ural military districts, formerly a Soviet rear zone in which most equipment was kept in storage rather than in active units. Now these three districts are becoming frontier districts of Russia, but the treaty imposes aggregate limits on the quantities of equipment that can be kept in active units in the two sub-zones taken together, so that the more Ukraine and Byelorussia have, the less will be allowed in the adjacent parts of Russia. Hence Better go back to sleep.

The trouble is, it does make sense, in the light of things that have happened while you

(the Council of State) will probably not be accepted as binding by Ukraine or other republics.

There is a real danger that, as the Soviet Union unravels, the whole network of arms control measures agreed with it will unravel too. Perhaps you overdid the champagne. More likely you were just exhausted by your efforts. Anyway, you fell asleep during the celebrations and slept for a whole year. Last weekend you came to, and found yourself still in Paris, attending a seminar at the Western European Union's Institute for Security Studies.

The title of the seminar – The Soviet revolution and its impact on European security – seemed at first unexpectedly historical. But wait. Didn't you hear the words "sub-zone" and "sub-ceiling"? Yes, a Belgian gentleman is talking about your very own CFE treaty. But what on earth is he saying? It may be supposed, for instance, that the three Visegrad countries will urge the Baltic states to sign the treaty in order to impose a limit on the concentration of Byelorussian and Ukrainian forces. For this purpose they will demand an ad hoc limit in the "leader of Russia." It makes no sense. Better go back to sleep.

But already they have begun to change their tune. The alliance between Russia and the other republics to resist the power of the old communist centre really ended with the abortive coup on August 21. Now Russia has re-emerged as an interest in bringing the Baltic states into the treaty, so that the Ukrainian and Byelorussian

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FINANCIAL TIMES COMPANIES & MARKETS

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INSIDE

UK construction group in German deal

John Mowlem, the UK construction and building services group, yesterday joined the small number of British companies which have purchased businesses in the former East German republic. Mowlem is paying DM16m (\$9.2m) to acquire Bau-Tec, a construction and concrete products company based near Berlin. Sir Philip Beck, Mowlem chairman (above), said yesterday that the company had been looking for a German partner to capitalise on redevelopment opportunities in east Germany, potentially one of the most exciting construction markets in Europe. Page 24

Accor to come under pressure

Accor, the French hotels group, yesterday escaped a EFr100m (\$33m) fine by answering disgruntled shareholders' questions about its FF12.2bn (\$39.1m) bid for Wagons-Lits before a court deadline expired. However, Accor is still likely to come under renewed pressure today to raise its offer for the Franco-Belgian company. Page 18

Generating better profits

National Power, the UK electricity generator privatised in March, yesterday reported interim pre-tax profits up 18 per cent. It said it had taken a cautious approach to dividend policy, and stressed it faced uncertainties over the future price of fuel. Page 23

Brazil frustrates hopes

Just a few months ago, the Brazilian stock market was one of the hottest in Latin America. Overly eager investors were soon disappointed. The bad news has been piling up ever since. Back Page

Treasurers divided over hedging

UK company treasurers are now deeply divided among themselves about which types of currency risk should be hedged. In particular, companies are split between those which hedge against the effects of foreign exchange movements when overseas earnings are translated into sterling for accounting purposes, and those which do not. Page 22

Chinese to survey Iran

Iran is in a hurry to make up for the years it has spent in isolation since 1979 following the Islamic revolution. Mr Hossain Mahlooji, Iran's minister of mines and metals, said he has been roaming the world looking for help. Now China has joined the growing list of countries helping Iran to increase its minerals production. The Chinese are to help with the geological survey which aims to cover the whole of the country in the next two years. Page 27

Market Statistics

INTERNATIONAL COMPANIES AND FINANCE

Mannesman sales behind 6% at nine-month stage

By David Waller in Frankfurt

MANNESMAN, the German steel and engineering group, yesterday presented a gloomy picture of depressed earnings and falling orders, reporting a 6 per cent drop in sales to DM15.94bn (\$10bn) for the nine months ended September, 1991.

The group, which comprises car parts supplies, mechanical engineering and an electronic and electrical division, as well as its traditional steel pipe activities, reported that earnings for the nine months were down on those of the same period last year.

The fall in nine-month earnings, which was not quantified, follows a drop of 27 per cent in post-tax profits at the half-year stage. The group said the setback reflected increased costs associated with the develop-

ment of its D2 mobile telephone network, and a general weakness in the international market for capital goods.

Mannesman said its Rexroth hydraulics and linear motion engineering unit had suffered because of a general downturn in demand for mechanical engineering products. The performance of the Fichtel & Sachs automotive parts business, meanwhile, was hit by start-up costs associated with new production facilities in domestic and overseas markets, and by the recession in Brazil.

Total sales for mechanical engineering and plant construction, now the biggest contributor to the group's turnover, fell 11 per cent to DM7.03bn. Mannesman blamed the overall fall in sales to the

sale of a 65 per cent in the Kienzle data-processing division earlier this year, and the poor condition of the Brazilian economy.

Order intake for the group as a whole was down 8 per cent to DM18.3bn for the nine months; export sales from domestic German companies dropped 11 per cent to DM6.14bn; and revenues from overseas companies fell 7 per cent to DM4.57bn.

Yesterday's statement gave analysts little reason to change their full-year earnings forecasts. Barclays de Zoete Wedd in Frankfurt is predicting earnings per share of DM1.71, compared with DM1.22 last time.

BZW said the main reason for the fall will be a loss of DM350m in the mobile telephone division.

Larsen and Toubro rises to Rs944.3m

By R.C. Murthy
in Bombay

OPERATING profits of Larsen and Toubro, the large Indian engineering company, rose strongly to Rs944.3m (\$36.6m) in the first half to September, from Rs89.1m a year earlier.

The company, which produces capital goods, benefited from devaluation of the rupee and restrictions on imports introduced this year. Its order book doubled to Rs6.06bn from Rs7.7bn.

Sales and other income rose 17 per cent to Rs7.01bn. Profit margins improved as expenditure rose 15.5 per cent to Rs5.85bn. After providing for depreciation of Rs12.6m, compared with Rs270.1m and for tax of Rs141.4m against all net profits were Rs490.4m, up from Rs19.0m. This excluded a Rs170.6m gain on sale of trade investments.

The company said that, because second-half performance was usually better than the first, sales were projected to exceed Rs15bn for the year, and profits would be a record.

L&T has been subject to a takeover bid from Reliance Group, which holds 23 per cent equity.

Ford transfers Jaguar ownership to US

By John Griffiths in London

OWNERSHIP of Jaguar, the loss-making UK luxury car maker, has been transferred from Ford of Britain to its US parent. The transfer, disclosed yesterday, was completed on Friday.

The transaction was described by Ford yesterday as purely technical. Its effect will be to transfer the costs associated with Ford's £1.56bn (\$2.79m) purchase of Jaguar, its continuing losses, from Ford of Britain to a stand-alone company.

Mr Wallace declined to identify the precise balance between cash and debt assumption in the transfer, but said it would "significantly reduce" Ford's gearing.

However, last Friday's transfer will not significantly improve Ford of Britain's losses this year. The company has already warned that its accounts for the year ending December 31 will be "much worse" than the £275m lost at the pre-tax level last year.

The accounts will still contain nearly 11 months of Jaguar-linked costs and losses. Last year Jaguar made a pre-tax loss of £260m, and involved Ford of Britain in interest charges of £235m and goodwill costs of £34m.

place exactly", with Mr Bill Hayden, Jaguar's chairman, continuing to report to Ford of Europe's chairman Mr Lindsey Halstead.

The effect of the transfer will be to strengthen a Ford of Britain balance sheet, severely weakened by the Jaguar burden. Its 1990 accounts showed debt to equity ratio had soared to 3.5x, well in excess of that sustainable by a stand-alone company.

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Argyll posts interim profits up by 24%

By John Thornhill
in London

ARGYLL GROUP, the UK grocery chain which has just collected £100m (£179m) in settlement of its six-year-old claim against Guinness over the disputed Distillers' bid, yesterday unveiled a 24 per cent rise in interim pre-tax profits in the 28 weeks to October 12.

The London stock market pushed Argyll's shares 10p higher to 280p as it welcomed the results and warmed to the announcement that the company would open its stores on Sunday [generally illegal under UK law] in the run-up to Christmas.

Pre-tax profits at the group, which includes the Safeway, Presto and Lo-Cost trading formats, rose to £17.8m from £14.3m. Sales, which were deflated by the sale of group's retail drinks businesses, were 9 per cent higher at £2.68bn.

Mr Alastair Grant, chairman, attributed the rise to the benefits of better sales mix and operating efficiencies and the cost advantages derived from the freehold tenure of its new generation of superstores. Trading profits grew by 20 per cent to £161.5m and the group's operating margin was lifted by 0.6 percentage points to 6.4 per cent.

Mr David Webster, deputy chairman, reported that there had been "quite measurable trading down during the half-year as the recession restricted consumers' spending". Nevertheless, registered a 0.5 per cent improvement in volume sales from existing stores while food price inflation was running at 5.5 per cent. New stores contributed 8 per cent to the 14 per cent sales growth at Safeway.

The Safeway chain contributed £2.04bn to turnover and £127.8m to operating profits.

The company ended the half-year with net cash of £230m. This will be further boosted by the income from the settlement of its dispute with Guinness.

The interim dividend was lifted by 15 per cent to 3.2p. Earnings per share grew by 14 per cent to 12.1p.

Accor faces pressure to lift offer

By Andrew Hill in Brussels

ACCOR, the French hotels group, yesterday escaped a BFr100m (\$3.058m) fine by answering disgruntled shareholders' questions about its Fr22.2bn bid for Wagons-Lits before a court deadline.

However, Accor is still likely to come under renewed pressure to raise its offer for the Franco-Belgian company.

Mr Marc Janssens, the Brussels broker who is representing the dissident institutional

investors, said yesterday: "I can't tell you that we will be able to force a higher bid on the basis of the information we have got, but it will certainly help us."

Three groups of shareholders are pressing Accor and Société Générale de Belgique, its partner in the takeover, to increase the bid price from BFr8.65m to BFr12.500. The minority shareholders allege that the two groups won effective control of Wagons-Lits when they bought

a 27 per cent stake in June 1990 at the higher price.

On Monday, the Brussels commercial court ordered Accor to provide more information on the bid within 24 hours or face a fine for each day's delay.

Mr Janssens indicated yesterday that the dissidents were not happy with what they bought

to the Commission Bancaire, the Brussels takeover authority which approved Accor's 117-page offer document. The commercial court will begin a full hearing into two other cases against Accor on Friday.

Mr Janssens said the institutions - which include funds managed by almost all Belgium's largest banks, and the British group Norwich Union - might simply pass on the new information to the other protesting investors.

Nordbanken expects SKr9.6bn credit loss

By Robert Taylor in Stockholm

NORDBANKEN, the Swedish state-controlled bank, forecast yesterday that it will continue to suffer from high credit losses until 1994.

These losses are expected to reach SKr9.6bn (\$1.65bn) this year, contributing to an expected group deficit of SKr4.6bn.

In a prospectus for next month's SKr5.2bn share issue at SKR20 per share, Nordbanken said that the credit losses would "continue abnormally high" in 1992 and 1993 would be "an especially difficult year" because of more high credit losses.

However, Nordbanken still hopes to stage a full recovery as one of Sweden's leading commercial banks by 1994. It intends to strengthen its posi-

tion among small and medium companies and have 1m private customers in Sweden while retaining the main bank for the country's local government sector.

Its financial objectives, which are laid out in the prospectus, are to achieve a return on shareholders' equity of 17 per cent after tax and a capital ratio of more than 8 per cent.

The bank hopes to pay a dividend that is 20 per cent of its earnings to its shareholders in line with what it achieved in 1988 and 1989.

These targets are in line with the bank's achievements before the current credit crisis.

Nordbanken believes its rationalisation measures,

improve its capital base thereby enabling the bank to achieve its strategy and fulfil its capital adequacy requirements.

The bank expects its financial targets to be achieved by 1994 but warns in the prospectus that there are risks.

It says that, in the short term, the property market's difficulties continue to be a cause for the large credit losses.

Also, it suggests that more competition in Sweden's public sector could influence the bank's performance.

The subscription period for the impending share issue will run from November 29 to December 30 and it will be underwritten with a government guarantee.

Allied-Lyons in £140m sale to management

By Philip Rawstorne in London

ALLIED-LYONS, the UK drinks, food and retailing group, is to sell its cider, perry and British wine interests to management for £140m (£260.6m) in a further strategic move to focus development on its international brands.

The sale will be completed yesterday as Allied's new management team - installed in July after a £147m loss on foreign currency dealings - reported competitive performances by all its operations in tough trading conditions to lift first-half profits by 1 per cent to £289m. The result was at the top end of City forecasts.

Showers' sale followed the earlier disposal of the Lyons Maid ice-cream business with brands such as Gaymers, Copleyhead, and Babysham, is to be sold to a management buy-out team, led by Mr John Wilkinson, its managing director, and backed by Candover Partners.

The sale will include VEW, which produces British sherry and wines; and Warminster, the Netherlands, makers of advice. Allied retains distribution rights for Three Barrels, the French brandy.

Mr Michael Jackman, chairman, said yesterday the sale was in line with the group's commitment to three objectives:

• More central control over strategic direction and

Sapori, the Italian confectionery and biscuit company. The group had now shed about 2,000 jobs in the past 12 months.

The Carlsberg-Tetley venture - still awaiting approval by regulatory authorities - would help to create a critical mass in brewing and develop the group's retailing interests.

Leasing 750 pubs to Brent Walker, also subject to approval by the Office of Fair Trading, would be another substantial step towards meeting the requirement to free 2,000 pubs from tied beer supplies by November 1992.

Lex, Page 16



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As published in Euromoney magazine, September 1991

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INTERNATIONAL COMPANIES AND FINANCE

Foster's bout retires behind closed doors

Kevin Brown and Bernard Simon on John Elliott's fight to keep a hold on the brewer

AFTER a month spread across Australia's front pages, the battle for control of Foster's Brewing has retreated behind closed doors following a truce between Mr Nobby Clark, chairman, and Mr John Elliott, the former chairman and chief executive.

The two avoided a trial of strength at the annual meeting recently after an 11th-hour compromise brokered by Asahi Breweries, the Japanese group which owns 19.3 per cent of Foster's.

However, it is becoming clear that the agreement is likely to have little impact on the underlying instability which has depressed Foster's share price over the past two years.

This is because it does not address Foster's key problem - the indebtedness of International Brewing Holdings (IBH), a private company controlled by Mr Elliott which owns 37.5 per cent of Foster's.

IBH, formerly Harlin Holdings, was formed by Mr Elliott in 1989 to take a blocking stake in Foster's, then called Elders DKL, as a way of preventing a hostile takeover by any of the corporate entrepreneurs then roaming Australia.

The manoeuvre was supported by shareholders, who recognised that Mr Elliott was responsible for transforming the company from an obscure jam-maker into the world's fourth largest brewer.

However, Mr Elliott lost control of Foster's after it lost a record A\$1.3bn (US\$1.03bn) in 1989-90. Two years later, IBH finds itself lumbered with A\$2.5bn in debt required to buy shares which are worth only A\$1.55bn at the current market price of about A\$1.80.

IBH can only repay the debt, when it falls due in November next year, by increasing the Foster's share price to around A\$2.70, or by unlocking hidden value in the group's assets.

Last week's deal with Mr Clark and the independent directors who control Foster's is an attempt to achieve this by committing the board to:

- Speeding up the sale of non-



John Elliott (left) and Nobby Clark: agreement not enough to stabilise group

core assets worth about A\$2.5bn, of which the biggest is Elder's Finance, worth about A\$1.7bn net of provisions;

- Increasing the profitability of Carlton United Breweries (CUB), the Australian brewing arm. CUB is expected to make profits of around A\$285m this year from 50 per cent of the market, compared to forecast earnings of A\$220m for rival National Brewing Holdings, which has 38 per cent of the market;

- Considering Mr Elliott's proposals for a resumption of dividends and a capital return to shareholders, possibly through a spin-off of the non-core assets into a separate company.

However, while the deal re-establishes Mr Elliott as a significant influence within Foster's, it does little more than restate the problems facing the group, which the board have had to face up to in any event.

It is too late for IBH to survive by relying on share price improvements or rising dividends. It cannot be done fast enough. What they have to do is to get hold of some cash

[from] Foster's, which they can only do through a capital return," says Mr Justin Hilliard, brewing analyst at Potter Warburg.

Mr Elliott's preferred solution is a spin-off of the non-core assets into a separate company, which could be floated to provide the funds for a capital return of some A\$1bn to IBH.

This strategy, however, has already been rejected by the Foster's board because the Foster's bankers would not agree to a deal which looks suspiciously like the 1980s paper-shuffling activities of companies like Bond Corporation.

The board has also rejected the sale of its Courage subsidiary in the UK or its 50 per cent of Molson Breweries in Canada, which would destroy the group's strategy of focusing on brewing operations.

However, three other options which could lead to a capital return are under discussion. They are:

- A revaluation of the core brewing assets. CUB, for example, is in the balance sheet at less than A\$900m, compared to

analysts' valuations of between A\$21bn and A\$24bn.

- The flotation of up to 49 per cent of CUB, which could raise more than A\$1bn while retaining control of the company in Foster's hands;

- An injection of fresh equity, probably through the purchase of share options owned by IBH, which would raise A\$1.2bn for 20 per cent of the company if purchased by an outsider.

The most likely buyer is Molson, which would be interested if it could get a significant stake at the right price. The two companies have long-standing links in North America and there are close contacts between Foster's and contacts of Molson executives.

Asahi is believed to have permission from Australia's Foreign Investment Review Board to purchase up to 26 per cent of Foster's, but has given no sign of wishing to enlarge its holding. Other potential purchasers include Hudson Conway, the Australian property group, and AAF, the Macaco-based investment company.

An equity injection would go a long way to solving Mr Elliott's problems, but it would not be sufficient to provide a capital return of more than A\$1bn, which IBH needs to clear its debts. That would require further funding, which would have to be provided from asset sales or borrowing based on a revaluation of assets.

IBH does not have much time to reach agreement with the Foster's board, since it is scheduled to provide its bankers with refinancing proposals by May. However, there are indications that the November debt repayment deadline may be extended, as long as the share price remains flat.

The two main lenders, Hongkong Bank and Citibank, are believed to be fully covered at the current share price of about A\$1.80. This means that the decision on whether to put IBH into liquidation would probably be made by BHP, the third ranked creditor, which is owed A\$65m in preference shares and capitalised interest.

Around A\$500m of BHP's exposure is covered at the current share price, and most of the rest is covered by profits on its shareholding in Beswick, an investment company set up with Foster's to hold BHP shares.

BHP could recover its investment by liquidating IBH and winding up Beswick, but that would trigger heavy losses for lower-ranking IBH creditors, which include leading Australian financial institutions such as National Mutual Life, and wealthy individuals such as members of Melbourne's influential Myer family.

The betting is that BHP is unlikely to force losses on this blue chip group while there is hope that a capital return to IBH which would allow all investors to recover their money.

However, that will require some tough talking between the Elliott and Clark camps over the next few months, together with a more lasting agreement than last week's last-minute deal.

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However, that will require some tough talking between the Elliott and Clark camps over the next few months, together with a more lasting agreement than last week's last-minute deal.

The bank said that fees from securities transactions had risen especially sharply.

Nestle Thomson, the bank's securities subsidiary, more than quadrupled its earnings to C\$22m from C\$5m. Its Chicago-based unit, Harris Bank Corp., posted a 23 per cent improvement in earnings to

C\$1.2m from C\$0.5m.

The bank's assets climbed another 1.3 per cent to C\$96bn, including a 1.6 per cent growth in mortgages. But return on assets was unchanged at 0.63 per cent.

Loan loss provisions jumped to C\$33.7m from C\$18.7m. The recession has pushed up the number of defaulting borrowers, but the bank also noted that its 1990 provisions were held down by a C\$50m reversal on a mining loan.

It has been working hard to overcome an image as one of Canada's least imaginative banks. It has made a name for itself over the past year by aggressively leading its Canadian rivals in lowering interest rates.

CSC said the capital injection was approved by the commission of national corporations and the economic ministry. It still needs cabinet and parliamentary approval.

TAC said the state now held

Bank of Montreal earnings at record

By Bernard Simon

in Toronto

BANK of Montreal has overcome a doubling of loan loss provisions to report record earnings for fiscal 1991, and its highest return on equity in 10 years.

The bank, which is Canada's first to report its 1991 earnings, posted net income of C\$300m (US\$265m), or C\$4.62 a share, in the year to October 31, up from C\$224.4m, or C\$4.20 a share, the previous year. Return on equity rose to 15 per cent from 14.6 per cent.

Fourth-quarter earnings climbed by 22 per cent to C\$176m, with a 16.9 per cent return on equity.

Annual earnings were boosted by a 7 per cent rise in net interest income to C\$2.7m and an 8 per cent advance in fees and other operating income to C\$1.2m.

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Fairfax bidding favourite faces official inquiry

By Kevin Brown in Sydney

in Toronto

Tax bidding
rite faces
ial inquiry

FINANCIAL TIMES WEDNESDAY NOVEMBER 27 1991

INTERNATIONAL CAPITAL MARKETS

Loan offers to credit institutions in Norway

NORWAY's central bank is to offer loans to support credit institutions following a steep decline in bond prices and general instability in the financial sector, Reuter reports from Oslo.

The bank said: "To contribute to helping credit institutions to continue their activities on the basis of normal conditions for their financing, the central bank will be able to give liquidity loans to companies in a situation where such financing is failing due to reasons unconnected to the individual company."

The bank did not estimate the size of the possible loans. Its conditions for giving such loans would be agreed in each individual case. The Association of Norwegian Mortgage Banks asked last week for state support, but the Finance Ministry said it would consider the situation first.

"One expects that the situation which has arisen is of a temporary character and that it will be straightened out as the general confidence in the finance market is regained," it added.

Turkey to seek \$2bn borrowing next year

TURKEY will attempt to borrow \$2bn next year, with half the money to be raised through bond issues in the US, Japan, Germany and the Euro-dollar market, Reuter reports from Ankara.

A Treasury official said Turkey would continue to seek medium-term loans with margins of around one point above the London Interbank Offered Rate, the cost of borrowing before the start of the Gulf war which increased Turkish risk.

"This policy will continue," said the official. "We want to recapture the spreads before the Gulf war and will continue to go for lower spreads and longer maturity."

"I am confident that we will raise as much as we want to at the prices we want," added the official.

Turkey's foreign debt stands at \$45bn, compared with international reserves of more than \$15bn. The Treasury will be looking for bond issues with a seven-year maturity. It hopes to raise the remaining \$1bn through syndications with a medium-term maturity of five years.

The official said the first issue in 1992 will be Turkey's first yen-bond, delayed due to the Gulf crisis and the election. JP Morgan is managing the seven-year issue of between \$150m and \$200m. A yen bond issue will follow.

Four share listings in Japan delayed

THE JAPAN Securities Dealers' Association is to delay the scheduled listings of four shares on the over-the-counter (OTC) market this week as a result of continued stock market weakness, AP-DJ reports from Tokyo.

The listing of a number of new issues on the OTC market and the subsequent over-supply position has been cited as contributing to the decline in the share market.

Tenders for shares of four companies had been set for this week ahead of scheduled listings in mid-December.

It's unclear when the procedure for listing will now resume, an association official said.

Another 20 companies are scheduled to offer tenders for new OTC listings in December. However, an association official said a decision on whether to go forward with those tenders will have to be made based on the market's condition.

The four issuing companies decided to delay their listings this week in response to a request from the association, said an official at Wattman H.K., one of the four companies involved.

The so-called Sony Music Entertainment 'shock' is another important factor behind the delay, he added.

Shares of Sony Music failed to trade on the first day of its listing on the second section due to overwhelming selling interest.

Consumer confidence data help Treasuries strengthen

By Patrick Harverson in New York and Simon London in London

NEWS of another big fall in consumer confidence and good demand for a five-year note auction boosted Treasury prices at both ends of the market yesterday.

In late trading, the benchmark 30-year bond was up 1/4 at

GOVERNMENT BONDS

100%, yielding 7.939 per cent. The two-year note was also higher, up 1/4 at 100% yielding 5.433 per cent.

The market opened firmer on reports that a University of Michigan survey showed a sharp drop in consumer sentiment during November, and prices moved further ahead after the Conference Board announced that its index of consumer confidence fell from 60.1 last month to 50.6.

A successful afternoon auction of five-year notes also helped market sentiment, although the day's gains would have been better for the fact that the market remains unsettled by concern that the administration will over-stimulate the economy, pushing inflation to unacceptable levels.

In the credit markets, the Federal Reserve intervened to lower the Fed funds rate by arranging \$1.5bn in customer repurchase agreements. The intervention, however, failed to dislodge the Fed funds rate from 4% per cent, still well above its target of 4 1/2 per cent.

■ JAPANESE government bond prices were little changed yesterday as sterling remained steady on the foreign exchange markets and gilts market participants prepared for today's 1.5bn 20-year bond auction.

The December gilt contract on the London International Financial Futures Exchange closed at 93.12, slightly below

BENCHMARK GOVERNMENT BONDS

	Coupon	Date	Price	Change	Yield	Week	Month
AUSTRALIA	12.000	1/10/91	113.725	+0.040	9.57	9.50	10.01
BELGIUM	9.000	06/01/91	98.1000	+0.000	9.13	9.05	9.12
CANADA	8.000	04/02/91	98.4500	+0.000	8.73	8.51	8.58
DENMARK	8.000	11/00/91	98.0250	+0.100	8.03	8.04	8.05
FRANCE	8.500	11/00/91	97.9250	+0.171	9.11	8.95	9.05
SWITZERLAND	8.000	01/01/91	103.4250	+0.290	8.82	8.76	8.80
GERMANY	8.25	09/01/91	98.8000	+0.110	8.27	8.23	8.34
ITALY	12.000	06/01/91	98.4200	-0.008	12.00	12.07	12.40
JAPAN	No 118	4.800	98.0900	+0.073	6.22	6.19	6.24
	No 128	6.400	93.0900	+0.028	9.50	9.65	9.68
NETHERLANDS	8.000	03/01/91	98.2700	+0.000	8.77	8.78	8.78
SPAIN	11.000	07/06/91	99.2000	+0.325	11.87	11.95	11.70
UK GIILTS	10.000	11/06/91	98.300	+1.122	10.42	9.73	9.80
	10.000	02/01/91	100.03	+0.025	9.88	9.70	9.80
	9.000	10/07/91	93.27	+0.025	9.75	9.50	9.50
US TREASURY	* 7.500	11/01/91	102.10	+0.002	7.41	7.32	7.35
	7.500	12/01/91	102.18	+0.025	7.41	7.32	7.35

London closing. * denotes New York closing. Yields: Local market standard Technical Data/ATLAS Price/Interest

the opening level of 93.14. Volume was a healthy 27,000 contracts.

The benchmark 11% per cent government bond issue matures in 2003/2007 closest up just 1/4 of a point on the day to 1118 for a yield of 9.38 per cent.

With all other long-dated stocks improved, the price of the auction stock, the 9 per cent conversion stock maturing in 2011, was unchanged in grey market trading at 334 partly paid. This may attract more investors into the auction as the stock is now cheaper relative to gilts of comparable maturity.

■ JAPANESE government bond prices were little moved by weaker than expected industrial production data which showed a slowing in the economy.

The benchmark No 128 issue closed the Tokyo day on a yield of 5.905 per cent, from an opening level of 5.88 per cent.

Industrial production figures for October showed an unexpected large 0.4 per cent decline over the previous month.

This is the first monthly decline in industrial produc-

tion for 53 months and will increase pressure for lower interest rates.

The authorities announced the auction of \$800m 10-year stock. The stock will carry a coupon of 6 per cent and will be brought with the outstanding issue No 144, now the most likely issue to take over as the 10-year benchmark stock.

■ GERMAN government bonds rose yesterday following comments from senior government officials that German interest rates may not have to rise again.

The benchmark 8% per cent 10-year bond closed at 98.79, up from 99.63 on Monday, for a yield of 8.28 per cent. The December bond future on Liffe closed at 85.95, up from an opening level of 85.80. Volume was 27,000 contracts.

Analysts said that comments by Mr Jürgen Moellermann, economics minister, that German interest rates did not have to rise again had improved sentiment.

However, others pointed out that the Bundesbank is outside formal government control and will pursue its own policy objectives.

rising loan losses and loss of interest on non-performing loans.

IBCA said all three banks, however, have substantial resources which will enable them to deal with their problems, and the ratings are still strong. The short-term ratings of all three banks are A+.

Profitability and asset quality. "Because of their sensitivity to interest rate movements, all the trust banks are experiencing a period of very weak operating profitability," the agency said.

Weak earnings mean the banks are less well-placed to cope with the increase in asset quality problems as they suffer

in accordance with the provisions of the Notes.

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INTERNATIONAL CAPITAL MARKETS

Equity-linked offers from Far East dominate trade

By Tracy Corrigan

A CROP of equity-linked offerings by Far Eastern borrowers dominated activity in the Eurobond market yesterday.

The only sizable fixed-rate offering was a \$250m deal for Kansai Electric Power, the second largest of the Japanese electricity utilities. The Canadian sector suffered a sharp sell-off last week, which caught a six-year deal for Japan's Export-Import Bank. The spread on that deal tightened from 35 basis points to 28 basis points, as a result of the weaker market.

After an extremely strong performance throughout the year, some investors seemed to feel that the sector was near-

INTERNATIONAL BONDS

ing the end of its run. But the market has proved reasonably resilient and the currency, which also came under threat, has recovered.

However, dealers said that both these deals have relied on Japanese rather than European placement, so the deal does not really test European demand for Canadian dollar securities.

Kansai's five-year deal, launched at a spread of 40 basis points, was bid at 95.33, just above its fixed offer of 101.4% bid for Sanwa Shutter.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupons %	Price	Maturity	Fees	Book runner
US DOLLARS						
Sanwa Shutter Corp.(a)*	260	3%	100	1995	24/1/2	Daiwa Europe
	150	5%	100	1998	24/1/2	Daewoo Secs.(Europe)
Missawa Homes Co.(b)*	140	3%	100	1995	24/1/2	Nomura Int'l
CANADIAN DOLLARS						
Kansai Electric Power(a)	250	8%	100.925	1998	17/1/2	Wood Gundy
D-MARKS						
Shinsei Corp (a)*	90	5%	100	1995	24/1/2	Yamachii Bl.(Deutsch.)
SWISS FRANCE						
Houliques Paper Mills(a)++*	120	6%	102	1995	-	WPFZ
French Tech Con.(b)++*	100	4%	100	1995	-	Nomura Bl.(Switz)
Kamedala(a)++*	30	4%	100	1995	-	SSC
ADG Electronic Ind.(c)++*	20	4%	100	1995	-	Barca del Gotardo

*=Private placement; **Convertible; ++With equity warrants; + Floating rate note; (a) Non-callable; (b) Callable 12/12/93 at 102%; declining 1% semi-annually; (c) Callable 31/3/92 at 102%; declining semi-annually by 4% until 100%; 4% if the average closing price of shares on the Tokyo Stock Exchange for a period of 30 consecutive stock exchange trading days is at least 150% of the average of the conversion price in effect on such last stock exchange trading day.

Kuwait steps up borrowing from banks to \$5.5bn

Banks to automate small corporate Forex deals

By Richard Waters

KUWAIT is to borrow \$5bn from international banks, rather than the Siba it originally sought, in a series of bank loans of nearly \$1bn each, it was announced yesterday. writes Richard Waters

Nearly 80 banks participated in the syndicated deal, led by J.P. Morgan, which marked the first international fundraising by the emirate to finance reconstruction following the Gulf war. According to details published yesterday, NatWest is the only one of the four leading UK clearers which has not participated. Barclays committed \$30m, while Lloyds Bank offered \$25m and Midland \$15m.

BARCLAYS and Midland, the UK clearing banks, have moved to automate small foreign exchange deals by their corporate customers. Both firms are aiming to cut the costs of handling these small transactions, though they also claim the development will make dealing easier and cheaper for customers.

At present, the many small deals done by companies (Barclays says they number more than 1m a year) are made over the telephone, either direct with the banks' dealing rooms, or through a local branch. The time this takes, and the paperwork involved in processing the deals, imposes a significant cost on the banks.

In response, both Barclays and Midland this week launched personal computer-based systems designed to provide automatic dealing for their customers. They provide foreign exchange rates direct from the banks' dealing rooms, and enable customers to deal at the rates presented to them.

Barclays' system, developed by software house Cognotech, has a ceiling of \$250,000 on each order. Midland's will accept trades up to \$2m.

Both banks are offering to provide the software free, though customers will have to pay the costs of dialling in to the banks.

arrange the offering, which will be around \$150m equivalent with a \$50m equivalent international tranche. Crédit Lyonnais declined to comment.

In addition to the current Crédit Local offering, several French companies are preparing transactions. Christian Dior, the French fashion house, which will seek a listing in Paris in December, will be offering shares to international investors through an initial public offering to coincide with the listing.

Crédit Lyonnais is believed to have won a mandate to arrange the offering, which will be around \$150m equivalent with a \$50m equivalent international tranche. Crédit Lyonnais declined to comment.

A \$450m global equity offering of shares in Elf, the French oil company, looks set to emerge before the end of the year.

The largest flotation of a Mexican company to date was launched last week for Televisa.

The offering, in the form of Mexican depositary shares, is divided into three tranches: 1m shares in Mexico, 16m shares in the US and 10m shares in

Currency risk hedging hangs in the balance

Simon London finds UK treasurers divided over which exposures should be hedged

Having won the fight to establish currency hedging as a responsible part of financial management, UK company treasurers are now deeply divided among themselves about which types of currency risk should be hedged.

In particular, companies are split between those which hedge against the effects of foreign exchange movements when overseas earnings are translated into sterling for accounting purposes, and those which do not.

For example, British Aerospace earns dollars from sales of commercial aircraft, yet makes most of its cost and investment decisions in sterling, reflecting a primarily UK manufacturing base. The stream of dollar income is hedged in the forward foreign exchange market so that the company can, at least, be certain of the amount of sterling it will receive from a dollar-denominated contract.

If the company did not hedge, the sterling value of its sales could be subject to wide fluctuations.

While analysts and investors argue about the efficiency of different hedging strategies, few question the basic sense in hedging these transaction exposures.

Companies which hedge this exposure are trying to iron out volatility in reported earnings and asset value. They point out that fluctuations in reported earnings per share can distort the way in which shares are valued by investors.

However, other companies argue that while a depreciation in sterling makes overseas earnings appear lower, it also reduces overseas costs. Hence there is little economic cost from the movement in exchange rates. They argue that there is no justification in spending hard cash protecting profits.

Many said that they preferred to make their own decisions about such currency risks, some said that "hedging which uses real cash to protect an accounting figure are a waste of time and money".

In addition, an increasing number of investors run their own "overlay" currency hedging strategies.

SmithKline Beecham's new £1.2bn bond

Company's £1.2bn bond issue is due to be listed on the London Stock Exchange on November 29.

It will be the first major UK company to issue a bond denominated in US dollars.

SmithKline Beecham's chief financial officer, John Crompton, said: "We believe the new bond will be well received by investors."

He added: "The bond will be a true反映 of our underlying business performance."

SmithKline Beecham's chief executive, Sir Alan Reckitt, said: "The bond will be a significant step forward in our strategy of diversifying our earnings and cash flow across different currencies."

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UK COMPANY NEWS

Juliet Sychrava on the results from two electricity companies
National Power reaches £202m

NATIONAL POWER, the electricity generator privatised in March, yesterday reported interim pre-tax profits up 18 per cent to £202m in the half year to September 30 1991 compared with a pro-forma figure of £171m. Earnings per share rose by 19 per cent from a pro forma 9.1p to 11.2p.

An interim dividend of 3p was declared. National Power said it had taken a cautious approach to dividend policy, and stressed that the company faced many uncertainties over the future price of fuel, and its ability to secure attractively-priced new contracts with its customers.

Operating profit was 24 per cent higher than the previous year, mainly due to the 10 per

cent increase in turnover to £214m, as the contract price of electricity rose by 5 per cent to 3.0p per unit. Inflation would push prices to 3.4p next year.

National Power stressed that it sold almost all its electricity under contracts, and so was not vulnerable to volatility in the pool or wholesale market price of electricity.

Unit sales were down 5 per cent as intensifying competition from Nuclear Electric and Electriques de France squeezed its market share by 2 per cent.

Overall electricity demand grew by 0.8 per cent compared with 1.5 per cent in the year to March 1991, but National Power said it did not expect

more than 1 per cent growth over the next 12 months.

Operating costs overall rose by 8.6 per cent, as National Power paid to decommission old power stations, and faced higher charges from the National Grid Company.

National Power's fuel bill, however, which is the company's largest single cost, was 6.5 per cent down on the previous year. However, 4 per cent of this was because of lower overall sales, the company said.

While coal costs also fell, this was largely due to the value of the large coal stocks the company holds, as UK and overseas coal prices rose during the year.

Fuel cost savings would eventually flow through to the customer, the company said.

National Power said fixed cost savings would enhance profits for shareholders, as it continued its programme of job cuts. Some 1,300 jobs were lost in the six-month period, giving a workforce of 13,200, and the company plans to halve jobs outside power stations to less than 2,000 over the next 12 months.

The company's balance sheet showed net assets up by £105m, and net borrowings down £25m. Gearing was down from 13.3 per cent to 10.8 per cent, but the company anticipated increased borrowing in the second half of the year, as it began to invest in gas-fired power stations.

See Lex

Norweb generates £33.4m at half year

NORWEB, the Manchester-based regional electricity company, reported pre-tax profits of £33.4m for the six months to September 30, compared with a pro forma loss of £10.2m.

Earnings per share were 12.5p (3.2p), and an interim dividend of 5.5p is declared, which was below City expectations.

"We could support a higher level of dividend," said Mr Ken Harvey, Norweb's chairman. "But if we pushed the dividend up very high, the regulator would be anxious. We have set a level consistent with our long-term expectations."

The sharp improvement in profits was mainly because of the absence of the £15.2m exceptional cost incurred last year when the company wrote

off obsolete assets and made other provisions.

Mr Harvey said underlying operating profit growth was about 10 per cent. This was due to a 1.8 per cent growth in the units of electricity distributed, cost control, and improvement in the retail business, he said.

A colder-than-average spring and improved demand from commercial customers, especially in the Manchester area, helped boost sales. Turnover was £576m (£546m).

In the competitive supply market, where regional companies compete for large customers, Norweb said it retained more customers than budgeted, but would not compete more aggressively by selling electricity at a loss.

Sales fell in the retailing business, but improved margins turned last year's loss into a profit. "We think we are now back around the level that we were in 1989-90, when our retail business made a good profit of around £7.5m," Mr Harvey said.

The company said tight financial control helped maintain a strong positive cash flow. Net debt was cut to £214m (£178m), reducing gearing to 26.3 per cent (45.2 per cent).

• **COMMENT**

Since it was floated on the third lowest yield of the 12 regional companies a year ago, Norweb's share price has slowly improved relative to the pack, and yesterday's results

pushed it higher. Although some analysts were disappointed with the dividend which they viewed as a mistaken sop to the regulator, the City broadly expects a more generous full-year payment and some analysts forecast a 15 per cent increase in the final dividend. Moreover, some view the company's cautious dividend policy as a sign that it is balancing the interests of customers and shareholders, while Norweb's good cost control record has also won support.

Forecasts for full-year profits range from about £128m pre-tax to £138m, and earnings from about 49.4p per share, putting the company on a prospective p/e of 7, to about 57.9p per share, putting it on a p/e of 5.9.

Premier Oil up 27% thanks to Wytch Farm

By Richard Gourlay

PREMIER Consolidated Oil yesterday reported a 27 per cent increase in post-tax profits reflecting a full period of production from the Wytch Farm oilfield in Dorset where it has a stake.

Sales in the six months to September rose 43 per cent to £20.3m, as a 52 per cent increase in production to 10,985 barrels of oil equivalent a day was only partly offset by a 3 per cent fall in the oil price in

sterling terms.

Earnings per share rose from 0.62p to 0.78p; Premier does not pay a cash dividend.

Wytch Farm was operating at full production throughout the period with Premier's 12.5 per cent interest giving the company 8,200 bpd. Thistle and Devon oilfields were shutdown between April and August for maintenance so that in all but the last six weeks of the period the company was paying operating costs while producing no oil.

Thistle and Devon are now back to full production, giving Premier a 2,100 bpd share.

Earlier this month, the Department of Energy gave Annex B approval for the development of the Angus field in which Premier has a 6.06 per cent interest.

Mr Roland Shaw, Premier chairman, said operating cash flow for the period remained

strong at £11m. Backed by a rising production profile Premier was pursuing a continuing programme of exploration and acquisition.

Mr Shaw said the company still viewed favourably the prospects of finding oil and gas in the Far East. Earlier this month Premier and three partners signed a production sharing agreement with the state of Cambodia for an offshore block.

The result compared with a loss of £5.5m last year, after exceptional of £2.6m.

Turnover fell 38 per cent to £54.4m, although the decline was solely due to the sale of non-core businesses.

Earnings per share were 4.1p against losses of 8.6p last time.

Mr John Richardson, joint deputy chairman, said the board would aim to make a meaningful distribution at the year-end, barring unforeseen circumstances.

The dividend has not been paid since the 1989-90 interim period, after which the group began to incur losses.

Mr Richardson said the profits had been achieved despite a "sterile economic environment". There was no upturn in sales."

The result compared with a loss of £5.5m last year, after exceptional of £2.6m.

Turnover fell 38 per cent to £54.4m, although the decline was solely due to the sale of non-core businesses.

Earnings per share were 4.1p against losses of 8.6p last time.

Mr John Richardson, joint deputy chairman, said the board would aim to make a meaningful distribution at the year-end, barring unforeseen circumstances.

The dividend has not been paid since the 1989-90 interim period, after which the group began to incur losses.

Mr Richardson said the profits had been achieved despite a "sterile economic environment".

There was no upturn in sales."

"Allied-Lyons' competitive performance in all three divisions was encouraging."

Michael J. Joshua

(Extracts from the Chairman's Statement)

Pre-Tax Profit	Earnings per Share (Excluding Property Disposal Profits.)	Dividend per Share			
1991/92	1990/91	1991/92	1990/91	1991/92	1990/91
£289m	£286m	19.4p	19.2p	6.65p	6.27p

Up 1% Up 1% Up 6%

28 weeks to 14 September 1991

"Trading conditions in the twenty eight weeks ended 14 September 1991 were very difficult. Despite the effects of recession and the Gulf War, combined with destocking in some major spirits markets, performance was encouraging and we are confident of our ability to take full advantage of any improvement in the economic environment in the second half and beyond."

The new top management team, appointed during the period under review, is committed to the focused development of the group's international strength in brands and retailing; to achieving good performance for shareholders through effective strategies and financial controls; and to driving the business hard in pursuit of earnings growth.

We have already made some significant moves towards these goals - Carlsberg-Tetley, our proposed joint venture company with Carlsberg A/S, our agreement in principle with Brent Walker and the planned sale of Showerings and VPW."

ALLIED LYONS

New pub chain buys 185 houses from Bass

By Chris Tighe

THE MANAGEMENT team which has been trying to buy Camerons' Lion brewery in Harlesden from Brent Walker, yesterday announced it has bought 185 public houses from Bass, to form the nucleus of a new pub chain.

National Power's fuel bill, however, which is the company's largest single cost, was 6.5 per cent down on the previous year. However, 4 per cent of this was because of lower overall sales, the company said.

While coal costs also fell, this was largely due to the value of the large coal stocks the company holds, as UK and overseas coal prices rose during the year.

Fuel cost savings would eventually flow through to the customer, the company said.

See Lex

Banks lend Maxwell companies £5m so trade can continue

By Robert Peston

BANKS WITH loans to the Maxwell family's group of private companies yesterday agreed to lend the companies about £5m to enable the the companies to continue to trade.

"The speed with which we made the funds available shows our commitment to finding an orderly solution to this problem," commented a banker.

The funds will be provided by five banks which are members of a steering committee appointed on Monday to represent the interests of 30 banks with £850m in loans to the Maxwell private companies.

The committee members are National Westminster Bank, which is in the chair, two other UK clearing banks, Midland and Lloyds, together with Paribas, the big French bank and Sumitomo Trust and Banking, the Japanese trust bank.

The long-term requirements of the Maxwell private companies for new finance are being assessed by NM Rothschild, the merchant bank appointed on Monday to advise the private companies.

The next hurdle for the Maxwell is the deal, one of the region's largest management buy-outs. Mr Arkley said Camerons Inn aimed to create an estate of 500 licensed houses in north-east England, managed on traditional three year tenancy agreements.

He said they remained committed to buying the Lion brewery and 106 Brent Walker pubs, but the new company would be viable even without that. Brent Walker was not satisfied with the "fair price" they had offered, he said, but had promised them the chance to match any better bid.

Mr John Brackenbury, chairman of Brent Walker's brewing division and who allowed Mr Arkley to set up the new company, wished his ex-colleagues well but said they now faced three rival bids for the brewery and pubs. Two were conditional offers while the third, coincidentally arrived yesterday, he said. Of the three, two were from established pub chains. A final decision is expected by Christmas.

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UK COMPANY NEWS

Mowlem expands in east Germany via £5m buy

By Andrew Taylor, Construction Correspondent

JOHN MOWLEM, the UK construction and building services group, yesterday joined the small number of British companies which have purchased businesses in the former East German republic.

Mowlem is paying DM15m (£5.2m) to acquire Bau-Tec, a construction and concrete products company based near Berlin.

The agreement was signed yesterday by Sir Philip Beck, chairman, and Mrs Birgit Breuel, president of the Treuhand, the privatisation agency established to dispose of former state businesses.

Sir Breuel was visiting London as part of a campaign to encourage greater international investment in eastern Germany.

British investors have lagged behind other Europeans in purchasing East German assets. By the end of last month a total of 21 French investors had bought 42 business from

the Treuhand and 31 Swiss buyers had bought 33 companies. Thirteen British investors had bought 23 companies.

UK construction and building material groups have been particularly anxious to break into the eastern German market. Redland, through Brax, its 51 per cent owned subsidiary, has acquired all but one of the former republic's concrete plants. RMC, the world's largest concrete producer, has acquired cement and concrete interests in eastern Germany.

Amc, the UK construction and engineering group, this month announced it was acquiring a 50 per cent stake in Kitzelberger, a German building and civil engineering group with offices in both western and eastern Germany.

Tarmac, the UK's biggest construction and building materials group, last week announced that it had become the first British contractor to

win a road contract in eastern Germany since unification. The DM15m contract involves the design and construction of dual carriageway to the north east of Leipzig towards the town of Torgau.

Sir Philip said yesterday that the company had been looking for some time for a suitable German partner to capitalise on redevelopment opportunities in the former East German Republic, potentially one of the most exciting construction markets in Europe.

He said that Bau-Tec, which employs 450 people, had adapted well to the change in market economy and it was carrying out profitable work.

Mowlem, which opened an office in Berlin last summer, is currently carrying out studies jointly with Conran Rocha, a planning consultancy, for the local authority regions of Schwedt/Angermünde and Eberswalde.

NEWS DIGEST

Cost saving cuts loss at Christie

CHRISTIE GROUP maintained much of its turnover while progressively reducing costs in the half year to September 30, and cut its pre-tax loss from £1.5m to £81,000.

Market conditions for this specialist business agency remained difficult, a trend exacerbated by the withdrawal of many lenders from the commercial mortgage market.

In addition, lenders who remained in the market have changed their lending criteria to make it more difficult for business purchasers to finance acquisitions.

During the period, the US subsidiary continued to incur losses and was sold for a nominal consideration, thereby strengthening the balance sheet.

Losses per share were 1.81p (4.81p).

Hoskins Brewery dips to £48,000

HOSKINS BREWERY, the small Leicester-based concern, saw pre-tax profits fall to £48,000 over the six months to September 30.

The decline from last time's £57,000 came on lower turnover of £550,000 (£1.13m) reflecting the disposal of two coffee shops. Operating cost savings reduced net interest charges to £69,000 (£8.50p).

USM-listed Hoskins has lowered the price of its Beermaster bitter to 89p per pint helping to increase production and sales by 20 per cent.

Fully diluted earnings per share worked through at 0.76p (1.04p). Costs of aborted public house acquisitions amounted to £24,000 and were taken below the line.

Amber Industrial declines to £1.2m

AMBER INDUSTRIAL HOLDINGS held its operating profit in the opening six months but reduced interest income meant pre-tax profit fell 8 per cent, from £1.31m to £1.2m.

Turnover in the period to September 30 was reduced to £7.85m (£7.91m).

The reduction in interest income followed lower rates and depreciation of some cash in Bridgewater.

Earnings per share came to 16.5p (19.5p) and the interim dividend is again 4.5p.

Corporate Services £2.3m cash call

CORPORATE SERVICES GROUP has launched a 2-for-7 rights issue to raise £2.3m. The supplier of recruitment and other services will use the money to reduce debt and increase working capital while it completes a rationalisation programme. The offer, underwritten by Duracher West, is at 42p. They were consolidated yesterday on a 20-for-1 basis having closed at 2p on Monday.

SOUTHNEWS STARTS ON ROAD TO RECOVERY

SOUTHNEWS, the USM-listed local newspaper publisher, made a pre-tax profit of £164,000 in the half year to September 28, confirming direc-

tors' belief that the company had started to recover.

Last time the company achieved £415,000 but that turned into a loss of £987,000 by the end of the year, including £916,000 exceptional reorganisation costs.

Sales fell to £7.15m (£9.4m) but operating margin rose to 9.1 per cent (6.2 per cent).

The improved profits were achieved despite the continued advertising downturn. Of the fall in revenues nearly 70 per cent was attributable to the decline in job advertising.

An interim dividend of 0.5p is declared. Last time there was an interim and only payment of 0.89p.

Significant growth at Walker & Staff

WALKER & STAFF HOLDINGS, a distributor of valve and pipeline equipment, is forecasting a 50 per cent increase in profits for the year to March 31 1992. Previously it made £388,000.

This will follow a first half, now reported on, when pre-tax profit almost doubled to £347,000 (£180,000) on turnover up 4 per cent to £4.25m (£4.08m).

Earnings per share came to 10.6p (5.3p).

Tottenham delays announcing results

TOTTENHAM HOTSPUR, which owns the north London football club, has delayed the announcement of its results for the year to May 31 until December 6 because of plans to unveil a rights issue at the same time.

The delay pushes the publication of the annual report and accounts into injury time

Japanese move into flour milling

By Andrew Baxter

THE JAPANESE have moved into one of Europe's more specialised areas of manufacturing expertise with the £4m purchase by privately-owned Satake of Thomas Robinson Group's flour milling machinery interests.

Sir Philip said yesterday that the company had been looking for some time for a suitable German partner to capitalise on redevelopment opportunities in the former East German Republic.

Sir Robert Satake, Satake president, said his company would be better able to support the businesses' expansion into Europe, where flour milling engineering is dominated by the Swiss company Buhler.

TRG received £2.5m cash for the businesses, with the remainder retained until completion. However, it will have to pay £920,000 of redundancy and other costs associated with the deal.

Mr Tony Firth, chairman, said there had been problems at Concentric Pumps, which produces parts for diesel engines. It had incurred a loss of £2.5m, compared with a profit of £2.5m, and management changes had been made.

Turmoil in the aluminium industry had affected the ingot business. "We keep thinking aluminium will get better, but when it gets worse and it has weakened again since the year-end," he said.

The group had expected a better second half when it announced its interim results

in May. However, demand from the petrochemical industry had been slow to pick up after the Gulf war and continued recession in the housing market had dampened sales to the white goods sector.

Overseas sales rose by 7 per cent and accounted for 26 per cent of the total.

Mr Firth said a number of subsidiaries had been reorganised, new appointments had been made and jobs shed to improve international competitiveness. About £1.2m costs had been incurred above the line.

Net debt stood at about £2.5m, gearing of 8 per cent, at the end of the year. Capital spending was cut to £4m (£5.5m).

Earnings per share fell to 13.21p (28.4p). The final dividend is held at 7.63p, making a total of 11.17p (11p).

The share price fell 5p to 270p. On the company broker's pre-tax profit forecast of 27.5p for this year, the prospective multiple is 11.8.

Concentric down 54% as UK recession bites

By Jane Fuller

A POOR year for diesel engine pumps and aluminium ingots aggravated the effects of the UK recession on Concentric, the Birmingham-based components maker, which saw pre-tax profits fall by 54 per cent in the year to September 30.

The decline from the previous year's record level of £9.2m was 4.1 per cent to £112.6m (£108.6m). Just over half the business was motor related.

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FT LAW REPORTS

Export finance transaction is a contract for sale

WELSH DEVELOPMENT AGENCY v EXPORT FINANCE CO LTD

Court of Appeal
(Lord Justice Dillon, Lord Justice Ralph Gibson and Lord Justice Staughton)
November 19 1991

A FINANCE agreement by which an agent sells goods to his undisclosed principal at discount under a standing offer subject to warranty of non-infringement, and then sells them for the principal to overseas buyers at full purchase price, does not create a charge or funds for security in the absence of contrary indication in the contract as a whole, but is in substance an agreement for sale entitling the principal to the buyer's payments as against the agent's secured creditors. And the agreement is not invalid for uncertainty as to whether on-sold goods are the subject of agency in that at time of sale the parties do not know if it is negated for latent unmerchantability, because if a latent defect does exist, its existence is certain irrespective of knowledge, and may be ascertained without further agreement by subsequent enquiry.

It was necessary to look at the master agreement as a whole to decide whether, in substance, it amounted to an agreement for sale, or to a mortgage or charge on goods and their proceeds.

The Vice-Chancellor concluded that provisions relating to right of redemption and discount were inconsistent with the master agreement being an agreement for sale.

Operating procedures incorporated into the master agreement provided that on Parrot's acceptance of Enviro's offer Enviro would pay Parrot the "exporter's price", which was 90 per cent of the price payable by the buyer less a discount calculated on the basis that Enviro would be out of its money for the Average Credit Period (ACP) – the average period over which overseas buyers took to pay their debts.

On expiry of the ACP, Enviro's claim account would be credited with 100 per cent of the price payable by the overseas buyer, and their proceeds.

If the transaction was a sale of goods unconditionally appropriated by Parrot to a contract to be made immediately afterwards by Parrot to overseas buyers for payment by Enviro, then the price paid by the buyer less a discount calculated on the basis of Enviro's price for the Average Credit Period (ACP) – the average period over which overseas buyers took to pay their debts.

On expiry of the ACP, Enviro's claim account would be credited with 100 per cent of the price payable by the overseas buyer, and their proceeds.

The two societies had been in merger discussions since early summer. Leeds, one of the fast-growing societies in the industry top 10, announced early this year that it was merging with a larger operation after incurring a loss this year.

However, Mr Peter Spence, managing director, said yesterday that a planned merger with St Nicolas Brownhill Wilkinson, the fifth largest building society with assets of £17m, had not been forced upon the society by the Building Societies Commission, the industry regulator.

The two societies had been in merger discussions since early summer. Leeds, one of the fast-growing societies in the industry top 10, announced early this year that it was looking for smaller societies to absorb.

Leeds has not merged with another society for nearly half a century. Southdown will bring Leeds, a predominantly northern society, a network of 38 branches in the south of England.

"I do not think that this one will be the last merger in my time," said Mr Mike Blackburn, chief executive of Southdown.

Southdown was formed in 1990 out of a merger between Sussex County and Eastbourne Mutual. It made a profit of £1.8m after provisions of £3.9m on its 250m mortgage book.

This year it has been hit not only by a high level of arrears and repossession but also by a cost base very much higher than the industry average. Its losses are expected to be about £4m for an unchanged £6 total.

W.D.A. paid £1m into the guarantee fund from its own resources. On expiry of the ACP, the W.D.A. and Parrot's receivers for unlawful interference with contract with Enviro would be liable to pay the price payable by the overseas buyer, with appropriate discounts.

There was nothing in that to make it more likely that the substance of the transaction was a charge on goods rather than a sale. The discount, calculated on the ACP, was not fixed once and for all but was adjusted in the light of actual credit periods. That did not convert discount into interest on a loan, and did not negate the transaction being one of sale and purchase.

The right of redemption arose under clause 11 of the master agreement under which Enviro was given a right of summary termination.

On termination, by clause 9 of the operating procedures, all amounts due by overseas buyers became immediately due for payment by Enviro. Enviro terminated the master agreement. Parrot was refunded what remained unpaid as at May 15.

If the effect of the master agreement was to create a registrable charge in favour of Enviro on Parrot's assets, there was never any registration of that charge and it would be void as against the liquidator or creditors.

The issues were whether there was a fundamental legal flaw in the master agreement rendering it invalid; and whether the master agreement created charges which were void for non-registration.

By clause 1 of the master agreement Enviro authorised Parrot, in its behalf, to sell to any buyer goods immediately thereafter agreed to be sold by Parrot to Enviro.

By clause 2 Enviro offered to buy from Parrot goods to be sold by Parrot "as agent for Enviro to buyers by way of export". The offer extended only to goods which complied with warranties in clause 5(d), including a warranty that they should be of merchantable quality and fit for their intended purpose.

Under the agreement Parrot undertook to instruct overseas buyers to pay into collection accounts opened by Enviro in Parrot's name. It was prohibited from disclosing to the buyers that it acted as Enviro's agent, and from disclosing the existence of the master agreement.

An agent's authority to bind an undisclosed principal must have existed when the agent made the contract ostensibly as principal.

The Vice-Chancellor found a fundamental legal flaw in the master agreement, in that at moment of sale there was a latent defect of which no-one knew it could not be said with certainty whether goods were the subject of agency, because there might be a breach of the warranty of fitness and merchantable quality.

The fact that there was or was not a latent defect in a shipment of goods could be discovered later and did not depend on further agreement.

It did not matter to the validity of the master agreement that the fact was not actually known to the parties when the contract was made – *et cetera est quae certum reddit potest* – that is certain which can be made certain. The answer

Rachel Davies
Barrister

Power Behind The North West

The results are unaudited. A copy of the Interim Report 1991/92 will be posted to shareholders in early December. Copies can also be obtained from the registered offices, Talbot Road, Manchester, M16 OHQ.

Ort finance
saction is a
fact for sale

FINANCIAL TIMES WEDNESDAY NOVEMBER 27 1991

UK COMPANY NEWS

Cost of complying with MMC orders estimated at £100m Allied-Lyons edges ahead to £289m

By Philip Rawstorne

ALLIED-LYONS, the drinks, food and retailing group, witnessed the worst effects of recession and the Gulf war to improve first half pre-tax profits from £266m to £289m.

Trading profit during the 28 weeks to September 14 rose to £388m (£373m) on turnover some 5 per cent higher at £2.65bn (£2.63bn).

Mr Michael Jackman, chairman, said that the group was confident of its competitive position and its ability to take advantage of any economic improvement. But he added:

"Trading conditions in the first half were very difficult... and it is not clear to us that the next six months will be that much easier."

The cost of complying with

the Monopolies and Mergers Commission orders would be included as an extraordinary item in the full year's accounts, Mr Jackman said. This was estimated at £100m but could be reduced by profits from pub disposals and tax relief.

All divisions performed robustly in tough trading conditions.

Brewing and retailing operations pushed trading profits ahead 5.7 per cent ahead to £148m (£140m). Tully bitter consolidated its position as the UK's biggest-selling ale brand and beer volumes and market share increased overall, particularly in the free trade and take-home trade.

The Hiram Walker wines

and spirits operations lifted profits 6 per cent to £173m (£163m). Ballantine's Scotch whisky and Beefeater gin made good progress, notably in Spain. Canadian Club whisky and Kahula liqueur continued to gain sales in Japan.

Trading profit from continuing businesses in the Lyons food division rose nearly 15 per cent to £22m (£24m) helped by overseas expansion of the Bass-Robbins ice-cream and Dunkin' Donuts operations.

Growth in tea and coffee was reinforced by new product development and plant rationalisation. In the European bakery sector, there was strong growth in Benelux, Germany and Iberia.

Group profit growth was

helped by a small translation benefit from exchange rates and reduced finance charges, but there was an additional interest charge of 59m on the cash cost of closing out last year's currency trading loss of £47m.

Basic earnings per share showed a decrease from 22p to 21.5p but, excluding property disposal profits, earnings rose from 19.2p to 19.4p per share.

The interim dividend goes up to 6.55p (6.27p).

Allied's debt stands at £2.23bn - 80 per cent of equity - but is expected to fall considerably by the year end, and to be reduced further on completion of the Carlisberg and Showerings deals.

See Lex

Erskine House rises as interest charge falls

By Peggy Hollinger

SHARES IN Erskine House jumped 16 per cent to 81p as the office equipment services group announced a small rise in interim profits and maintained its dividend at 2.3p.

A 1m drop in interest charges to £2.1m boosted pre-tax profits, which rose from £1.58m to £1.68m for the six months to September 30. Turnover, however, fell 12 per cent to £29.1m.

Mr Brian McGillicuddy, chairman, stressed the uncertainty for the second half. "There is as yet no evidence of any significant or lasting improvement in sales in our main markets in the UK or US."

Sales in the UK - which represent 50 per cent of total turnover - were 26 per cent below the previous year. More than 60 per cent of the UK sales decline was due to the £4.7m sale of Braxton Office Systems, the laser printer and computer maintenance division. Turnover in the US was virtually flat, although profits benefited slightly from exchange rates.

Greater emphasis on the service side of Erskine's business resulted in a slight improvement in group operating margins, Mr McGillicuddy said. Services now accounted for some 50 per cent of total sales.

Erskine House, which built up a hefty debt through rapid expansion in the late 1980s, said it had cut borrowings from £41.3m at the year-end to £26.1m.

The chairman added that interest cover had risen from 3.1 to 4.2 times. Erskine came dangerously near breaching a bank covenant last year, and has agreed to maintain cover of at least two times.

"Our debt position is tolerable," said Mr McGillicuddy.

The east German operations, most of which were set up in the second half, had shown "encouraging growth".

Earnings per share fell from 6.7p to 6.3p.

• COMMENT

Seton was floated in July last year, but it was only when the company reported its first full-year results this June that the shares took off. Analysts like its strategy of buying well-known brands and shifting the balance of the business from supplying hospitals to community care, where there is scope for higher margins. Forecast earnings of about £5m put the shares on a prospective multiple of 18. The quality of management and good growth prospects do justify such a premium rating in the medium term, but a lot of good news is already in the price.

Seton jumps to £1.5m and raises £2.7m

By Andrew Bolger

SETON HEALTHCARE, one of the UK's best-performing shares this year, yesterday reported continuing growth in profit and raised £2.7m by placing shares with institutional investors.

The group, which came to the market last year, said proceeds would be used to finance the acquisition and development of the Steripod range of plastic vials, which allow pharmaceutical solutions to be delivered easily by community nurses.

A total of 1.06m shares, representing 5 per cent of the equity, were placed at 260p. The shares, which have nearly doubled in value during the year, closed 4p higher at 277p.

Pre-tax profits, boosted by acquisition, more than doubled

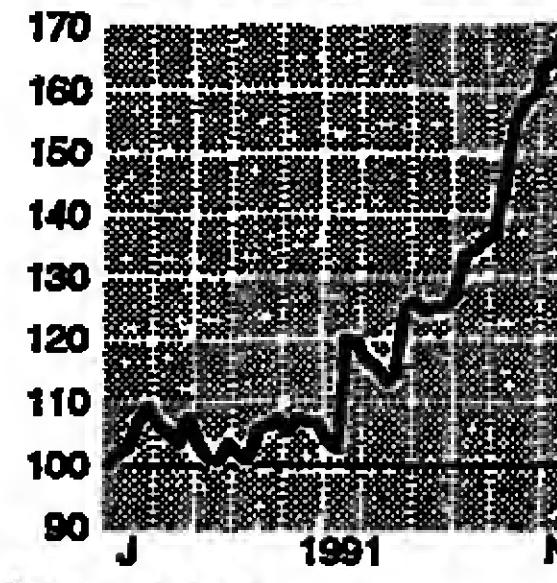
from £85.8m to £1.49m in the six months to August 31 on turnover ahead by 37 per cent to £17.5m.

Mr Norman Stoller, chairman, said the healthcare division, which accounted for more than 80 per cent of group sales, had performed well, particularly in the UK and Europe, and benefits of recently acquired businesses had begun to show through.

Healthcare sales showed organic growth rates of 15 per cent on the community care side and 5 per cent on the hospital side, giving an average of 11 per cent for the division.

The sports and leisure division had a less successful first half, mainly because last year benefited from sales associated with the World Cup.

Share price relative to the FT-SE All-Share Index



Earnings per share were 47p cent higher at 4.7p (3.3p). The company intends to pay a higher proportion of dividend

at the interim stage and is raising the payment from 0.4p to 1.5p.

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Seton was floated in July last year, but it was only when the company reported its first full-year results this June that the shares took off. Analysts like its strategy of buying well-known brands and shifting the balance of the business from supplying hospitals to community care, where there is scope for higher margins. Forecast earnings of about £5m put the shares on a prospective multiple of 18. The quality of management and good growth prospects do justify such a premium rating in the medium term, but a lot of good news is already in the price.

Everest Foods plans to raise £3.95m

By Jean Marshall

EVEREST FOODS, a US-quinted food producer and wholesaler, is proposing to raise about £3.5m net through an open offer of 2.5m new ordinary shares at 165p each on a 1-for-4 basis.

The offer is underwritten by Smith Keen Cutler.

Proceeds will enable further capital expenditure projects amounting to £2.85m to be implemented, directors said. The balance will reduce short-term borrowings and add to working capital.

Mr CJ Fox-Davies, Mr JDM Fox-Davies' their family trusts and Mr RM Walker will not subscribe for the offer in order to allow share ownership in the company to be broadened. Their entitlements amount to 17.6 per cent of the increased share capital and will be conditionally placed with institutional investors.

Directors intend to apply for the company's shares to be listed, and dealings are expected to begin on December 23.

Cost cutting benefits Kewill

By Alan Cane

KEWILL SYSTEMS, a computing services company specialising in manufacturing software, is seeing the benefits of its cost cutting programme in sustained profitability against a background of unevenly-recessed.

Pre-tax profits in the half year to September 30 rose to £1.56m, an 11 per cent increase on the previous £1.36m, despite falls in operating profitability in both the US and Europe.

Staff numbers are now at an optimal level in the UK and the US, although further jobs may

go in continental Europe to improve profitability.

Group sales rose 25 per cent to £21.5m with the contribution from Weigang WCS of Germany, a manufacturing software company acquired in May.

Earnings per share were 13.56p (12.62p). UK sales fell 13 per cent to £5.3m as the recession continued to hit customers, but operating profits were up 50 per cent as a result of cost savings.

In the US, sales increased 6 per cent but operating profits

declined 36 per cent after a poor first quarter. In Europe, sales rose 89 per cent but profits were down 4 per cent, chiefly through problems in Germany.

Mr Kevin Overstall, chairman, said that Weigang had been substantially reorganised with the loss of 40 per cent of staff numbers.

He thought both sales and profitability would hold up in the second half. His optimism was boosted by the first sales of the advanced XIS manufacturing software package.

37% downturn at Fairline Boats

By Richard Gourlay

FARLINE BOATS, the leisure power boat builder, yesterday reported a 37 per cent slide in profits as the luxury market was hit by falling sales.

Pre-tax profits for the year to September fell from £4.81m to £3.02m on sales down 10 per cent at £55m.

UK sales fell 23 per cent and exports rose from 51 per cent

to 58 per cent.

Mr Sam Newington, chairman, said the second half had been as bad as expected. A low order book coincided with high development costs for new models introduced in the year.

Sales had started to pick up in the current year, mainly in continental Europe, and while profits were unlikely to be very

good, the deterioration in sales was now under control.

Earnings per share fell from 88.5p to 55.5p. The final dividend is maintained at 13.85p, giving an unchanged total of 21p.

Mr Newington's family owns more than 58 per cent of the shares. The price fell yesterday by 30p to 48.5p.

Perkins Foods makes £27m acquisition foray

By Guy de Jonquieres, Consumer Industries Editor

PERKINS FOODS is buying Cogel, a Luxembourg-based frozen foods manufacturer and distributor, and Strelle-Royd, a UK producer of chilled poultry products, for maximum payments of £1.942m (£1.61m) and £0.93m respectively.

To help finance the initial consideration of £1.57m for Cogel, Perkins is issuing 5.6m new ordinary shares, of which 2.4m will be retained by the vendors and the remainder placed on their behalf at 147p each.

Initial consideration for Strelle-Royd is £2m, to be settled in 9.9m in cash and the rest to the vendors of £600,000 of secured loan notes and 9.9m new D-Mark convertible preference shares.

Perkins also plans to raise £5.6m by a cash placing of 4m new ordinary shares also at 147p.

Two Marks and Spencer clothing suppliers, Stirling and Ritz Design, are expected to announce plans to join forces this week.

Both had their shares suspended yesterday - Ritz at 185p, or 6p below this year's high, and Stirling at 41p.

Ritz makes blouses and underwear, and has been looked at by a number of potential partners since it was revealed that its chairman and finance director had totted up £260,000 of unauthorised personal spending. Both men resigned in July and promised to stand aside.

Further profit-related payments for both acquisitions will be met by the issue of ordinary shares, cash and secured loans.

Cogel's pre-tax profits were £9.9m in 1990 and its net assets were £1.91m. Strelle-Royd had net assets of £1.1m and vendors have warranted pre-tax profit of £2.15m in 1990-31.

Ritz increased its pre-tax profit by 22 per cent to £2.5m, on sales of £38.5m, in the year to March 31. Earnings per share were 17.5p. It had net debt of £2.7m and net assets of £7.1m before the influx of £260,000 as the after-tax repayment.

Stirling, which has a market value of £15.5m and held about £1.6m in cash, overlaps with Ritz in blouses, nightwear and swimwear. Its pre-tax profit fell to £1.06m (£2.74m) last year on sales of £41.5m (£34.5m).

Since Mr Peter Sheldon took over as chairman in April 1990, the group has sought to reduce its dependence on skirts and trousers. It bought Fiona Rose, a nightwear concern, last December and E Gifford, a casualwear distributor, this summer.

After a series of acquisitions in the late 1980s, NSM has been disposing of non-core businesses in an attempt to reduce borrowings. Disposals so far have netted the group £2.7m cash.

In the year to March 1991, Bison made pre-tax profits of £3.55m before extraordinary items, representing 94 per cent of the entire group's taxable income in that financial period. However, Mr Jermine said that the first priority was to reduce debt, a goal which it believed could be more rapidly achieved by disposing of a main business.

Disposals of non-core assets were not realising the premium prices the group had been counting on. Meanwhile, Bison was not producing sufficient return on capital employed and its short term pro-

psects were not as good as for the group's other businesses.

"Bison is a lovely business," said Mr Jermine, who joined NSM earlier this year. It has 50 per cent of the UK house flooring market and 30 per cent of the commercial concrete flooring market.

Bison, which was acquired by NSM in 1988 for a total original cost of about £55m, has not assets of £5.4m. It is being sold to WJB, a group backed by several institutions and headed by Mr Derek Hankinson, Bison's former chief executive and a former director of NSM who resigned earlier this year. WJB was formed specifically for this acquisition.

The sale leaves NSM with its coal interests which made pre-tax profits of about £5m in the UK and about £7.5m in the US in the year to March 31.

Further disposals are planned in the building products operations and the waste management business, into which NSM made an unsuccessful foray last year.

Interest costs increased to 26.18m (£3.82m) and were not covered by operating profits of £4.81m (£1.11m).

The interim dividend is passed, following an omitted final. Losses per share were 1.07p (earnings of 2.04p).

The entire proceeds of the sale will go to reducing the group's borrowings to £63m by the year end while shareholders funds would rise to £55m after the sale and after paying the preference dividend. This

would bring gearing down from over 200 per cent to slightly over 100 per cent, which was a level that could be more easily managed by trading in the remaining businesses, according to Mr John Jermine, chief executive.

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ppects were not as good as for the group's other businesses.

"Bison is

BUSINESS AND THE ENVIRONMENT

Levi finds a new fit in green

Playing to the environmental awareness of consumers, Levi Strauss, the world's largest brand-name clothing maker, is about to launch a range of "jeans for greens" that are made from naturally coloured strains of organically grown cotton.

The tanish-brown denim fabric is woven from naturally coloured cotton fibres without the use of toxic dyes and formaldehyde, normally used in processing. The coloured-cotton plants can also be grown without the use of chemical pesticides and herbicides.

The coloured cotton has been developed by a California plant breeder, Sally Fox, of Natural Cotton Colours, who cross-bred wild coloured cottons with longer-fibred white cottons to produce commercial varieties which are now being grown for Levi in Texas. Fox has developed a range of brown and green shades of cotton, which Levi will use, and has recently produced a natural red colour. Eventually she hopes to grow blue varieties.

"Not only is the coloured cotton a botanical breakthrough, but when woven creates cloth that is incredibly soft, beautifully coloured and comfortable to wear. The colour actually deepens with washing," said Roy Scheiner, Levi's product development manager.

Levi will begin its "Naturals" range with one style of men's jeans, which will be in limited distribution in the US next month. Levi expects to begin a full-scale roll-out of the new jeans next summer and eventually plans a range of jeans, jackets and shorts in the new fabric.

"Will 'green jeans' ever replace the familiar blue? 'We don't think so,' says a Levi spokeswoman. "People wear their faded blue jeans as a badge of experience. They become a sort of souvenir. There will always be a market for indigo blue jeans, but the potential for naturals is enormous." Already other US clothing manufacturers including The Gap and Esprit are expressing interest in naturally coloured cotton.

Louise Kehoe

Algoma Steel, Canada's third-biggest steelmaker, has spent much of this year trying to stave off collapse by putting together a new financing plan. One of the thorniest concerns of potential backers, however, is that in coming to Algoma's rescue they could find themselves liable for ecological damage which has been caused over the years at the company's heavily polluted plant in Sault Ste-Marie, on the eastern tip of Lake Superior.

The worries of Algoma's creditors are shared by banks throughout North America. Besides facing the normal banking risk of a sour loan, the banks are increasingly nervous about having to shoulder the cost of expensive clean-up operations at polluted industrial sites.

According to an American Bankers Association (ABA) survey earlier this year, almost two-thirds of US community banks (those with assets under \$500m) have rejected loan applications or potential borrowers because of concerns about environmental liability. Even so, about one in eight of the banks has had to pay pollution clean-up costs on property held as collateral for loans.

The result has been a significant tightening of the flow of funds to polluting industries, such as scrap merchants, businesses dealing with hazardous chemicals, pulp and paper mills, and even filling stations.

In a letter to President George Bush last month, the ABA listed environmental liability as one reason for the credit crunch in the US. The risk of being held liable for clean-up costs, ABA president Richard Kirk wrote, "is deterring banks from making loans to small businesses that have any conceivable environmental risk potential".

Among those businesses, scrap recyclers are complaining especially loudly. Under Environment Protection Agency rules, which equate shipping goods for recycling with arranging for their disposal, the recyclers can be held liable not only for pollution on their own properties but also at smelters and other facilities to which the waste may transport toxic materials.

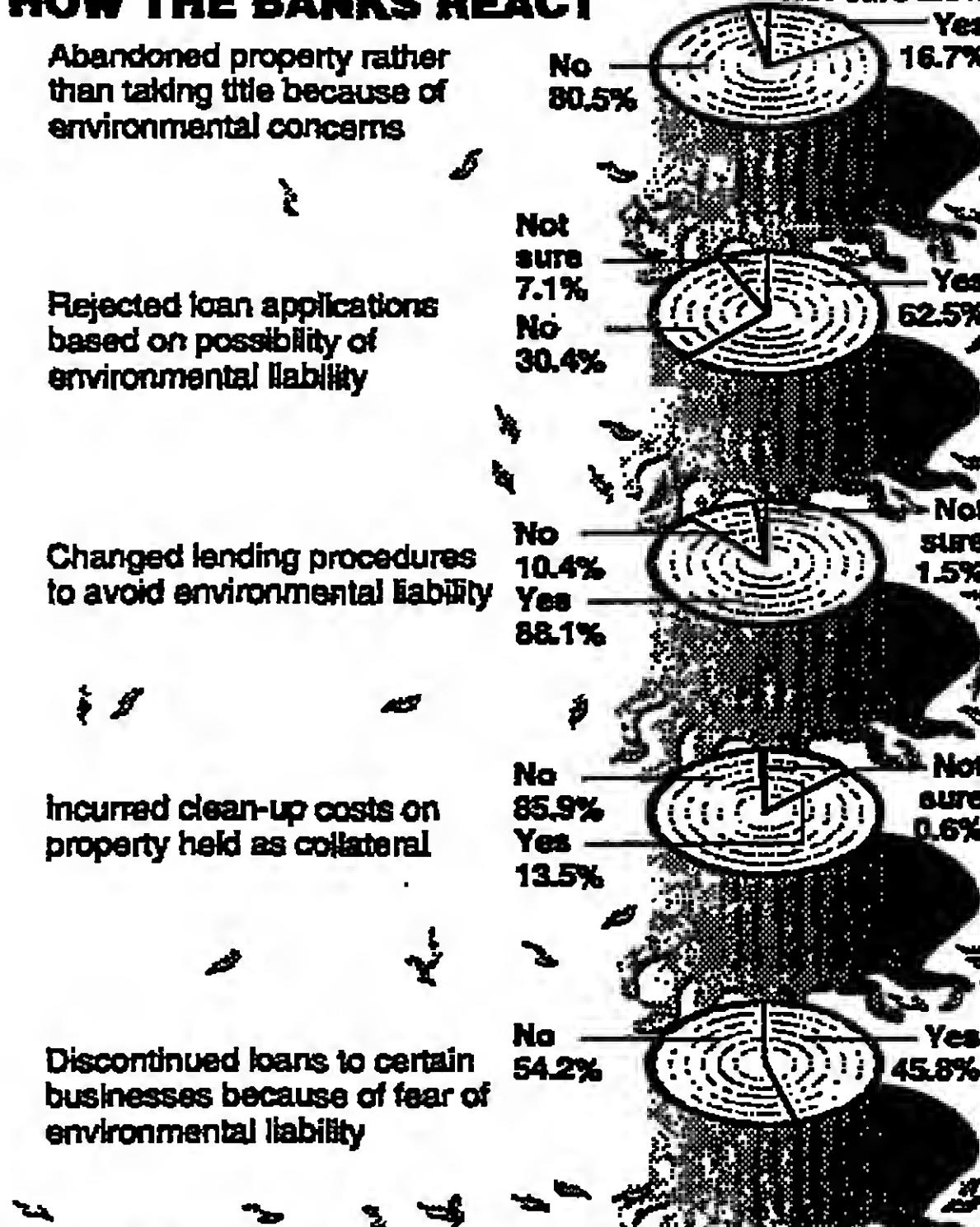
"They're not getting working capital," says Herschel Cutler, executive director of the Washington-based Institute of Scrap Recycling Industries. "It's not because of the economic viability of the industry; it's because of the artificial liability hanging over them."

In Canada, where the laws is

Bernard Simon on why North American banks fear being held liable for ecological damage

Sharks in the water

HOW THE BANKS REACT



Source: American Bankers Association survey. Number of responses: 1,741 community banks

even more imprecise than the US, banks are urging legislation to protect them from environmental liability.

According to a Canadian Bankers Association brief released earlier this month, "a lender should be able to monitor a debtor's business conduct, a loan workout and analyse the services if the loan goes into default, without fear of becoming directly liable for environmental damage that the borrower may have caused."

Faced with increasingly tough anti-pollution laws, most North American banks have made environmental risk assessment an integral part of their loan-approval process. In a move typical in the industry, Canadian Imperial Bank of Commerce, the country's second-biggest financial institution, recruited a senior engineer from Shell Canada as its first general manager for environmental services.

The Canadian bank recently began environmental audit procedures when a group of banks is involved in a large corporate credit facility. They have also spelled out responsibilities for monitoring environmental practices after the loan has been cleared.

Banks are encouraging customers, especially small businesses, to include an environmental risk assessment as part of their loan-approval process. In a move typical in the industry, Canadian Imperial Bank of Commerce, the country's second-biggest financial institution, recruited a senior engineer from Shell Canada as its first general manager for environmental services.

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Such decisions help alleviate lenders' immediate concerns. But the banks are unlikely to relax their vigilance over environmental risks so long as the trend continues towards making polluters pay for the damage they cause.

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mental statement in their business plans. This would include details of how hazardous products are handled, emergency plans to deal with spills, packaging of toxic substances and the degree to which the company complies with government anti-pollution regulations.

But even such close scrutiny of environmental hazards has been overtaken by legislation and court cases broadening lenders' liability for pollution damage. Ontario's Environmental Protection Act, for instance, recently extended liability to include not only those who have ownership or control of a source of contamination, but also anyone who previously controlled it.

US law has, for the past decade excluded secured lenders from the environmental liability of an "owner and operator," provided they don't participate in day-to-day management of the business. But the courts have interpreted "management" more broadly than lenders would like.

The banks have been especially unsettled by a case last year in the state of Georgia which involved Fleet Factors, a factoring company. The EPA sued Fleet for \$375,000 to cover the cost of removing asbestos and other debris from a site of demolition work.

Please add your name to the company were secured by its plant and equipment. After the plant closed, Fleet took charge in selling inventory and generally winding down the business. The court held that Fleet could be liable as an "owner and operator" because it was in a position to influence the company's treatment of hazardous wastes.

Following a spate of protest against the Fleet Factors judgment, the US Congress and the EPA are moving towards new rules which would give greater protection to lenders. The agency recently cleared a Montana bank of liability for cleaning up a creosote waste dump on the property of a corporate customer which had defaulted on a loan. The bank had title to the property for only three years, and had assumed that it faced collapse if it was held liable for even one tenth of the \$10m clean-up costs.

Such decisions help alleviate lenders' immediate concerns. But the banks are unlikely to relax their vigilance over environmental risks so long as the trend continues towards making polluters pay for the damage they cause.

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Secret blend of material breathes life into filters

Andrew Baxter looks at a safe method of cleaning air

I t may not have quite the consumer appeal of Colonial Sanders' secret blend of herbs and spices, but behind doors at a factory in western Sweden they have cooked up a mixture that could put the wind up the air filter industry.

A secret combination of some 15 synthetic materials is being produced at Skandifilter in Svenljunga, the first stage in the manufacture of a new type of replacement "bag filter" used for removing microscopic dust particles from air conditioning systems.

The product is the result of a £7m investment by Wheway, the UK environmental engineering group which owns Skandifilter through its International division. As such, says John McGowan, Wheway chairman and chief executive, it is the first big development in filtration to have come out of Europe, rather than the US.

Called Synsafe, it is also a response to a development that has echoes in the history of the air filter industry – a possible health dan-

gerous Agency for Research on Cancer, part of the World Health Organisation, classified fibreglass wool as a Group 2B product – or "possibly carcinogenic to humans".

The classification is disputed by Manville, the world's dominant producer of microglass, and McGowan stresses he is not claiming that microglass is dangerous. Even so, with consulting engineers on building products beginning to specify that materials containing sub-three micron fibres should not be used, there could clearly be a commercial advantage for a new system which is not the subject of a health debate.

The market, after all, is nowhere near as minuscule as the particles collected by bag filters. McGowan estimates bag filters represent about 60 per cent of a \$200m world market for replacement filters, two-fifths of which is in

Europe. Building on work by Sheffield University on the electrostatic properties of the

material over the past 15 years developed into a joint UK-Swedish effort, following the 1989 acquisition of Skandifilter, headed by Roland Olander. The Swedish company had expertise in synthetic materials manufacture, although it had struggled to develop higher grades.

Although filters from oil-based synthetic materials are not new, the Interfilter product is claimed to be the first that achieves the efficacy and longevity of microglass. According to McGowan, it can last up to 40 per cent longer, depending on the circumstances.

The secret blend of materials is thermally annealed mechanically to ensure it lasts longer, and air channels are ultrasonically welded – microglass has to be glued and sewn. But in any case Synsafe avoids being drawn into the health risk debate because its fibres are too big.

The material works in two ways: in early use it picks up particles through an electrically charged secondary layer to collect positively or negatively charged particles. Subsequently, the electrostatic charge is reduced as the filter collects more dust, and then the primary layer of material comes into action, trapping the dust in its matrix.

Synsafe is considerably more expensive to produce than microglass, but every sq ft used would need 2.5 sq ft of the rival material, says McGowan.

The product, launched in Europe in the spring and in the US earlier this month, could lead to a battle in the air filter industry as microglass filter producers fight to protect their patch.



John McGowan: sees commercial advantages in not being caught up in a health debate

LEGAL NOTICES

Technology Group Ltd

Registered number: 1744077
Trading Name: Print Finance, AB Dick Finance
Nature of business: Equipment rental, leasing and broking
Trade classification: 38
Date of appointment of administrative receiver: 20.11.91
Name of person appointing the administrative receiver:
Barclays Bank PLC
John Martin Iradek & Nigel John Vough
Joint Administrative Receivers
(Office holder nos: 2104 and 5339)

Court: Chelmsford
8 Greyfriars Road
Reading RG1 1LG

Technology Group Services Ltd

Registered number: 507521
Nature of business: Equipment rental, leasing and broking
Trade classification: 38
Date of appointment of administrative receiver: 20.11.91
Name of person appointing the administrative receiver:
Barclays Bank PLC
John Martin Iradek & Nigel John Vough
Joint Administrative Receivers
(Office holder nos: 2104 and 5339)

Court: Chelmsford
8 Greyfriars Road
Reading RG1 1LG

Technology Group Printing Equipment Ltd

Registered number: 1902545
Trading Name(s): TGL Lease Guard & AB Dick Print Finance
Nature of business: Equipment rental, leasing and broking
Trade classification: 38
Date of appointment of administrative receiver: 20.11.91
Name of person appointing the administrative receiver:
Barclays Bank PLC
John Martin Iradek & Nigel John Vough
Joint Administrative Receivers
(Office holder nos: 2104 and 5339)

Court: Chelmsford
8 Greyfriars Road
Reading RG1 1LG

IN THE MATTER OF AMITY STATEMENT & PAYMENT OF DEBTORS AND IN THE MATTER OF THE INSOLVENCY ACT 1986

In accordance with section 12(1)(a) of the Insolvency Act 1986 and rule 12(1) of the Rules of the High Court of Justice relating to the appointment of liquidators, I, Peter S. Dunn PCAs, a Licensed Practitioner of London County Bar, solicitor, 60 St. Dunstans-in-the-West, London SW1P 4AS, was appointed liquidator of the above Company by the Creditors on 21 November 1991.

Dated this 21st November 1991
Peter S. Dunn PCAs
60 St. Dunstans-in-the-West
London SW1P 4AS

MEETING OF CREDITORS

Parliament Buildings, 9th Floor, 100 Parliament Street, London SW1P 3AA
Date: 12 January 1992, between the hours of 10.00 am and 1.00 pm, for the purpose of hearing the statement of the above Company.

A list of names and addresses of the above Company's Creditors can be inspected at the office of the liquidator, 60 St. Dunstans-in-the-West, London SW1P 4AS, between the hours of 10.00 am and 1.00 pm, for the two business days preceding the meeting of Creditors.

Dated this 21st November 1991
Edward E. Miller, Director

CLUBS

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COMPANY NOTICES

THE ROYAL BANK OF CANADA

U.S. \$350,000,000 Floating Rate

Debentures due 2005

In accordance with the Terms and

Conditions of the Debentures, the

interest rate for the period 25th

November, 1991 to 31st December,

COMMODITIES AND AGRICULTURE

Japanese cabinet agrees to halt drift net fishing

By Steven Butler in Tokyo

THE JAPANESE cabinet yesterday approved a moratorium on drift net fishing on the high seas by the end of next year, following a compromise agreement with the US late Monday at the United Nations.

The agreement brings to an end an increasingly bitter dispute between the two countries over Japan's drift net fishing, in which Japanese fishing trawlers set nets over 50 km long, catching and killing all marine life in the way in a search for squid, tuna, and pink salmon.

The practice, which has killed many dolphins, has drawn fierce protests from environmental groups, amid claims that fishing populations were being needlessly

destroyed.

The US last month submitted to the UN a resolution that would ban drift net fishing by the end of June, 1992. The compromise agreement between the two countries calls for a cut in large-scale, high seas drift net fishing of 50 per cent by mid-year and a "moratorium" by the end of the 1992, allowing the practice to continue for six months beyond the earlier US proposal.

The word "moratorium," rather than ban, was apparently adopted as a cosmetic gesture to the Japanese, although the effect would be the same.

The two governments are to submit a reworded joint resolution to the United Nations

general assembly.

The moratorium will affect about 10,000 fishermen working on 600 boats operating from northern Japan. The government is considering schemes to compensate the fishermen and boat owners. The Japanese Fisheries Agency said yesterday that the extent of economic damage was still unclear.

The government would continue to fund large-scale research programmes to develop other methods of capturing squid. But an agency official admitted that such attempts had so far failed.

Fishing fleets from both Taiwan and South Korea also engage in drift net fishing in the Pacific Ocean.

Uncertainty over size of crop plagues Indian jute industry

By Kunal Bose in Calcutta

EVEN THOUGH nearly 70 per cent of the Indian jute produced during a season is marketed by November, the jute mill industry, the trade and the jute commission have continued to advance varying estimates of the 1991-92 crop, highlighting once again the absence of scientific crop forecasting facilities.

While the jute commissioner, representing the government, maintains that the crop size will be close to last year's 9m bales (180 kg each), the industry says that it will be 9.2m bales. The trade, which more often than not is proved right as it has close links at village level, thinks that India will be harvesting at least 9.5m bales.

As the debate continues about the size of the crop Mr R. N. De, the jute commissioner, admits that the quality of fibre is poor, that it will be 9.2m bales. The trade, which more often than not is proved right as it has close links at village level, thinks that India will be harvesting at least 9.5m bales.

Anticipating weak price, the government sanctioned, at the start of the season the export of 200,000 bales to hard currency markets, as well as the routine shipment of more than 50,000 bales to the Soviet Union and other bilateral trade countries. For exports to free currency areas it has been stipulated that every consignment must have 50 per cent of low and medium grades of fibre and 20 per cent of superior grades. Moreover, export prices must not be lower than the statutory domestic minimum.

Indian shippers are finding it extremely difficult to win orders in competition with Bangladesh, which allows its exporters greater freedom of operation. Bangladesh is offering jute at a substantial discount to its minimum export price of US\$368 a tonne. And Bangladesh, unlike India, being a regular exporter of jute, the overseas buyers show a distinct preference to do business with it.

According to the UN Food and Agriculture Organisation's intergovernmental group on jute, kenaf and allied fibres, Bangladesh will be exporting 1.8m tonnes in 1991-92, compared with 1.6m tonnes last year.

According to Mr Shankar Laha, spokesman for the jute traders, India will be able to export 100,000 bales at most to free currency countries.

MINOR METALS PRICES

Prices from Metal Bulletin (last week in brackets)

in warehouse, 25.00-28.00 (23.00-25.00).

MERCURY: European free market, min. 99.8 per cent, \$ per tonne, in warehouse, 1,640-1,680 (same).

PISMUTH: European free market, min. 99.9 per cent, \$ per lb, tons in warehouse, 3,930-4,200 (same).

CADMUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1,70-2,20 (1,90-2,30).

COBALT: European free market, 99.5 per cent, \$ per lb,

in warehouse, 25.00-28.00 (23.00-25.00).

ANTIMONY: European free market, 99.8 per cent, \$ per tonne, in warehouse, 1,640-1,680 (same).

MOLYBDENUM: European free market, drummed molybdenum, \$ per lb Mo, in warehouse, 2,14-2,17 (same).

URANIUM: Nucexco exchange value, \$ per lb, U₃O₈, 7.25 (same).

LME WAREHOUSE STOCKS
(as at Monday's close)
tonnes

Aluminium +0.625 to 826,476

Copper +0.720 to 549,839

Lead +1.010 to 154,450

Nickel +0.72 to 7,000

Zinc -3,300 to 154,450

Tin -35 to 12,795

in warehouse, 25.00-28.00 (23.00-25.00).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4,80-5,40.

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit 10

in warehouse, 25.00-28.00 (23.00-25.00).

ICCO Indicator prices (US cents per pound) for Nov 26: Comp. daily 65.01 (65.14) 15 day average 64.51 (64.32)

MARKET REPORT

Gold was in retreat on the London bullion market as silver fell sharply. Silver fell as far as 403 cents a troy ounce before recovering some of the losses on short covering. On Comex gold futures were lower at midday as the market continued to chip away at the \$10 gains of the past four months. Some nice up moves last week, so this type of selling is to be expected," said one analyst. "We'll probably need to correct a bit more before resuming the uptrend, but nothing has changed fundamentally since Monday." London robusta prices closed mixed, with the January premium over March widening sharply to £26 from Monday's £18.

Dealers noted fund selling in the morning with January dipping to a low of £560 before last trading £1 up at £578 a tonne. On the LME nickel rose on news that Inco's Port Colborne plant will be out of service for the rest of the year. However next year, at least 110,000 tonnes of aluminium can recycling capacity will be in place as Pechiney of France, the IOC indicator prices (US cents per pound) for Nov 26: Comp. daily 65.01 (65.14) 15 day average 64.51 (64.32)

Compiled from Reuters

London Markets

SPOT MARKETS

Crude oil (per barrel FOB) + or -

Dubai 115.80-115.90 -10

Brent Blend (dated) 115.80-12.10

Brent Blend (lmt) 115.85-12.15

WTI (1st est) \$12.25-1.350 + 0.25

OD products (NMW prompt delivery per tonne CIF) + or -

Premium Gasoline 522.21 -2

Gas Oil 116.15-115.15 -3.5

Heavy Fuel Oil 583.84 -1.5

Naphtha 520-525 -3

Petroleum Argus Estimates 1651.28

Other + or -

Gold (per troy oz) 336.80 -2.05

Silver (per troy oz) 40.50c -10.0

Platinum (per troy oz) 336.83 -4.1

Palladium (per troy oz) 145.00 -1.25

Copper (US Producer) 108.41c + 0.70

Lead (US Producer) 37.37c -0.05

Tin (Kuala Lumpur market) 1.25c -1.0

Tin (New York) 1.25c -1.0

Barley (English feed) 112.50u + 0.5

Wheat (US Dark Northern) 210.00

Cattle (live weight) 102.00u -0.78*

Sheep (dead weight) 140.24p -14.7*

Pigs (live weight) 85.00p + 0.74*

London sugar (raw) 320.5c + 8.1

London daily sugar (white) 320.5c + 2.5

Tate and Lyle export price 323.5c + 4.40

Barley (English feed) 112.50u + 0.5

Wheat (US Dark Northern) 210.00

Rubber (Jan) 50.00p -0.00

Rubber (Feb) 50.25p -0.00

Rubber (Mar) RSS No 1 Dec 212.00n -1.0

Coconut oil (Philippines) 550.0

Palm Oil (Malaysia) 386.00c + 7.5

Copra (Philippines) 144.00c + 2.5

Coconut oil (Indonesia) 144.00c + 1.0

Cotton 1/4" index 61.00c -1.5

Wool (54% Super) 380p

Gold was in retreat on the London bullion market as silver fell sharply. Silver fell as far as 403 cents a troy ounce before recovering some of the losses on short covering. On Comex gold futures were lower at midday as the market continued to chip away at the \$10 gains of the past four months. Some nice up moves last week, so this type of selling is to be expected," said one analyst. "We'll probably need to correct a bit more before resuming the uptrend, but nothing has changed fundamentally since Monday." London robusta prices closed mixed, with the January premium over March widening sharply to £26 from Monday's £18.

Dealers noted fund selling in the morning with January dipping to a low of £560 before last trading £1 up at £578 a tonne. On the LME nickel rose on news that Inco's Port Colbourne plant will be out of service for the rest of the year. However next year, at least 110,000 tonnes of aluminium can recycling capacity will be in place as Pechiney of France, the IOC indicator prices (US cents per pound) for Nov 26: Comp. daily 65.01 (65.14) 15 day average 64.51 (64.32)

Compiled from Reuters

SUGAR ~ London POX (\$ per tonne)

Raw Close Previous High/Low

Dec 197.00 187.00 197.00 187.00

Mar 195.00 185.00 197.00 192.40

Apr 192.00 182.00 192.00 182.00

May 190.00 180.00 190.00 180.00

Jun 188.00 178.00 188.00 182.00

Jul 185.00 175.00 185.00 175.00

Aug 182.00 172.00 182.00 172.00

Sept 180.00 170.00 180.00 170.00

Oct 178.00 168.00 178.00 168.00

Nov 175.00 165.00 175.00 165.00

Dec 172.00 162.00 172.00 162.00

Jan 169.00 159.00 169.00 159.00

Feb 166.00 156.00 166.00 156.00

Mar 163.00 153.00 163.00 153.00

Apr 160.00 150.00 160.00 150.00

May 157.00 147.00 157.00 147.00

Jun 154.00 144.00 154.00 144.00

July 151.00 141.00 151.00 141.00

Aug 148.00 138.00 148.00 138.00

Sept 145.00 135.00 145.00 135.00

Oct 142.00 132.00 142.00 132.00

Nov 139.00 129.00 139.00 129.00

Dec 136.00 126.00 136.00 126.00

Jan 133.00 123.00 133.00 123.00

Feb 130.00 120.00 130.00 120.00

Mar 127.00 117.00 127.00 117.00

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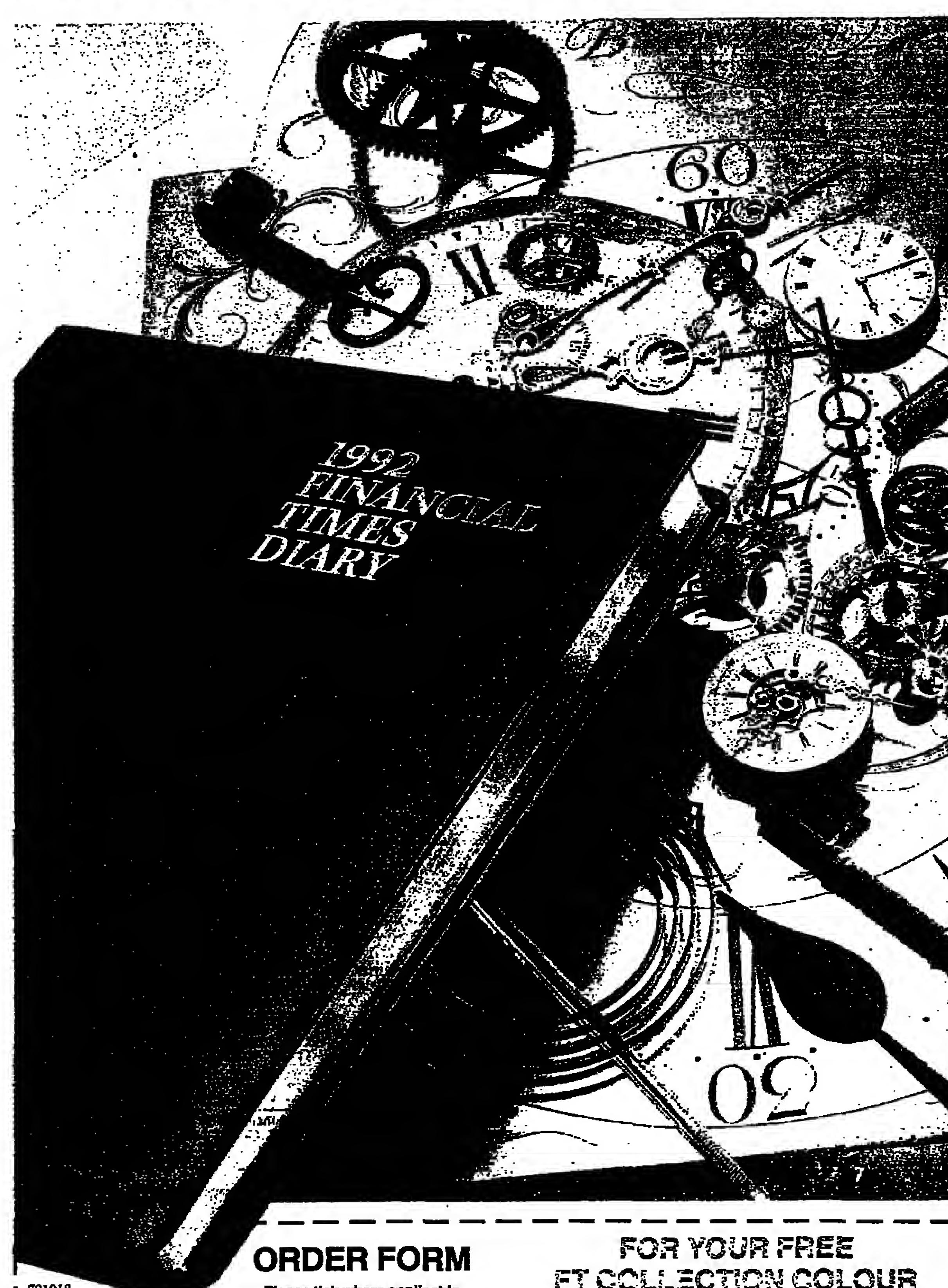
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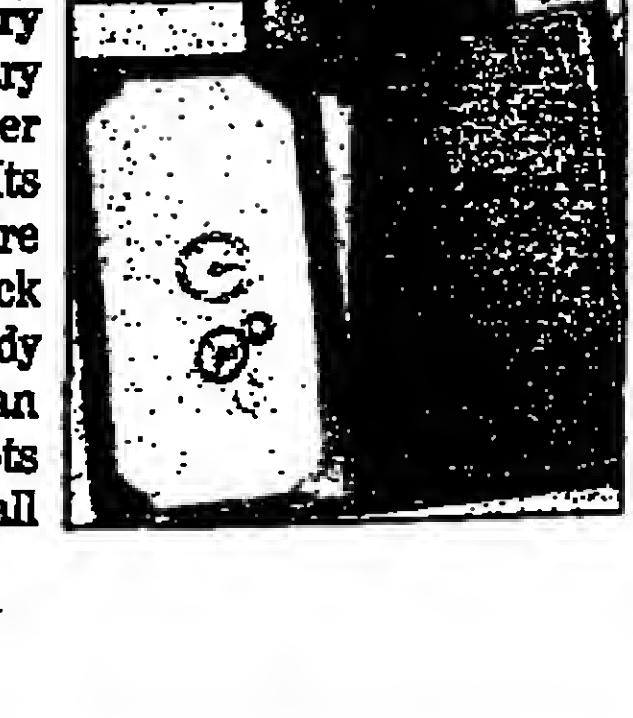
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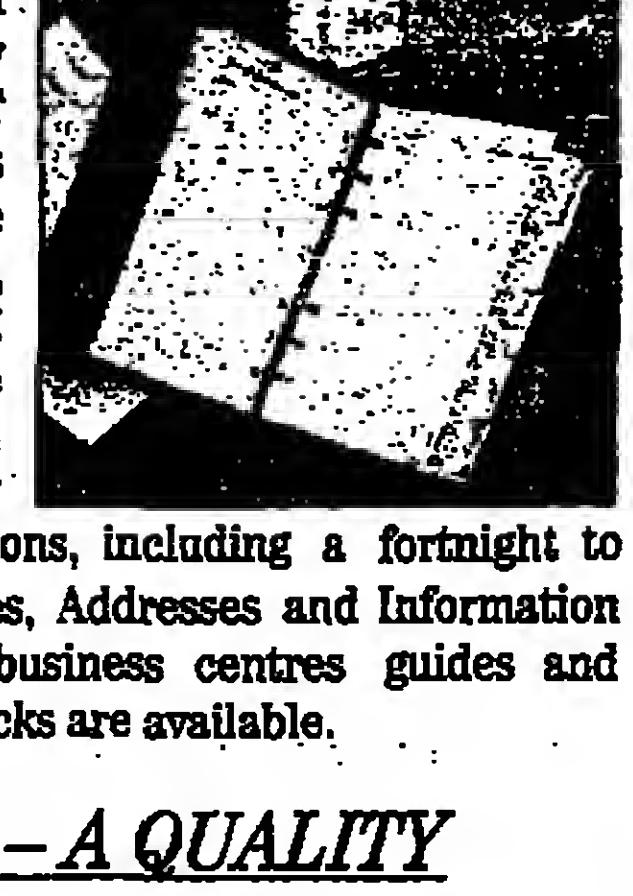
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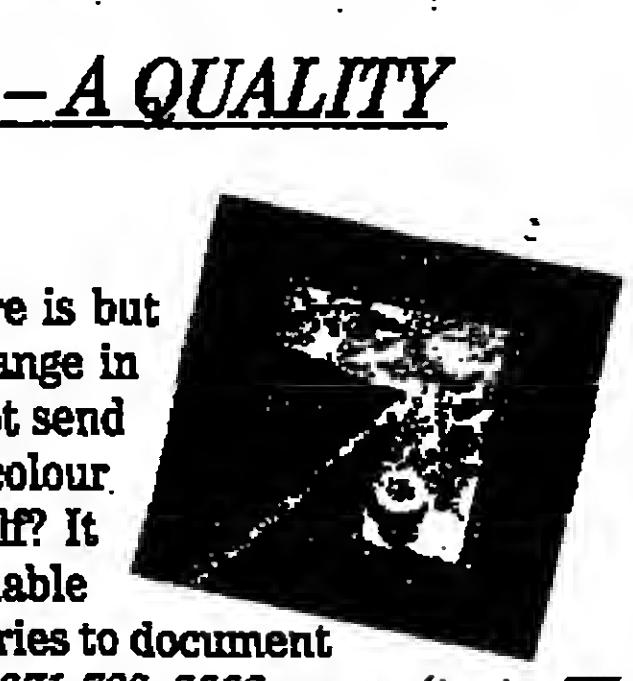
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FINANCIAL TIMES WEDNESDAY NOVEMBER 27 1991

LONDON STOCK EXCHANGE

STOCKS

Gains extended in nervous trading

By Terry Byland, UK Stock Market Editor

CURRENCY factors continued to pull the tune in the UK stock market yesterday. Shares extended their gains as sterling improved in the early part of the session but lost their footing later when the dollar and Wall Street reacted to news of a severe fall in consumer confidence in the US.

By the close of trading, the day's gain on the FT-SE Index had been cut to 15.3 points for a final reading of 3,471.5. But the fall on Wall Street, which had already brought the Footsie back from its mid-session level of 2,483.6, was sharply extended after UK trading hours, when sterling had also begun to fall again against the D-Mark.

The equity session had opened firmly, with share prices responding readily to

try and some construction shares moved ahead. The food retail sector was also helped by good trading figures from Argyll Group and by its announcement, quickly followed by its rivals, that it proposed to trade on Sundays over the Christmas period.

However, the market's advance was halted and then swiftly reversed early in the afternoon when the US Conference Board revealed that its Confidence Index had fallen to 50.6 in November from a revised 51.0 in October. The Dow was slow to react and showed a loss of 27 points ahead when trading ended for the day in the London market.

London market strategists sounded cautious at the close of business and were not inclined to put too much faith

in the recovery from Monday's low point of 2,431. UK equities are clearly still unsettled by the tone of the currency market and institutional investors are remaining on the sidelines.

"We are still on fragile ground," was the view of at least two of the leading London-based securities houses.

Argyll reported volume

increased to 555.4m shares from the 416.4m of the previous session. Yesterday's improvements were mostly among the consumer stocks which have suffered a renewed setback over the past fortnight as hopes for a cut in UK base rates have been replaced by wild fears that UK rates could be forced up by developments in the global currency markets.

At Schroders, Mr Robin

Aspinwall warned that Wall Street would test critical support at 2,450. However, Mr Peter Thorne at Nikko Securities was among those UK analysts to suggest that London may now be overconcerned about Wall Street and the UK market is likely to be sustained by its healthy yield ratio against the government bond sector.

Several leading UK houses

support the yield ratio argument for equities and urge investors to take advantage of the current weakness in share prices. However, their optimism is to some extent counterbalanced by the inclination of fund managers, having profited in London during the first three quarters of the year, to put new money into cash for the final three months of 1991.

Argyll figures please

EXCELLENT interim figures from Argyll, the Safeway supermarket group, and news that the front-line food retailer will be opening their doors to customers on Sundays during December triggered a rush of buying interest throughout the sector.

Shares in many of the retailers have been under pressure recently amid worries about a price-cutting war. Asda recently declared a price freeze until after Christmas, while Kwik-Save launched a price-comparison campaign in national newspapers.

Argyll outperformed the rest of the sector yesterday, advancing 10% to 2304p, with most of the gain coming swiftly after the figures were revealed. These showed half-time profits up from £143.1m to £177.5m and the dividend increased from 2.75p to 3.2p. The results were at the top end of estimates.

Mr Tony Shiret, retailing analyst at Credit Lyonnais Lang (CLL), shifted his full-year profits estimate on Argyll to £30m and his forecast for next year to £435m, and changed his recommendation from hold to buy. "Argyll has done better than Tesco and Sainsbury in moving sales ahead and maintaining margins," said Mr Shiret. He added that no damage emerging from the price-cutting war could occur at the bottom end of the market.

The CLL analyst took the view that the Sunday opening in the run-up to Christmas would reduce the traditional surge of buying as the festive season loomed but would also increase sales.

J. Sainsbury and Tesco shares participated in the Sunday-opening induced excitement, with the latter adding 4 at 225p to 474p and the former finally 11 higher at 336p on 4.8m. Asda merely marked time, closing at 39p, while Kwik-Save edged up 3 to 543p.

Greenbank deal

There was exceptional turnover in Walker Greenbank, the commercial wallcoverings group, after a very large three-way placing. The stock closed unchanged at 55p with 37m shares traded.

Aubin, the Jersey-based investment vehicle which was the largest shareholder in Walker, had earlier this year

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attempted a management coup by trying to place five non-executive directors on the board to question management costs and strategy. Yesterday, it sold off 12.3m shares at 55p through its broker, who placed them with another marketmaker which sold them to institutions at 56p. They represented a large chunk of Aubin's near 28 per cent stake, built up since mid-1989 at an average price of 64p.

Prudential firm

Prudential Group gave the most impressive performance of the life assurance stocks after the company hosted a presentation to insurance analysts at its headquarters in London yesterday.

Among the highlights of the presentation was a demonstration of the importance and success of Prudential's US subsidiary Jackson National. Prudential acquired Jackson exactly five years ago last Monday, and told assembled analysts that Jackson's assets had grown from around \$2bn to \$13bn during that period.

At the close Prudential shares were 7 stronger at 236p with turnover reaching 3.2m.

Forte lower

A re-examination of the properties for Forte by one securities house prompted the shares to fall against the market trend on heavy turnover of 4m. Forte, already down by almost 2.75p in the past two weeks, closed 4 lower at 311p.

Similar news from Smiths International Corporation's 4.84 per cent stake.

Other stores continued to recover well following their sharp reversal last week. Vague talk that W.H. Smith might join the FT-SE 100 index resulted in the stock leading the sector higher. Smith was 15 better at 461p for a net gain of 11. Traders said sales by Smith were holding up well by comparison with other retailers because the company concentrated on "low ticket" items.

Other stores to outperform the rest of the market included Argos, 9 ahead at 289p, Marks & Spencer, 4 firmer at 285p, and Dixons, up 4 at 222p.

There was vague talk of a buy-out of Marks & Spencer by some to originate in the money markets. The shares were 3 higher at 570 at one point, but no definite emerged from securities houses the price fell back to 54p.

SmithKline Beecham nudged ahead 3 to 791 in anticipation of UK approval for its Kylir sickness drug next Monday. Glaxo, whose Kylir competitor is Zofran, was off sharply in early trading but finished unchanged on balance at 765p.

GEC moved ahead 5 to 185.4p on heavy turnover of 9.9m amid strong institutional support.

The GEC team highlighted the difference in the yields on the two stocks and said it expected Anglian to be derated

to 9.4% from 10.2% as the company is giving more emphasis to diversification.

Regional electricity stocks moved higher, with Norweil's interim well received and the shares 5 better at 275p. National Power edged up to 174p after the half-year results.

A positive statement at the company's annual meeting helped Smiths Industries to rise to 338p, after Cazenove, together with Lazarus Brothers, the main bidder Lantau Industrial Corporation's 4.84 per cent stake.

Douglas began yesterday in Burn Stewart Distillers, the Scotch whisky company, with the share price ending at 110p after a 10p rise and closing 7 better at 147p after 2.1m traded.

Douglas' direct mail retailing specialist N. Brown earned a penny to 288p as the company raised £1.1m through a placing. BZW sold 500,000 new shares at 275p each to institutional investors.

The issue is to finance and support the previously announced acquisition of Oadham Leisure Group, bought from the receiver on November 13. N. Brown shares are now just below a three-year high.

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Regional electricity stocks moved higher, with Norweil's interim well received and the shares 5 better at 275p. National Power edged up to 174p after the half-year results.

A positive statement at the company's annual meeting helped Smiths Industries to rise to 338p, after Cazenove, together with Lazarus Brothers, the main bidder Lantau Industrial Corporation's 4.84 per cent stake.

Douglas began yesterday in Burn Stewart Distillers, the Scotch whisky company, with the share price ending at 110p after a 10p rise and closing 7 better at 147p after 2.1m traded.

Douglas' direct mail retailing specialist N. Brown earned a penny to 288p as the company raised £1.1m through a placing. BZW sold 500,000 new shares at 275p each to institutional investors.

The issue is to finance and support the previously announced acquisition of Oadham Leisure Group, bought from the receiver on November 13. N. Brown shares are now just below a three-year high.

Leading stores continued to recover well following their sharp reversal last week. Vague talk that W.H. Smith might join the FT-SE 100 index resulted in the stock leading the sector higher. Smith was 15 better at 461p for a net gain of 11. Traders said sales by Smith were holding up well by comparison with other retailers because the company concentrated on "low ticket" items.

Other stores to outperform the rest of the market included Argos

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WORLD STOCK MARKETS

Verma

CANADA																								
Sales	Stock	High	Low	Clos	Chng	Sales	Stock	High	Low	Clos	Chng	Sales	Stock	High	Low	Clos	Chng							
TORONTO																								
4:00 pm prices November 26																								
Quotations in cents unless marked \$																								
5400 Alstral Pr		\$15	14	14	-1	43600 Corel Sys	\$19	18	18	+1	25400 Lawson Mar	\$87	81	95	-14	1400 Sizewell A	\$12	12	12	+1				
28100 AgriCoEx		55	49	49	-0.18	30100 CorcanDev	58	55	55	-1	24000 Loblaw	517	50	50	-1	44000 Spryke Ra	302	300	300	-2				
46800 Air Cde		57	54	54	-1	570000 Dofasco	518	17	17	-12	600 ScottPaper	\$22	22	22	-1	19800 Scotts Hos	517	517	517	-1				
53000 Alberta En		514	53	53	-1	36000 Domtar Tex	57	55	55	-1	32000 Macmillan	561	6	6	-1	42000 Spryke Co.	\$126	125	125	+1				
10700 AlbertaGas		514	51	51	-1	15000 Domtar Inc x	584	73	73	-1	170200 Magna Ind x	\$19	18	18	-1	42400 Sears Can	\$102	101	101	+1				
287000 Alcan Al z		522	21	21	+1	2500 Du Port A	540	40	40	-1	2300 MacCan A	504	40	40	-1	2300 Sherritt Cl	571	74	71	+1				
217000 Alcan Bslt x		529	28	28	-1	481000 DundreBrock	553	51	51	-1	12100 SBL Syst	582	63	63	-1	100 SNC Group	517	174	171	-1				
30000 Alcoa Cl 1		512	12	12	+1	74400 Ecto Bay M	504	82	82	-1	2500 Sonora Gld	36	36	36	-1	8100 Southern	518	18	18	-1				
265000 Bk Montr'l		538	38	38	+1	200 Emco Ltd	354	54	54	-1	12100 Spar Aero	518	15	16	-1	12100 Spar Aero	518	15	16	-1				
220400 Bk Nova Sc		518	19	19	+1	1500 Empire	511	11	11	-1	32400 Stelco A	501	61	61	+1	72000 Teck B	520	194	197	-1				
28600 BC Sugar A		516	15	15	-1	13100 Euro New	518	14	15	-1	97800 Teleglobe	1610	101	101	-1	34100 Thomson	515	151	151	-1				
419300 BCE Inc		547	40	47	+1	100 FFT Ltd	56	6	6	-1	242700 Tor Dom Bt	518	17	18	-1	1900 Torstar B	518	17	18	-1				
102000 Bellorpal		13	13	13	-1	1000 Flaming	513	13	13	-1	5700 Telefonia x	514	14	14	-1	281000 TransAlta x	513	13	13	-1				
25000 BGR A		58	7	7	-1	7800 Fortis	523	23	23	-1	256000 Transcan P	517	174	174	-1	1300 Trinac	501	84	81	+1				
56000 BorealisB		525	24	24	+1	4700 Four Seas	517	17	17	-1	60500 Trizac A	512	117	117	-1	78000 UAP A x	517	162	162	-1				
1500 Bow Valley		314	14	14	-1	486000 FrancoNov	523	23	23	-1	16000 Unitek Ent	513	13	13	-1	1300 UnitedCorp	529	28	28	-1				
5000 BP Canada		514	13	13	-1	220000 Grangex	131	128	128	-2	38000 Utadomind	512	114	12	+1	4000 Viceroy Re	440	435	440	-1				
217000 Brantex		55	4	6	+0.06	2100 GW Litco	514	14	14	-1	9800 Wfcoast E	520	204	204	+1	1900 Weston Gld	527	372	374	+1				
85400 Brascan A		518	18	18	+1	36000 Gmf Cca R	58	62	62	-1	600 WIC B	511	114	114	+1	720000 Xapco	511	114	114	+1				
16200 Brookwater		28	23	26	-2	700 GW Litco	516	10	16	-1	1 - No voting rights or restricted voting rights													
113200 BC Tel		521	20	21	-1	500 HarrisBr A	56	8	8	-1	2700 Ocelet A	57	7	7	-1	21400 BombardierB	525	24	24	+1				
26000 Brunstor		578	19	18	-1	800 Hawker Sid	526	28	28	-1	218000 One Corp	511	114	115	+1	10700 Cambior x	510	87	10	-1				
300 Brunstek		57	7	7	-1	2000 Heeve Ind x	515	15	15	-1	581000 Ontario A	521	20	21	-1	52200 Centrepk Bt	532	32	32	-1				
71400 Cambridge		524	22	23	-1	180000 Heeve Gold	511	10	10	-1	163000 PWPA Corp	534	5	5	-1	350000 Cambrasol	515	14	14	-1				
30000 C'tell Res		50	50	50	-1	1400 Hollinger x	572	12	12	-1	224000 Paget's A	534	55	53	-1	39400 Cascades	58	57	57	-1				
34000 Cassiar Co		55	62	63	+1	20000 Home Cll	516	18	18	-1	900 Pandion Pet	527	27	28	-1	33100 Domtar Kl A	57	67	7	+1				
204300 CentimpBt		532	32	32	-1	5000 HobdayM&S	430	325	428	-1	21500 Pegegus	514	13	14	-1	12000 MacleanHrk	510	104	103	-1				
787000 Can Occid		528	23	23	+1	120000 ImprvPipe	521	31	31	-1	26500 Pioneer M	512	10	12	+2	485000 NatlBk Can	511	111	111	-1				
757400 Can Pac		517	17	17	-1	500 Invest Grp	539	36	39	-1	241600 PaperOne x	514	14	14	-1	987000 Provigo x	511	11	11	-1				
200 Can Tire		524	24	24	-1	500 Invco A	460	40	450	+10	21300 Poco Pet	56	61	61	-1	13600 Quesaco A	520	204	203	-1				
105100 CanTire A		522	21	22	+1	1000 Jannock	517	17	17	-1	12300 Ranger Cr	59	91	91	-1	33000 Domtar Kl A	57	67	7	+1				
48000 Can Util A		520	20	20	+1	10800 KenAddie x	516	15	15	-1	34000 Rayrock	55	55	54	-1	10800 KenAddie x	511	104	103	-1				
12000 CanUtil B		521	21	20	-1	21100 Labatt	527	28	28	+1	700 Reed Stee x	523	23	23	-1	468000 NatlBk Can	511	111	111	-1				
78000 Cantor		525	25	25	+1	230200 Lac Minis	59	81	81	-1	300 Reliance S	516	18	18	-1	987000 Provigo x	511	11	11	-1				
178000 CnfcForest		520	25	26	+1	3000 Latorge	513	13	13	-1	13200 Rio Algom	516	15	15	-1	13600 Quesaco A	520	204	203	-1				
44000 Cnfc Op		58	6	6	-1	36000 Laidlow A	58	68	68	+1	27500 RogersComB	513	12	13	-1	50500 Teleglobes	510	101	101	-1				
1000 Cascades		58	6	6	-1	34440																		

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4:00 pm prices November 26

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1991
High Low Stock Yield P% Sis
Dz. % E 100s Wgh
Continued front previous page

Continued from previous page															
18 1/2	8 1/2	Sabog'd So	8	9	14 1/2	14	14 1/2	+1 1/2							
37	25	SafetyKlin x	0.32	1.2	200780	27 1/2	25	26 1/2	-1						
21 1/2	11 1/2	Sabreway			121720	15	15 1/2	16	-1 1/2						
4 1/2	2 1/2	Sabreway/MSC			102	3 1/2	3 1/2	3 1/2	-1 1/2						
35 1/2	28 1/2	SabrePaper	0.20	0.6	42 705	32	31 1/2	32	+1 1/2						
34 1/2	25 1/2	SabreLP	1.98	5.1	12 31	32 1/2	32	32 1/2	+1 1/2						
74 1/2	5 1/2	Saint Paul's x	2.60	3.6	7 418	66 1/2	65 1/2	66 1/2	+1 1/2						
4 1/2	1 1/2	SaintPaul Crp			0 21	2 1/2	2 1/2	2 1/2	-1 1/2						
89 1/2	43 1/2	Saint Paul's x	1.00	1.7	171568	50 1/2	50 1/2	50 1/2	+1 1/2						
14 1/2	10 1/2	SaintPaul Dr x	4.04	32.0	3308	12 1/2	12 1/2	12 1/2	-1 1/2						
37	20 1/2	SaintPaulInd	0.84	2.3	64147	28 1/2	27 1/2	27 1/2	-1 1/2						
46 1/2	37 1/2	SedDpo G&E	2.00	6.4	72 218	44	43 1/2	43 1/2	-1 1/2						
4 1/2	2 1/2	SantaFeEDu	0.50	17.6	22 74	3	2 1/2	2 1/2	-1 1/2						
16 1/2	10 1/2	SantaFeEPw	0.18	1.8	241088	104	104	104	+1 1/2						
36 1/2	25	SantaFePac	2.70	8.1	10 26	33 1/2	33 1/2	33 1/2	+1 1/2						
12 1/2	8 1/2	SantaFePn x			1773114	11	10 1/2	10 1/2	-1 1/2						
50 1/2	28 1/2	Sara Lee x	1.00	2 1	173337	49 1/2	48	48 1/2	+1 1/2						
1 1/2	5 1/2	Savin Corp			01028	0.08	0 1/2	0 1/2	-1 1/2						
7 1/2	1 1/2	Savin	0.50	0.50	35.6	20	2 1/2	2 1/2	-1 1/2						
41 1/2	33 1/2	Savon Corp x	2.82	8.4	12 533	41	40 1/2	40 1/2	-1 1/2						
45 1/2	38	Sawcorp	2.72	6.0	121598	45 1/2	44 1/2	45 1/2	+1 1/2						
85 1/2	40 1/2	ScheringPt	1.32	2.2	204713	50 1/2	50 1/2	50 1/2	+1 1/2						
74 1/2	50 1/2	Schleifer x	1.20	2.0	216813	81 1/2	80	80 1/2	-1 1/2						
38 1/2	11 1/2	Schweid(C)	0.24	0.8	231010	31 1/2	29 1/2	30 1/2	+1 1/2						
8 1/2	3 1/2	Schweizer			10 127	4 1/2	4 1/2	4 1/2	-1 1/2						
17 1/2	11 1/2	SchenkAdm x	0.18	1.1	44 482	14 1/2	14	14 1/2	+1 1/2						
9 1/2	8	Scoottran	0.10	1.3	12 178	7 1/2	7 1/2	7 1/2	+1 1/2						
46 1/2	51 1/2	SociaPaper x	0.50	2.4	671507	33 1/2	33 1/2	33 1/2	+1 1/2						
17 1/2	11 1/2	SouthernNAF	0.58	3.7	37	16 1/2	15 1/2	16 1/2	+1 1/2						
10 1/2	7 1/2	SouthernNAF	0.25	3.0	78	8 1/2	8 1/2	8 1/2	+1 1/2						
28 1/2	19 1/2	Southern x	1.40	8.9	9 93	21 1/2	21 1/2	21 1/2	-1 1/2						
15 1/2	53 1/2	SouthernG&E	1.40	8.7	3	15 1/2	14 1/2	15 1/2	+1 1/2						
11 1/2	61 1/2	SouthernCo x	2.00	1.8	863 1113	100 1/2	111 1/2	111 1/2	+1 1/2						
31 1/2	21 1/2	Soupull En			24 88	28 1/2	28 1/2	28 1/2	-1 1/2						
42 1/2	21 1/2	Souwold Akr			24 157	40 1/2	40 1/2	40 1/2	-1 1/2						
18 1/2	11 1/2	SPX Corp x	0.40	3.6	8 192	11 1/2	0 11 1/2	11 1/2	-1 1/2						
43 1/2	24 1/2	Sparta Res x	2.00	6.4	134368	37	36	37	+1 1/2						
38 1/2	17	Sparta Pac	1.52	5.9	48083	27 1/2	25 1/2	25 1/2	-1 1/2						
12 1/2	11 1/2	Spartan Srl x	0.84	4.8	147	12 1/2	12 1/2	12 1/2	-1 1/2						
27 1/2	29 1/2	SpartanInd x	0.30	1.2	23 533	24 1/2	24 1/2	24 1/2	-1 1/2						
88 1/2	49 1/2	Saque A x	0.00	1.4	38 88	48	0 42	42 1/2	-1 1/2						
79 1/2	51 1/2	Saque B x	0.50	7.0	10 3	51	65 1	51	-1 1/2						
27 1/2	20 1/2	ServisCpl x	0.68	2.4	161801	23 1/2	23 1/2	23 1/2	-1 1/2						
35 1/2	22	Serviscom	1.80	6.6	11 260	34	33 1/2	33 1/2	-1 1/2						
30 1/2	19 1/2	Sherw Ind	0.50	1.7	251472	29 1/2	29 1/2	29 1/2	-1 1/2						
10 1/2	2 1/2	Shemtut NM	1.00	11.0	11587	9 1/2	9 1/2	9 1/2	-1 1/2						
8 1/2	5 1/2	Shephy WH	0.24	4.0	31 20	6	6 1/2	6 1/2	-1 1/2						
49 1/2	48 1/2	Shepp Tr&T	3.14	5.8	141048	64 1/2	53 1/2	53 1/2	-1 1/2						
27 1/2	17 1/2	SheppWh	0.42	1.9	162394	23	22 1/2	22 1/2	-1 1/2						
22 1/2	10 1/2	Shoney's			222862	20 1/2	18 1/2	18 1/2	-1 1/2						
11 1/2	3 1/2	Showboat	0.10	1.1	15 110	8 1/2	8 1/2	8 1/2	-1 1/2						
24 1/2	20 1/2	Sierra Pac	1.34	7.8	13 122	28 1/2	23	23	-1 1/2						
10 1/2	5 1/2	SignetApp			3 157	16 1/2	16 1/2	16 1/2	-1 1/2						
24 1/2	7 1/2	Signer Brk	0.60	4.7	131178	17 1/2	16 1/2	16 1/2	-1 1/2						
48 1/2	22 1/2	SiliconGr			261025	48 1/2	45 1/2	46 1/2	-1 1/2						
13	8	Sizelar	1.00	10.8	13 90	9 1/2	9 1/2	9 1/2	-1 1/2						
18 1/2	9 1/2	Sizzler x	0.15	1.8	11 422	10 1/2	9 1/2	10 1/2	-1 1/2						
16 1/2	13 1/2	Skyline	0.48	3.2	38 42	14 1/2	14 1/2	14 1/2	-1 1/2						
4 1/2	3 1/2	SL Ind x	0.11	2.7	2 35	4 1/2	4 1/2	4 1/2	-1 1/2						
11	5 1/2	SmartCore x	0.20	2.9	10 371	8 1/2	6 1/2	6 1/2	-1 1/2						
17 1/2	9 1/2	Smart Ind			22 782	10 1/2	9 1/2	9 1/2	-1 1/2						
70	20 1/2	SmartNet x	1.52	2.2	18 48	7 1/2	7 1/2	7 1/2	-1 1/2						
57 1/2	48 1/2	SmithK Bg x	1.70	2.8	2975	62 1/2	60 1/2	61 1/2	-1 1/2						
43 1/2	28 1/2	Smiths Fd	0.38	1.0	212980	34 1/2	34	34 1/2	-1 1/2						
36 1/2	20 1/2	Smucker J x	0.38	1.1	30 124	34 1/2	34	34	-1 1/2						
34 1/2	27 1/2	SmupOffBx x	1.08	3.8	17 478	30 1/2	29 1/2	30 1/2	-1 1/2						
8 1/2	4 1/2	Snyder OH	0.20	3.0	17 825	8 1/2	8 1/2	8 1/2	-1 1/2						
2 1/2	1 1/2	Softron D			0 112	3 1/2	3 1/2	3 1/2	-1 1/2						
47 1/2	34 1/2	Sonic Inc x	2.00	6.8	132248	34 1/2	33 1/2	34 1/2	-1 1/2						
50	33 1/2	Sony ADR	0.30	0.9	18 374	34 1/2	33 1/2	34	-1 1/2						
75 1/2	9 1/2	Sophabys x	0.50	5.4	30 384	11	10 1/2	11	-1 1/2						
43 1/2	35 1/2	Source Cpl x	3.00	8.8	25	42	41 1/2	42	-1 1/2						
34	27 1/2	SourceCpl%	2.00	7.5	8	30 1/2	29 1/2	30 1/2	-1 1/2						
20 1/2	17 1/2	SouthernInd x	1.44	7.2	16 34	20	18 1/2	20	-1 1/2						
19 1/2	11 1/2	SouthernDown	0.50	4.1	8 384	12 1/2	11 1/2	12 1/2	-1 1/2						
15 1/2	12 1/2	SouthernGp			12 278	14 1/2	14 1/2	14 1/2	-1 1/2						
31	25 1/2	SouthCo	2.14	6.8	122622	131	30 1/2	31	-1 1/2						
41 1/2	31 1/2	Southinge x	2.00	4.8	19 49	41 1/2	41	41 1/2	-1 1/2						
35 1/2	30 1/2	SouthInet	1.78	5.7	14 108	30 1/2	30 1/2	30 1/2	-1 1/2						
30 1/2	18 1/2	SouthInair x	0.10	0.4	87 690	28 1/2	27 1/2	28 1/2	-1 1/2						
17 1/2	9 1/2	SouthInGas	0.70	8.2	80 220	11 1/2	11	11 1/2	-1 1/2						
36 1/2	27 1/2	SouthInEny	0.58												

High	Low	Stock	Dth.	%	E 100s	High	Low	Closes	Close
- V -									
30 1/4	21 1/2	USX US Std	7.00	3.9	1200	28 1/4	25	25 1/2	+1/2
25 1/2	20 1/2	Ultrac 1.75 x	1.75	7.0	25	25 1/2	25 1/4	25 1/2	+1/2
29 1/4	25 1/2	Ultrac 2.44 x	2.44	8.2	2100	29 1/4	29 1/4	29 1/4	+1/2
27 1/2	20 1/2	Utricorp x	1.00	8.1	11 377	20 1/4	28	20 1/4	+1/2
- W -									
30 1/2	17 1/2	VF Corp x	1.00	3.1	201605	34 1/2	34 1/2	34 1/2	+1/2
11 1/2	VMG Mfg F				0 51	34 1/2	34 1/2	34 1/2	+1/2
30 1/4	26 1/2	Valero Pt	3.44	12.8	12	28 1/4	28 1/4	28 1/4	+1/2
28 1/2	14 1/2	Valero En	0.84	7.2	2319	20 1/2	20 1/2	20 1/2	+1/2
16 1/2	10 1/2	Valero Gas	2.50	23.2	5 137	17	10 1/4	10 1/4	+1/2
9 1/4	4 1/2	Velt Inc x	0.20	3.8	18 28	5 1/4	5 1/2	5 1/2	+1/2
2 1/2	Valley Ind				0 7	5 1/2	5 1/2	5 1/2	+1/2
15 1/4	9 1/4	Van Dorn	0.60	5.2110	272	11 1/4	11	11 1/2	+1/2
8 1/2	2 1/2	VanKamp Hi	0.84	13.7	343	8 1/2	8 1/2	8 1/2	+1/2
8	4 1/2	VanKampmer	0.85	13.0	49	7 1/2	7 1/2	7 1/2	+1/2
11	9 1/2	VanKampM	0.78	7.4	108	10 1/2	10 1/2	10 1/2	+1/2
12 1/2	5 1/2	Varco Ind			13 448	8 1/2	8 1/2	8 1/2	+1/2
50 1/4	28 1/2	Vulcan Ass x	0.32	0.9	12 885	36	35 1/2	35 1/2	+1/2
21	14 1/2	Varsity L	1.00	8.5	320	15 1/4	15	15 1/4	+1/2
25 1/4	17 1/2	Varky Cp			191 429	17 1/4	17 1/4	17 1/4	+1/2
14 1/2	13 1/2	Vastour	1.20	8.3	0 28	14 1/2	14 1/2	14 1/2	+1/2
25	5 5	VIE&P500 x	5.00	7.8	2100	64	64	64 1/2	+1/2
22 1/2	11 1/2	Vishay Int			10 762	15 1/2	15 1/2	15 1/2	+1/2
10 1/2	8 1/2	Vista Res			33 48	10 1/2	10	10 1/2	+1/2
28 1/2	15 1/2	Vitra Inc			22 30	27 1/2	27 1/2	27 1/2	+1/2
69	51 1/2	Vodafone			930	86 1/2	86 1/2	86 1/2	+1/2
3 1/4	1 1/4	Volunteer			24	20	20	20	+1/2
34	19 1/2	Von Coe			16 984	24 1/2	24 1/2	24 1/2	+1/2
30 1/4	20 1/2	Vornado x	1.00	6.8	25 18	25 1/2	25 1/2	25 1/2	+1/2
40	30 1/2	Volvo Mat x	1.20	3.3	16 272	37	30 1/2	30 1/2	+1/2
- W -									
28 1/2	3 1/2	WMS Indust			151478	24 1/2	21 1/2	22 1/2	+1/2
30 1/4	22 1/2	WPL Holden	1.80	0.7	13 40	29 1/2	29 1/2	29 1/2	+1/2
24 1/2	9 1/2	Wabon Inc			204449	17 1/2	18 1/2	18 1/2	+1/2
58 1/2	47 1/2	Wachovia	1.84	3.4	12 771	68 1/2	68 1/2	68 1/2	+1/2
53 1/2	21 1/2	Wadenthal x	0.50	2.4	12 10	24 1/2	24 1/2	24 1/2	+1/2
7 1/2	4 1/2	Walnoco			4 143	5	4 1/2	4 1/2	+1/2
35 1/2	18 1/2	Walgreen	0.52	1.8	21 1201	39 1/4	39 1/4	39 1/4	+1/2
29 1/2	10 1/2	WallaceCS x	0.54	2.7	12 306	20 1/2	19 1/2	20	+1/2
51 1/2	26 1/2	Wal-Mart x	0.77	0.3	27 1209	48 1/2	48 1/2	48 1/2	+1/2
8 1/2	2 1/2	WarnerCmp			203 38	8 1/2	7 1/2	8 1/2	+1/2
82 1/2	61 1/2	WarnerLam	1.78	2.5	17 3523	70	58 1/2	58 1/2	+1/2
34 1/2	27 1/2	Washng Q&L	2.10	8.2	14 68	33 1/2	33 1/2	33 1/2	+1/2
18	9 1/2	Washington	1.08	7.1	7 47	15 1/2	15	15 1/2	+1/2
25 1	17 1/2	WashingtonB	4.20	2.3	18 170	100	178 1/2	178 1/2	+1/2
44 1/2	32 1/2	Waste Mgmt	0.44	1.2	237890	36 1/2	35 1/2	36 1/2	+1/2
19 1/2	9 1/2	WeldahlIn	0.48	4.7	4 427	10 1/2	8 1/2	10 1/2	+1/2
8 1/2	5 1/2	Welman Ind	0.12	2.0	28 107	4 1/2	4 1/2	4 1/2	+1/2
34 1/2	11 1/2	Wen Inc			2 2	1 1/2	1 1/2	1 1/2	+1/2
18 1/2	8 1/2	Webb (Def)	0.20	1.5	17 560	14	13	13 1/2	+1/2
20 1/2	24 1/2	Wellingarn x	1.92	0.7	27 36	28	28 1/2	28 1/2	+1/2
6 1/2	3 1/2	Wellton St	0.84	17.8	0 24	3 1/2	3 1/2	3 1/2	+1/2
34 1/2	29 1/2	Wells Mkt	0.84	2.4	14 155	20 1/2	20	20 1/2	+1/2
29	17 1/2	Wellman x	0.12	0.5	181386	21 1/2	20 1/2	21 1/2	+1/2
28 1/2	4 1/2	WellsFargo	4.00	7.1	63150	68 1/2	68	68 1/2	+1/2
11	5 1/2	Wendys Int	0.24	2.8	124080	9 1/2	8 1/2	8 1/2	+1/2
17 1/2	11 1/2	West Co	0.40	2.4	78 85	16 1/2	18 1/2	18 1/2	+1/2
42 1/2	20 1/2	WestPOP			58 18	23	24 1/2	24 1/2	+1/2
18 1/2	10 1/2	West E x	0.72	4.0	18 13	16 1/2	18	18	+1/2
17 1/2	5 1/2	West NAm			33 114	5 1/2	5 1/2	5 1/2	+1/2
8 1/2	2 1/2	West Olg			0 887	2 1/2	2 1/2	2 1/2	+1/2
19 1/2	9 1/2	WestGas	0.10	0.5	19 237	10 1/2	19	19	+1/2
17 1/2	11 1/2	West Min	0.88	4.9	34 78	14 1/2	14	14 1/2	+1/2
31	16 1/2	WestinghE	1.40	6.7	25226	16 1/2	15 1/2	16 1/2	+1/2
23 1/2	14 1/2	West Waste			15 51	14 1/2	14 1/2	14 1/2	+1/2
19 1/2	11 1/2	Westpac	1.10	3.0	16 807	26 1/2	24	24	+1/2
20 1/2	20 1/2	Weyerbae	1.20	6.0	203805	24 1/2	23 1/2	23 1/2	+1/2
30 1/2	19 1/2	WhieldonTr			19 736	27 1/2	27 1/2	27 1/2	+1/2
41	19 1/2	Whirlpool x	1.10	3.2	312077	35 1/2	33 1/2	34 1/2	+1/2
19 1/2	9 1/2	Whitfield			15 52	12 1/2	12 1/2	12 1/2	+1/2
14 1/2	6 1/2	Whitman x	0.24	1.9	207768	12 1/2	12 1/2	12 1/2	+1/2
24 1/2	10 1/2	Whitestar			10 131	18 1/2	18 1/2	18 1/2	+1/2
24 1/2	18 1/2	Wico Inc	1.48	6.3	21 29	23 1/2	23 1/2	23 1/2	+1/2
10 1/2	6 1/2	WilecoAG	0.10	1.4	80 18	7 1/2	7 1/2	7 1/2	+1/2
37 1/2	23 1/2	Williams x	1.40	4.0	131148	35	34 1/2	34 1/2	+1/2
8 1/2	4 1/2	Whistler			52 54	7 1/2	7 1/2	7 1/2	+1/2
6 1/2	2 1/2	Windstream			5 108	4 1/2	4 1/2	4 1/2	+1/2

AMEX COMPOSITE PRICES

100 per cent November

Price data supplied by Telakura.

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-and-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursement based on the latest declaration.

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend. d-called. e-new yearly low. f-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. h-dividend declared after split-up or stock dividend. j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, a-accumulative issue with dividends in arrears. n-new issue in the past 52 weeks. The high-low range begins with the start of trading. o-next day delivery. P/E price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begin with date of split. t-subsidiary sales. u-dividend paid in stock in preceding 12 months. v-estimated cash value on ex-dividend or ex-distribution date. w-new yearly high. x-trading halted. y-in bankruptcy or receivership or being reorganised under the Bankruptcy Act or securities assumed by such companies. z-distributed or when issued. aa-with warrants. bb-ex-dividend or ex-right. cc-ex-distribution. dd-without warrants. ee-ex-dividend and issues in full. ff-yield-yield. gg-codes in full.

1992 - The European Market

The FT proposes to publish this survey on December 18 1991.

The more predominant role of the EC will have the greatest impact on a company's business over the next few years. This was the view of 51% of top Chief Executives in Europe surveyed in 1990 who read the FT.

If you want to reach this important audience,
call Elizabeth Vaughan on
071 873 3472 or fax 071 873 3079

Data source: *Chief Executives in Europe 1990*.

CONTRACTED BUSINESS

The FT proposes to publish this survey on January 17th 1992. It will be of considerable interest to our readership of Chief Executives, Finance Directors, Board Directors and Managers- the very people who have responsibility for employing external contractors. If you want to reach this important audience, call

Jessica Perry
on 071 873 4611
or fax 071 873 3062

Data source: BMRC 1990

中華書局影印

AMERICA

Dow rallies after shrugging off consumer confidence fall

Wall Street

SHARE PRICES finished higher yesterday at the end of a see-saw session, with the stock market displaying surprising resilience in the face of a big fall in US consumer confidence and news of a major restructuring at IBM, writes **Patrick Harrison** in New York.

At the close the Dow was up 14.08 at 2,916.14, having been down almost 30 points in the morning and up over 20 points in the afternoon. The Standard & Poor's 500 followed a similar pattern, ending 2.62 ahead at 377.95, while the Nasdaq composite index, which had come under similar pressure, rallied late but still ended 0.55 off at 522.22.

Turnover on the New York SE was fairly heavy at 256m shares, and rises outpaced declines by 249 to 783.

Equities traded slightly firmer at the opening, lifted by news of overnight gains in London and Tokyo. Sentiment soon turned, however, after the Conference Board reported that its index of consumer confidence fell from October's 80.1 to 80.6 in November.

In the light of the big fall in the index one month ago and yesterday's large drop in the University of Michigan's own consumer confidence, the news threatened to confirm the market's worst fears: that weak consumer confidence will push the economy back into recession. The mar-

ket recovered, however, after IBM announced that as part of a big cost-cutting programme it will shed an additional 20,000 jobs this year and take a restructuring charge of about \$3bn against fourth-quarter earnings.

The restructuring was viewed by the market as good news for the long term, and with the help of lower bond yields stock prices moved considerably higher. IBM responded well to the company's announcement, the stock adding \$24 to \$27. Dragged higher in its wake were Hewlett-Packard, up \$14 to \$49.5, and Digital Equipment, \$21.90 to \$36.5.

Market sentiment, which has risen strongly in recent weeks on favourable comments about the company's drug to reduce heart attacks, fell \$14 to \$16.43 in heavy trading. The decline was sparked by a report that work on a promising AIDS drug being developed by Merck has been stopped after patients developed a resistance to the treatment.

Daniel Industries dropped \$22 to \$10 after a Federal Court issued verdicts amounting to about \$10m against the company and some of its senior executives.

Matsushita added \$14 at \$28.5 on expectations that strong toy sales during the Christmas period will result in record 1991 revenue and profits.

Live Entertainment gained \$1 to \$74 after the company

said it had repaid the entire balance of \$4.7m outstanding under a loan from Manufacturers Hanover, the New York banking group.

Airline issues staged a recovery from recent weakness with Delta rising \$4 to \$88.75, UA \$14 to \$24.25, and AMR, parent of American Airlines, \$24 to \$39. The exception was USAir, which lost \$4 to \$10.05.

Canada

TORONTO stocks made a half-hearted recovery late in the day to end mixed after tagging behind the volatile action on Wall Street. The restructuring plan by IBM helped to boost the market from midday lows.

Strength in the oil market, the price of which has risen

strongly in recent weeks on favourable comments about the company's drug to reduce heart attacks, fell \$14 to \$16.43 in heavy trading. The decline was sparked by a report that work on a promising AIDS drug being developed by Merck has been stopped after patients developed a resistance to the treatment.

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SOUTH AFRICA

JOHANNESBURG gold shares closed lower as the billion price fell back to \$88.75. The overall share index eased 3 to 3.5, pulled down by a fall in gold of 1.5 per cent or 19 points to 1,235. The industrial index rose 11 to 4,220.

EUROPE

Bank shares in demand as bourses recover

BOURSES REGAINED some of the ground lost on Monday, with demand for financial stocks recovering on several bourses yesterday, writes **Our Paris Staff**.

PARIS rebounded on bargain-hunting after last week's 6.5 per cent fall. The CAC 40 index gained 25.72 or 1.5 per cent to 1,763.97, although turnover remained stalled after Monday's FFr7.8m.

Pinault was required after the previous day's suspension, rising FFr8.50 or 8.2 per cent to FFr267.50.

On Monday the diversified retailing group said it had bought a 40.56 per cent stake in At Printemps and planned to raise its holding to two-thirds.

Analysts said the deal had upset minority shareholders, because the tender offer did not extend to 100 per cent. At Printemps and Conforama, a unit of Pinault that could be sold to At Printemps to help finance the deal, rose.

County NatWest said that the purchase of Conforama would dilute At Printemps' earnings per share in 1992 and recommended that investors tender their shares to the offer and/or sell in the market.

After a 3.30 rise to FFr65.85 in the FAZ index at mid-session, the DAX accelerated a little to close FFr63.50 to FFr62.80.

Banks improved ahead of their results season which starts with Dresdner on Friday, and German stock market turnover rose from DM2.8m to DM4.5m.

man, the troubled Swiss holding company, would sell its stake had lifted the shares DM40.50.

Financial stocks, hit hard last week after the interest rate rise, continued to regain lost ground. Suez, up FFr7.70 on Monday, rose another FFr7.70 to FFr83.50.

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Utilities were mostly strong with RWE up DM8 at DM40.50. In chemicals, Bayer's fall of only 4 per cent in nine-month pre-tax profits compared well with the interim reports from BASF and Hoechst, and Bayer shares rose DM3 to DM27.80.

In more speculative territory, Continental jumped DM6 to DM22.40 after better-than-expected nine-month sales, which drew a DM15 earnings per share forecast for 1992 out of DM1.20.

Some engineers and steels were weak, however. Thyssen-Werke shedding DM3.10 to DM11.00 after IG Metall, the metalworkers' union, staged a warning strike in support of a 10.5 per cent wage increase.

STOCKHOLM rose in spite of the central bank's lifting of the overnight lending rate. The Aktiavarldens General index rose 1.12 to 94.63 in turnover of SKr321m, up from SKr283m.

Free B shares in Investor went against the trend and lost about FFr8.50 to SKr110 while Provadis free B firm SKr4.50 to SKr6.5. Both shares had been suspended on Monday ahead of the news that the companies would merge.

MILAN continued to take its cue from the insurance and telecom sectors, but the interest was mainly domestic. The Comit index rose 0.01 before closing at 8.71, up 0.4, in thin turnover of FFr3.5m.

General gained 1.70 to 2.9 per cent to FFr2.70 while Res closed screen-based trading up L510 to L18.00. In telecoms, Sip was up L4 to L1.35.

BRUSSELS saw its strength in Wagons-Lits, which rose FFr7.70 after 10 per cent to FFr8.50 after a court ruled that Accor of France should give more details on its bid for the train company.

Investment hunting after Monday helped the Bo120 index to recover 10.65 to 1,030.70 in turnover of FFr45.40.

ZURICH staged a modest recovery with the Credit Suisse index up 4.0 to 483.7 and its recent outstanding lagards, Brown Boveri and Adis bearers, up SFr110 to SFr130.

MADRID moved higher, as bank stocks recovered from Monday's weakness. The general index recouped 1.45 to

344.19 as turnover eased to about FFr8.50 from FFr10.70.

Banco Popular, now Pta400 on Monday, rose Pta40 to Pta400, while Banco Santander, up Pta75 on Monday, gained Pta65 to Pta70.

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Brazil frustrates hopes of over-enthusiastic investors

But better economic news suggests that the recent weakness may be temporary, says Victoria Griffith

JUST A few months ago, the Brazilian stock market was one of the hottest in Latin America. After the Comissão de Valores Mobiliários, the country's equity market watchdog, cleared the way for foreign investment in the spring, some \$55m entered the country.

Conventional wisdom had it that Brazil would mimic the strong performances of countries like Mexico and Chile. "Brazil was riding on the back of the other Latin American markets," says Mr Roger Wright, head of the foreign investment fund at Banco Garantia in São Paulo. "Many investors reasoned, without stopping to make an in-depth analysis, that Brazil would experience the next stock market boom in Latin America."

The overly eager investors were soon disappointed. In September, the privatisation of Usiminas, the steel group, was suspended, after a series of law suits and violent demonstrations challenged the sell-off.

The bad news has been piling up ever since. According to initial estimates, November's inflation will hit at least 27 per cent - its highest under the Collor administration and up from 5.5 per cent in April.

Bankruptcies have multiplied as real interest rates have soared to 20 per cent a month for negative interest rates in July and August. Bulging unemployment and shrinking salaries mark the onset of an ever deeper recession.

Since the beginning of November, the São Paulo stock index has fallen 21.5 per cent in dollar terms.

The dollar-adjusted index at mid-session yesterday stood at

4,001, up from 3,930 on Monday, which compares with a 1991 high of 4,670 on September 12. Foreign investment has virtually ground to a halt. Daily trading volumes, which had reached a peak of \$145m in August, dwindled again to just \$14m on Monday this week.

But as stock prices have tumbled, many investors have begun to see better days ahead. "Most of the bad news is already out," reasons Mr Wright of Garantia. "And with

the fall in prices, Brazil has once again become the cheapest market in Latin America. It would be very unwise for us to stay out of equities right now."

There has been a positive side to the Brazilian economy over the last two months. Last month the Usiminas privatisation finally got off the ground: 75 per cent of the shares in the steel group were sold for \$1.1bn. Three other privatisations followed, bringing in nearly \$100m between them.

Inflation, although high, is showing signs of losing steam.

An encouraging sign, perhaps, is that, while foreign investors have stopped putting funds into Brazil, they have not been pulling their money out. And in spite of recent losses, the market is still up 165 per cent in dollar terms since the beginning of the year.

In the short run, at least, Brazilian equity prices will probably remain volatile. In the longer term, though, the market anticipates a renewed upturn. "A lot depends on the mood of the foreign investors," says Mr Alvaro Vidal, president of the São Paulo stock exchange. "They will continue to be the main engine for price rises."

The higher yen, however, triggered hopes of lower interest rates, and electric power issues gained ground. Tokyo Electric Power moved up Y10 to Y3.40.

"We believe they will start coming in again soon; 1992 will be a good year for the Brazilian stock market."

Some speculative issues

dropped on rumours that a leading speculative investor had been arrested. Tyco Sanuso plunged by its daily limit of Y300 to Y1,220 and Honshu Paper lost Y12 to Y815.

In Osaka, the OSE average closed 42.19 down at 24,763.92 on volume of 76.9m shares.

Cross-trading, that is selling and buying back shares to realise profits, dominated activity.

Sumitomo Heavy Industries, the most active issue of the day, remained at Y690 and Sharp, which was also heavily traded, was flat at Y1,300.

The sluggish market has prompted some companies to postpone listings. Securities houses said planned listings on the over-the-counter market would be postponed until market conditions turned up. The failure of Sony Music Entertainment's listing last Friday has unnerved companies on the waiting list.

The ride in the yen depressed blue-chip high-technology issues. Among those falling to lows for the week were Hitachi, Denshi-Y1 at Y905, Fujitsu-Y14 cheaper than Y818, and Sony, which lost Y30 to Y400.

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